



## EUROPEAN NEWS

# Brussels views 11th-hour HDTV proposal

By Andrew Hill in Brussels

AN 11th-hour compromise on the European strategy for high-definition television was tabled yesterday by the Dutch presidency of the EC.

Community telecommunications ministers were meeting last night in Brussels to try to reach agreement on HDTV standards before existing satellite television legislation expires on December 31.

The presidency has proposed relaxing the European Commission's latest draft of the new directive by allowing

broadcasters to continue transmission of existing satellite television services in current non-HDTV standards.

Mr Filippo Maria Pandolfi, the EC telecommunications commissioner, supports the use of an intermediate satellite transmission standard, D2-Mac, which would lead eventually to a full high-definition norm, HD-Mac.

His amended draft would compel broadcasters to transmit simultaneously in D2-Mac and

ordinary standards from the beginning of 1993.

But the Dutch compromise reserves compulsory D2-Mac broadcasts for new services, a move which is unlikely to please electronics manufacturers, such as Philips of the Netherlands and Thomson of France, which have invested heavily in the intermediate technology.

The presidency text is also likely to meet with opposition from France, which appeared to have won Thomson's grudging support for the Commission draft only a fortnight ago.

However, the French could be overruled by a qualified majority of other Community countries.

The Dutch compromise also suggests an expiry date for the new legislation of 1998, rather than 1999.

Another directive could then be drafted taking into account developing technologies.

In addition, the compromise proposes divorcing all firm reference to EC finance from the directive on standards. Funding - which Mr Pandolfi has suggested could amount to Ecu1m (£700m) over five years - would be dealt with in a separate directive subject to unanimous approval.

Mr Pandolfi still has the difficult task of persuading manufacturers and broadcasters to sign a legally-binding memorandum of understanding, which would commit them to a coherent HDTV strategy in parallel with

the legislative approach.

• The Commission yesterday confirmed it had opened an inquiry into what could amount to DM1.5bn (£620m) of investment aid from the German authorities to three German car manufacturers which have taken over and are developing production plants in east Germany.

It is also going to look at Dfl2.5m of aid granted as part of the sale of Jenoptik Carl Zeiss Jena by the Treuhandanstalt in June.

35 per cent; and possibly more, in Meledo, in favour of a French solution.

That would involve Meledo being taken over by Union des Transport Frédériques, which is backed by the Friedland financial group, which has big public-sector shareholders. The French government already controls TFE, the country's biggest cold storage transport company.

The allegations threaten to stoke the long-smouldering Anglo-French dispute over the role of French state-owned concerns in cross-border mergers.

The European Commission recently told the British government it could not automatically conduct anti-trust investigations of bids by French state-owned companies for UK businesses, simply on the suspicion that access to cheap state finance distorted competition. But Community law clearly outlaws discrimination by one EC government against companies of another.

Mr Jean L'Haridon, president and owner of Meledo, France's second biggest cold storage transporter, alleged yesterday in Brussels that he was being unfairly deprived of control of his company in an attempt by publicly-controlled companies to create a state monopoly of France's fresh food distribution network and to keep TDG out of the market.

Meledo, which first experienced cash flow problems in 1990, has been under court administration for the past year. On December 3 a commercial tribunal in Brittany rejected Mr L'Haridon's plan to invite TDG to take a stake of

## Polish MPs defy Walesa over premier

By Christopher Bobinski in Warsaw

THE Polish parliament yesterday defied President Lech Walesa by voting to support Prime Minister Jan Olszewski in his efforts to form the country's next government.

Mr Olszewski offered to resign on Tuesday after the president said he would not co-operate with a cabinet presented to him.

"But deputies in the Sejm voted yesterday to reject the resignation by a margin of 214 to 132, with 78 abstaining. Among those voting in support of Mr Olszewski were the Christian democrat Centre Agreement and the nationalist right wing Christian National Alliance party. The PSL farmers' party also lent its support for the first time."

Mr Olszewski said he decided to resign when he heard that the president had refused to co-operate with his cabinet. Mr Walesa later denied this but reiterated his view that Mr Olszewski's proposed cabinet would not resolve Poland's problems.

In a short speech to parliament before the vote, Mr Olszewski reminded the house that no government could succeed unless it had good links with the president. The premier is now likely to seek a working relationship with Mr Walesa.

Yesterday's vote showed the farming lobby has become a key component in the coalition backing Mr Olszewski, replacing the anti-communist KPN group, which abstained after failing to secure posts in the proposed government.

Should the premier overcome Mr Walesa's opposition, the new government is expected to follow anti-recessionary policies aimed at boosting exports and investment in domestic companies, at the risk of reigniting inflation.

• The Polish parliament has not approved the appointment of Ms Hanna Gronkiewicz-Waltz as head of the NBP, the central bank. She had been proposed by Mr Walesa.

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## Baker heads for final fraught stop of his tour

By Chryssia Freeland in Kiev

EVERY hour of US Secretary of State James Baker's visit to the Soviet Union has been marked by further moves toward the former superpower's collapse. Nowhere is this likely to be more apparent than in Kiev.

Mr Baker's meeting with leaders of the independence-minded Ukraine comes at the tail-end of a trip which began in Moscow and went on to Alma Ata, the capital of Kazakhstan, whose leaders gave the unwelcome news that they are reluctant to hand over their nuclear weapons to Russia.

There was little cheer from his stop-over in Belarusia, which tied elimination of nuclear weapons on its territory to international recognition of the former Soviet republic as an independent state.

Mr Stanislav Shushkevich, the Belarusian leader, said: "We have declared in clear-cut terms our attitude on nuclear weapons. Belarusia is going to be a nuclear-free zone and an independent state."

He added he was trying to convince Mr Baker that Belarusia was observing the five principles Washington had laid down as guidelines for recognising the independence of former Soviet republics.

Belarusia, with a population of about 10m, joined the other Slav republics of Russia and Ukraine on December 8 in announcing the formation of a Commonwealth of Independent States to replace the Soviet Union.

In the Ukraine Mr Baker is expected to assess how quickly and completely the republic wishes to pull the Soviet Union apart; Ukrainian leaders will want to know how soon and under what conditions the US plans to open the door to full recognition.

US officials suggest Mr Baker's main concern will be

nuclear weapons. Ukraine is one of the four republics on which nuclear warheads are situated and Mr Baker is likely to demand assurances that the disintegration of the Soviet central government will not cause the collapse of central command structures over the weapons.

The official position of Ukraine, which still bears the scars of the Chernobyl nuclear accident, is that it should become a nuclear-free zone as soon as it technically possible. Mr Leonid Kravchuk, the republic's president, has said the US or international bodies are welcome to monitor the warheads' dismantling and has even appealed for help to fund the process.

In the interim, Ukrainian officials say nuclear weapons should be kept under single command.

However, they would like the leaders of the four republics housing nuclear weapons to have joint political control. They also want veto powers over the use of the warheads stationed in Ukraine.

The US is also concerned about Ukraine's unswerving plan to create a national army. Since the failed Moscow coup in August Ukraine has declared that all conventional Soviet forces located on Ukrainian territory should be under the direct control of the republican government.

Western diplomats have suggested that Mr Baker will urge Mr Kravchuk to abandon his plan to take over the 12m Soviet troops stationed in his republic. But Mr Kravchuk insisted earlier this week that conventional forces were an internal issue.

Mr Baker is also expected to ask for guarantees on human and minority rights, but this will be a largely symbolic measure as Ukraine had one of the best records in the Soviet Union.



American soldiers at Sheremetyevo airport, Moscow, unload a shipment of food and medicine from a US aircraft

## UK details pre-war Baltic gold deposits

By Kenneth Gooding, Mining Correspondent

THE UK government yesterday detailed for the first time the amount of gold each of the Baltic states had on deposit at the Bank of England just before the Soviet occupation in July 1940. Of the 460,223 fine ounces (about 14.3 tonnes) on deposit at that time, 210,720 ounces were from Latvia, 154,755

ounces from Estonia and 94,748

ounces from Lithuania. The gold was sold for £5.8m following the 1968 UK-Soviet agreement to repay some of the Baltic states' debts. The newly-independent states are now negotiating with the UK government for compensation.

However, Mr Douglas Hogg,

the UK's foreign office minister, suggested that it was not possible to put an exact value on the gold.

"It is not possible to give an exact fineness of the gold as there were well over one thousand bars of possibly varying fineness," he says in a letter to Mr Robin Maxwell-Hyslop, a

UK Member of Parliament.

The Bank of England does not believe enough records are left to enable a detailed list of the gold deposits to be compiled, he adds. But Mr Hogg went on to give details of the gold figures being used in the discussions between the UK and the Baltic governments.

## Soviet secret service aims to stay intact

THE Soviet Union's structures may be in their death throes - but the Soviet intelligence service intends to remain fully centralised, writes Gillian Tett. Ms Tatyana Samoilis, press secretary to the Soviet Central Intelligence Service (CIS) - the spruced up successor to the

KGB's foreign intelligence service - said at the organisation's first news conference: "We believe the structures should be retained as a single unit... along with nuclear forces, and the military."

"The leaders of the republics... and Mr Yeltsin... support us in that respect," she said, although she admitted that the service expected to receive the bulk of its funding and organisation from Russia.

Speculation about the present role of the Soviet intelligence agencies has continued

space ever since the KGB was disbanded in October after its discredited role in the August 1991 coup.

While the LHC has the enthusiastic support among physicists, cash-strapped governments could prove harder to convince. But Britain, which nearly pulled out of Cern in 1987, is said by Cern officials to be supportive.

## Carrington cautious about recognition of Croatia

By Laura Silber in Belgrade

LORD CARRINGTON, chairman of the European Community-sponsored peace conference on Yugoslavia, a Belgian foreign ministry spokesman said yesterday that Slovenia would have little difficulty meeting EC preconditions for recognition. He suggested, however, that Croatia's road to recognition would not be so straightforward.

After meeting the presidents of the two breakaway republics in Graz, Austria, he told journalists: "I don't see any problem with the recognition of Slovenia... Slovenia does not have the problem of minorities which the other republics have."

In contrast, he was cautious about the timing of recognition for Croatia. Lord Carrington said that in his talks with Mr Franjo Tudjman, the Croatian president, "we talked about the lack of a ceasefire and the

inability of the United Nations to recommend sending peace-keeping forces."

Lord Carrington then flew to Belgrade to meet Mr Slobodan Milošević, the president of Serbia, and was expected today to hold talks with General

Đorđe Janković, the Serbian prime minister.

Lord Carrington said: "I am not able to say whether there is a chance of a ceasefire in Croatia in the near future."

Meanwhile, the US has agreed to host a European Community-sponsored peace conference on Yugoslavia, a Belgian foreign ministry spokesman said yesterday that Slovenia would have little difficulty meeting EC preconditions for recognition. He suggested, however, that Croatia's road to recognition would not be so straightforward.

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## NEWS IN BRIEF

## Co-ops face easier cross-border links

THE European Commission yesterday proposed a European statute to allow co-operatives and other non-profit organisations to merge across EC borders without having to form themselves into regular public limited companies and to lose their specific status, writes David Buchan in Brussels.

Co-operatives account for 10 per cent of retail trade and 17 per cent of bank savings in the EC. About 40m families also place old age and sickness insurance with co-operatives.

The Commission says its proposed responds to pressure from the co-operatives themselves, which fear that in post-1992 Europe they will be less able than limited liability companies to link up across EC frontiers. However, a similar proposal, the European company statute, has been gathering dust on the Council of Ministers' table for years.

Spending targets cut by Dublin

The Irish government has cut £160m (£1.1bn) from departmental spending targets in its 1992 budget estimates published yesterday, writes Tim Coates in Dublin.

Despite the cuts, total government spending will increase by 5 per cent next year to £23.5bn, or about 1.5 per cent in real terms. Mr Bertie Ahern, finance minister, said the reductions were necessary to keep the exchequer borrowing requirement down to 2.5 per cent of gross national product in 1992, and to maintain a 1.5 per cent target in 1993.

The public sector wage bill is now scheduled to rise by £227m, which is £100m less than would have been necessary to fulfil pay awards agreed under the 1990 Programme for Economic and Social progress. Several civil service unions are balloting members this week on industrial action in an effort to force the government to meet the pay awards in full.

## French industrial output up

French industrial production increased by 1.3 per cent in October, against September's figure, according to data published yesterday by Insee, the state statistics body, writes Alice Rawsthorn in Paris.

The rise in output reflects a strong performance from the energy sector, which benefited from unusually cold weather in October and boosted production by 4.3 per cent against the previous month.

Manufacturing industry turned in a more pedestrian performance with a gain of just 0.4 per cent. Output increases in the car and catering equipment sectors were relatively high.

Industrial production was stable in November, according to the latest study from Banque de France. This was due to continued slack domestic demand and the sluggish state of the international market. However, the bank predicted an improvement over winter, particularly in the car and food industries.

## Finnish jobless rate at 12.1%

Finnish unemployment rate rose to 12.1 per cent in November, writes Robert Taylor in Stockholm. This latest sign of a worsening economy will add to the unpopularity of Mr Esko Aho's centre-right coalition government.

According to a poll published yesterday, nearly 68 per cent of Finns believe the government is doing very badly or badly. Only 27 per cent approve of the coalition.

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# is 'blocking' glo-French sport merger

## S Korea pushes for inspection in nuclear North

By John Riddiford in Seoul

**SOUTH KOREA'S** president, Mr Roh Tae Woo, yesterday announced that there were no nuclear weapons in South Korea and urged North Korea to submit unconditionally to international inspection of its nuclear facilities.

Mr Roh's announcement, broadcast live on national television, means that all US nuclear warheads stationed in South Korea have been removed.

It represents an escalation in the diplomatic pressure on North Korea to agree to inspection of its nuclear facilities, which Seoul and the US believe are developing nuclear weapons.

"As I speak, there do not exist any nuclear weapons whatsoever, anywhere in the Republic of Korea," said Mr Roh. "There is now no reason, or excuse, for North Korea to develop nuclear weapons or refuse nuclear inspection."

South Korea and the US estimate that North Korea will be capable of producing a nuclear device by the middle of this decade. During a visit to Seoul last month, Mr Richard Cheney, US defence secretary, described North Korea's nuclear programme as the greatest threat to security in north-east Asia.

North Korea has consistently resisted international inspection of its nuclear facilities and

has delayed signing a nuclear safeguards agreement with the International Atomic Energy Association. It has previously demanded that South Korea be removed from the US nuclear umbrella as a precondition for inspection of its facilities.

Announcements over the last few weeks, however, have suggested the possibility of a more flexible stance. A statement broadcast on North Korean state radio earlier this week indicated that Pyongyang might agree to joint inspection of its own and South Korea's facilities once the US confirms it has withdrawn its nuclear weapons from South Korea.

North Korea has also demonstrated greater flexibility in bilateral contacts with South Korea. Last week, the two countries reached an historic agreement on non-aggression and reconciliation.

Whether yesterday's

announcement by South Korea will produce a breakthrough on nuclear inspection should become apparent in time later this month. The two sides have agreed to discuss the nuclear question at the border village of Panmunjom, although no date has yet been set.

South Korea has proposed simultaneous inspections of nuclear facilities in the two countries including inspection of US military bases in South Korea.

### LDP allies upset by US pressure

## Monopoly penalties

## wirk Japan's industry

By Robert Thomson in Tokyo

**JAPAN'S** Fair Trade Commission (FTC) is under extreme pressure from the ruling Liberal Democratic party to water down proposals for tougher penalties for violations of the country's anti-monopoly laws.

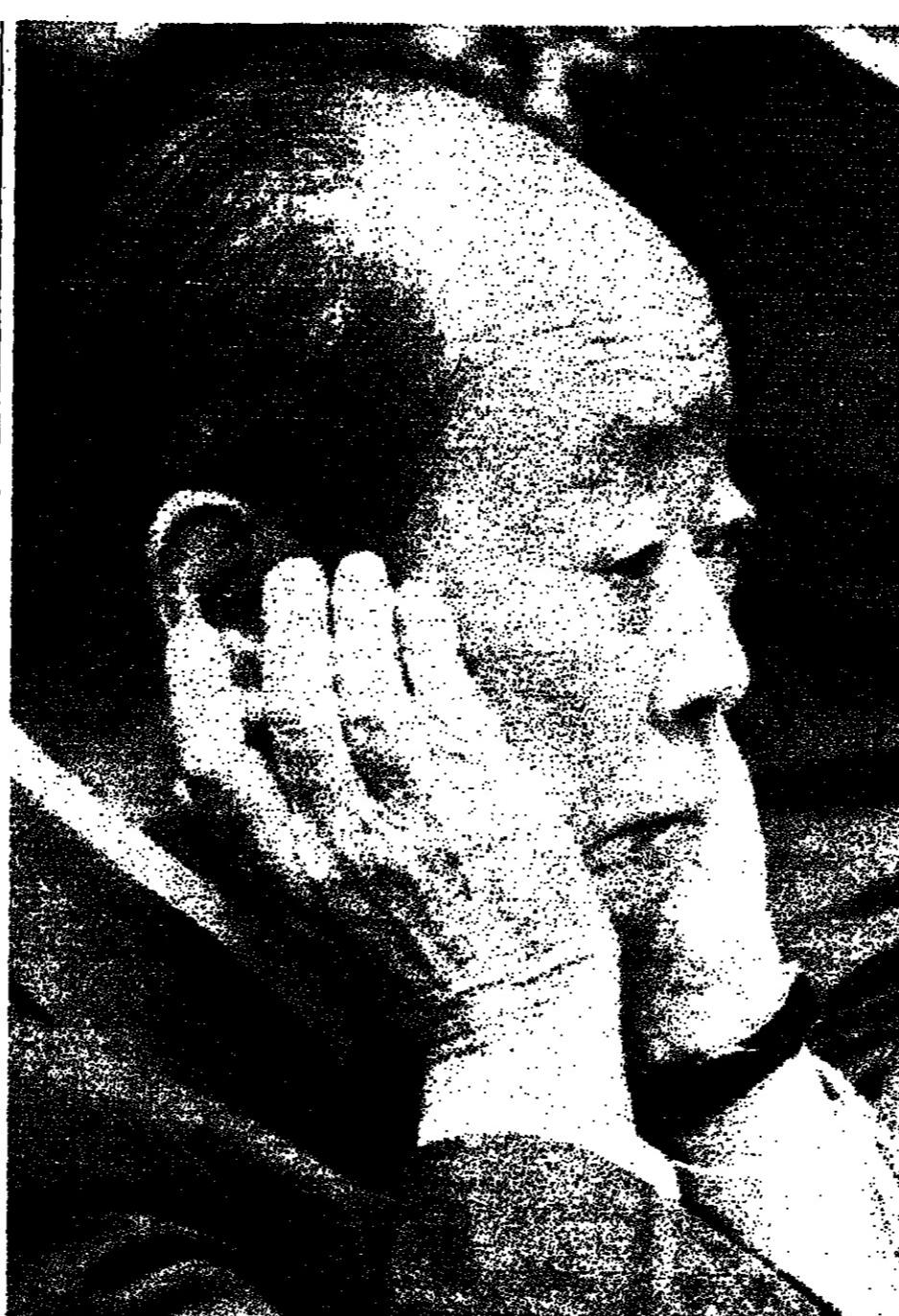
Washington has demanded far tougher penalties to dislodge Japanese companies from forming cartels and excluding newcomers, particularly foreign companies, but LDP members fear that its industrial allies have been offended by the FTC's proposals.

The FTC has apparently decided to raise the maximum penalty for violations from Yen 211,000 to Yen 300m (£1.2m), but Japanese companies, having already learned of the unofficial proposals, have applied pressure on the LDP, which is requesting that the fines be reduced.

### Singapore to privatise TV

**SINGAPORE'S** state television and radio monopoly is to be privatised, Mr George Yeo, the minister for information and arts, said yesterday. Renter reports from Singapore. He said Cable News Network would begin operating the island's first pay-TV channel next April. CNN and BBC World Service Television had

been competing for the slot. Mr Yeo said privatisation within about two years would make Singapore Broadcasting more efficient but government TV and radio oversight would be kept. A statutory board would regulate broadcasting after privatisation and pay attention to the structure of local and foreign ownership.



Japanese premier Kiichi Miyazawa listens to a Diet debate on whether troops should be allowed to operate outside the country by joining UN peace-keeping forces

## India to sell stakes in public ventures to fund budget deficit

By David Housego in New Delhi

**THE** Indian government is raising Rs25bn (£532m) to help fund its budget deficit through the sale of minority stakes in profitable public sector enterprises.

State-owned mutual funds and insurance corporations are expected to submit bids this weekend for up to 20 per cent stakes in 31 public-sector corporations. The "partial privatisation" will have no impact on the management of the companies.

The institutions are expected to hold the stock for some time before seeking a listing for the shares on the capital markets. The public would then be able to purchase them.

In the complicated procedure chosen by the Finance Ministry for the asset sale, the shares are being sold to the institutions in packets of about Rs22.5m. About 850 packets are on offer, each containing a mixture of shares including both the most appealing of the public sector companies and those less so.

Mutual funds and insurance companies have little option but to take up the shares —

which they generally welcome as widening their share portfolio.

Among the state-owned companies offering a minority stake are Indian Petrochemicals Corporation, Steel Authority of India, Hindustan Machine Tools and Bharat Heavy Electricals. The government is divesting itself of between 5 and 20 per cent of shares — depending on the size of the company — in an exercise more than the Rs25bn estimated.

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It was unclear yesterday whether ULFA's unconditional ceasefire was a tactical move or the sign of a genuine dialogue with the government. ULFA has in recent months been under tremendous pressure from the armed forces, who launched a big operation to end the insurgency.

Assam is one of three states where the Indian government faces separatist violence. In Kashmir and Punjab there is no sign of separatists abandoning their struggle.

Trades unions are resisting closures and cuts in the public sector workforce. They are to

## Only US arm-twisting can bring Mideast talks to life

Roger Matthews explains why the negotiations became bogged down in a Washington corridor

**T**HE PAST two weeks of talks in Washington have done nothing to persuade anyone not closely involved in the Middle East peace process that progress towards a solution is possible. But they have served a valuable purpose by helping to identify what will be required if the most contentious issues are ever to be addressed.

This was the first time that the US, having expended a huge diplomatic effort to bring the parties together in Madrid, sought to put some distance between itself and the mechanics of negotiation. The symbolism of an American presence was massive in that the negotiations were held in the State Department in Washington, but the US sought to avoid any more direct role. As US officials kept repeating, "The US cannot wait peace more than the parties do themselves."

The result is all too obvious. The Israelis and Syrians sat across the table repeating their maximalist positions, while the Palestinians and the Israelis never advanced beyond the corridors. It is a measure of the influence the US now exerts in the Middle East that despite rising irritation among the delegations none walked away.

But when there is no immediate US pressure or proposals focused directly on a point at issue, the delegations seem incapable of anything than the most modest concessions.

Nothing illustrates this better than the wrangling between Israelis and Palestinians over where to meet within the State Department. At Israel's insistence the Palestinians must not be overtly associated with the Palestine Liberation Organisation, cannot come from East Jerusalem which Israel has annexed, and attend the talks only as part of a joint delegation with Jordan.

At the inaugural session of the peace process in Madrid the Palestinians spoke and

behaved as a separate delegation and it was agreed that there would be a "twin-track" approach to subsequent negotiations between Israel and the joint Jordanian-Palestinian delegation.

For the Palestinians that meant two rooms at the State Department — one for the Israel-Jordan talks, the other of five members of the Washington delegation. Simultaneously, extremist Israeli settlers took over the homes of five Palestinian families in an Arab quarter of Jerusalem and remained there under police protection.

Whatever the motivation behind these acts, the effect on the Palestinian delegation was immediate and emotional and provided another reminder of how easily events within the region can damage the prospects for negotiations.

In turn, this week's failure in Washington will strengthen the hands of those most opposed to the process. The Palestinian delegation needed to inject some pace into the negotiations and produce some hope of an improvement in living conditions in the occupied territories in order to bolster its own political standing.

However, those Israelis who do not believe that the result of negotiations and compromise could possibly be an improvement on the present situation will have been well pleased. For them another few weeks have been bought, bringing yet closer the suspension of the peace process caused by the run-up to next year's parliamentary election in Israel and the presidential race in the UK.

President Bush and Mr James Baker, the secretary of state, should now be able to see even more clearly that the process they worked so hard to get started has no momentum of its own. Without dynamic American participation it is likely to remain stuck in the corridors of the State Department.

In their eagerness to move on to substantive issues, some members of the Palestinian delegation might have conceded the Israeli demand. How-

ever, they were checked by the deep anger felt by others, and perhaps by the PLO leadership in Tunis, at what was happening in the occupied territories.

Throughout the meetings last week some 70,000 Palestinians were shut in their homes by a curfew in the West Bank, and they included the families of five members of the Washington delegation. Simultaneously, extremist Israeli settlers took over the homes of five Palestinian families in an Arab quarter of Jerusalem and remained there under police protection.

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However, those Israelis who do not believe that the result of negotiations and compromise could possibly be an improvement on the present situation will have been well pleased. For them another few weeks have been bought, bringing yet closer the suspension of the peace process caused by the run-up to next year's parliamentary election in Israel and the presidential race in the UK.

President Bush and Mr James Baker, the secretary of state, should now be able to see even more clearly that the process they worked so hard to get started has no momentum of its own. Without dynamic American participation it is likely to remain stuck in the corridors of the State Department.

In their eagerness to move on to substantive issues, some members of the Palestinian delegation might have conceded the Israeli demand. How-

ever, they were checked by the deep anger felt by others, and perhaps by the PLO leadership in Tunis, at what was happening in the occupied territories.

Throughout the meetings last week some 70,000 Palestinians were shut in their homes by a curfew in the West Bank, and they included the families of five members of the Washington delegation. Simultaneously, extremist Israeli settlers took over the homes of five Palestinian families in an Arab quarter of Jerusalem and remained there under police protection.

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## AMERICAN NEWS

# Greenspan spurns 'quick fix'

By George Graham in Washington

MR ALAN Greenspan, chairman of the US Federal Reserve Board, yesterday put to Congress a strong plea to concentrate on the long-term structural weaknesses of the US economy, rather than seek a "quick fix" tax boost to consumer spending.

The chairman warned of a crisis in consumer confidence, rooted in a wide concern about the country's long-term future. Worries about whether the current generation will live as well as previous ones had lain submerged as long as the recovery continued, but have now resurfaced.

He singled out the soaring federal budget deficit as one of the core problems of the US economy and a "significant factor" in keeping long-term interest rates high. "Above all, we must not lose sight of the crucial need to eliminate the structural deficit in the federal budget over the coming years."

Mr Greenspan said that the economy was struggling to recover from recession, but that it faced underlying forces that were at work long before the recession began in the autumn of 1990.

Companies, too, accumulated

excessive debt in the 1980s with leveraged buy-outs and mergers, Mr Greenspan said, while households borrowed heavily to finance the purchase of cars, consumer durables and homes, causing "a considerable degree of financial stress in the household sector."

"The bottom line of this brief account is that the national balance sheet has been severely stretched. While most analysts, of course, were aware of the increasingly disturbing trends of rising debt and elevated corporate leverage, it was not clear that these burdens had as yet reached a magnitude that would restrain the American economy from a moderate cyclical recovery in 1991," he said.

By late-summer, however, with half the recession losses recovered, it became clear that the cumulative upward momentum that characterised previous recoveries was absent. The growing propensity of households to pare debt and businesses to reduce leverage was a signal that the balance sheet restraints, feared by many for a long time, had indeed taken hold, working

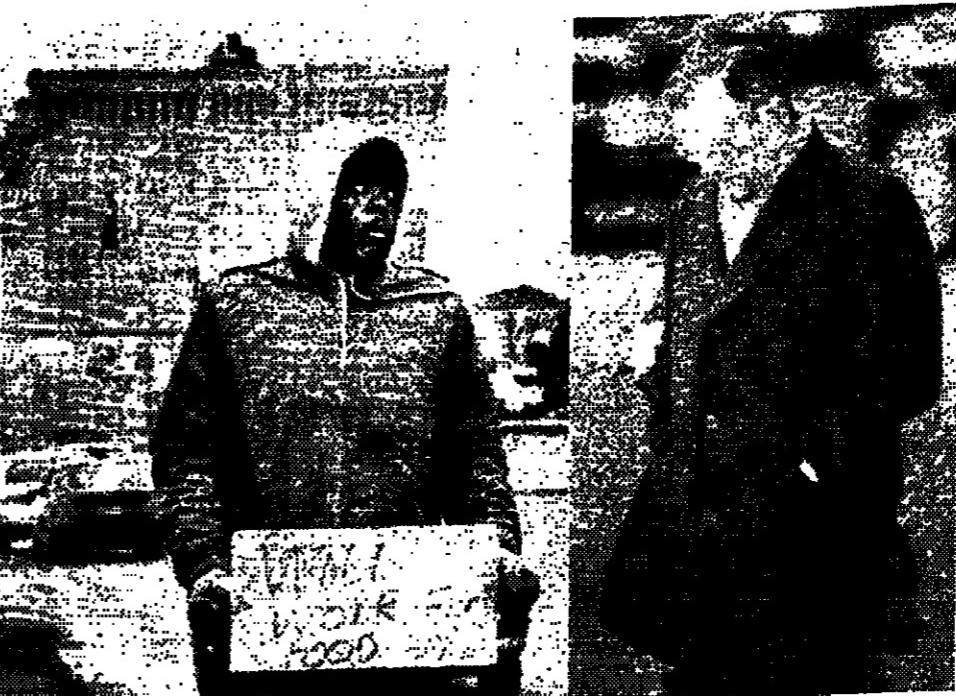
against the normal forces of economic growth."

Mr Greenspan said interest rate cuts could help the debt problem by easing debt service burdens, but this gain would only prove lasting if achieved in the context of "prudent, non-inflationary expansion of money and credit."

In concept, tax cuts for individuals or companies could also help, if they were saved, the Fed chairman said, but this would be offset if the weakening of federal budget discipline they implied drove long-term interest rates higher.

"The Congress should approach with great caution any proposal that would expand the structural budget deficit. At a minimum, care should be taken to ensure that any short-run stimulative action does not imply a widening of the deficit over the longer term," Mr Greenspan said.

He said consumers appeared to be more apprehensive than the macro-economic circumstances warranted. The lay-off rate was well below the level experienced in periods of economic weakness, yet consumers are deeply worried about



Jerry Brown, in front of the General Motors headquarters in Detroit, holds a sign saying he will work for food. George Bush, at the White House, keeps his head down

losing their jobs.

He urged Congress to address these worries about a slowdown in long-term growth and living standards by focusing on key fundamentals.

"Firm reliance on policies directed toward longer-term stability and incentives are

likely to do as much, or more, for short-term economic expansion as a 'quick fix,'" he said.

Mr Greenspan advocated tax policies that encouraged savings and investment. He

said he favoured eliminating

inappropriate way to raise revenue," and urged a shift in the structure of corporate taxation, which is distorted in favour of debt rather than equity.

"The most important thing the Congress can do is to endeavour to enhance productivity," he said.

## Menem's promise to visit UK surprises embassy

By John Barham in Buenos Aires

PRESIDENT Carlos Menem said yesterday he would visit Britain in 1992, the 10th anniversary of Argentina's defeat in the Falklands conflict with Britain. Mr Menem said his visit would be an act of reconciliation between the two countries.

In an interview with the Financial Times, Mr Menem said: "Take it for granted that, in 1992, I will visit the United Kingdom." He said he wanted to encourage British trade and investment in Argentina. He added that he hoped to sign an accord with London to regulate oil exploration in the South Atlantic.

However, the British embassy in Buenos Aires reacted coolly to Mr Menem's statement. An official said:

## Massacre in Colombia over land

TWENTY members of the Paez tribe in south-western Colombia, who were trying to have their occupation of land legally recognised, were taken from their homes and murdered late on Monday, Sarita Kendall writes from Bogotá.

Their houses were then burned down. Four children were among the dead. Some 20 more people escaped when they heard the first shots.

He added that 1992 would be a "sensitive" year – not only will Britain be commemorating the Falklands conflict, but it will also be a general election year in Britain, with the Conservative party trying to stay in government.

Britain and Argentina resumed full diplomatic relations only last year. Since then, relations have improved with fishery, defence and flight accords regarding the Falklands and interest by UK companies in Argentina's privatisation plan. The first bilateral talks on oil exploration began in London this month.

ECLAC provides various rea-

## Bush signs job-creating transport bill

PRESIDENT George Bush yesterday signed into law a six-year, \$15bn transport bill expected to give an immediate fillip to the flagging US economy by injecting new money into road construction, George Graham reports from Washington.

The bill had a hard-fought passage through Congress. At one point, it appeared to be blocked by controversial attempts in the House of Representatives to increase petrol taxes so as to pay for an expansion in the bill's scope.

Four years ago, a group of Paez settled the land, apparently with the agreement of the owner, and they were trying to get legal ownership through Colombia's Agrarian Reform Institute. However, both tribal leaders and the police say drug traffickers are buying land in the area to grow opium poppies.

The government has promised a full investigation. Dozens of tribal people have died in confrontations over land in the region in recent years.

sons for the change: Privatisations have attracted direct foreign investment; some countries – such as Mexico, Venezuela and Chile – have placed government bonds on international markets; Latin Americans are repatriating capital sent abroad in the 1980s; a fall in international interest rates has reduced the region's debt-service costs.

ECLAC's preliminary report on Latin America and the Caribbean's economic performance in 1991 estimates that capital was concentrated in only a few countries. Mexico

more, by allowing states to press ahead with road construction.

"It will be a tremendous boost to Texas. We estimate that, over the six-year life of this bill, it will create 34,000 jobs each year," said Mr Arnold Oliver, executive director of the Texas transportation department.

"More immediately, in January, we should see an impact of 2,000 new jobs and possibly about 1,800 in February," he added.

## Net inflow of funds for Latin America

LATIN America in 1991 received, for the first time in a decade, a positive net financial transfer of \$7bn, according to the UN Economic Commission for Latin America and the Caribbean (ECLAC), writes Leslie Crawford in Santiago.

ECLAC, based in Santiago, estimates that net capital inflows doubled in 1991 to \$36bn, while interest payments and profit remittances fell from more than \$34bn last year to \$26bn.

ECLAC provides various rea-

soned for the change: Privatisations have attracted direct foreign investment; some countries – such as Mexico, Venezuela and Chile – have placed government bonds on international markets; Latin Americans are repatriating capital sent abroad in the 1980s; a fall in international interest rates has reduced the region's debt-service costs.

The commission notes, however, that the flow of foreign capital was concentrated in only a few countries. Mexico

## Chile halts arms exports

THE Chilean government has halted all arms exports, following the discovery of an illegal sale of Chilean army rockets and rifles to Croats in violation of the UN arms embargo against Yugoslavia's warring parties, our Santiago correspondent reports.

The operation was foiled by police in Budapest this month. They seized 11 tonnes of Chilean weapons, marked "humanitarian aid" and heading for the Hungary-Croatia border.

## Nicaragua deal points to more debt relief

By Stephen Fidler, Latin America Editor

GOVERNMENT creditors have agreed a debt-for-giveness deal for Nicaragua that opens the way for more generosity on the debts of the poorest countries.

The accord, by the Paris Club of creditor governments, will wipe out half the \$785m due for repayment in the 18 months to March 1993. The rest will be rescheduled over 23 years. Three years hence, the creditors also agreed, the entire stock of Nicaraguan debt to governments will be considered. This amounted, at end-1990, to \$5.7bn of its total \$10.5bn external debt, according to the World Bank.

However, the US and Australia have declined to offer debt relief, agreeing only to a rescheduling over 25 years.

The concessions were welcomed by the Nicaraguan government and others, including the UK government, which can claim some credit for winning more generous debt relief. Apart from Poland and Egypt, both of which had their Paris Club debts halved under a US-sponsored initiative, the most generous debt treatment had been the cancellation of a third of the Paris Club debts falling due in any one year.

Even so, the new concessions fall well short of the concessions proposed last year – the Trinidad terms – by Mr John Major, now UK prime minister, when chancellor of the exchequer. The World Development Movement, a UK pressure group, yesterday criticised the UK for allowing the proposals to be "emasculated".

The Trinidad terms were aimed at immediate reduction of the entire stock of debt, not selected maturities. They called for two-thirds debt forgiveness rather than one-half, and they were meant to be universally applied.

The agreement implies that the US has lifted its veto on the provision of more generous debt relief to the poorest countries, even if it has declined to grant such relief. Debt write-offs result in an immediate cost on the creditor's national budget.

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## WORLD TRADE NEWS

# Paris quick to oppose Gatt conclusions

By William Dullforce in Geneva

FRANCE yesterday condemned the results of the Uruguay Round trade talks before they had been published. Prime Minister Edith Cresson told a cabinet meeting that France would oppose a "text" put forward by Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade (Gatt).

The text supported American views "without any regard for European interests, whether in agriculture or other fields". Mrs Cresson said, according to Mr Jack Lang, the government spokesman.

In Geneva, the Gatt secretariat issued a "clarification", pointing out that no draft text of the final act of the Round existed.

The text would be made available tomorrow.

France's premature rejection came as US Agriculture Secretary Edward Madigan and EC Farm Commissioner Ray Mac-

Sharry met in Brussels for a last-minute effort to bridge EC-US differences over farm subsidies.

Both EC and US officials reported that their opening discussion had gone badly but that the ministers were continuing to talk. It was now evident that hope of completing the Round rested with Mr Dunkel, one official said. Tomorrow the Gatt chief will table a take-it-or-leave-it agreement on agriculture together with accords on all the other subjects under negotiation.

A deal on reductions in farm subsidies is needed to prevent the failure of the Round. French ministers have publicly objected to the concessions that Mr MacSharry has been proposing during the past five weeks when EC and US farm negotiators have been seeking compromises but it had been hoped that the French would refrain from rejecting the over-

all outcome of the Round until it could be assessed by EC trade and foreign ministers in Brussels on Monday.

Paris's declaration was a stab in the back of EC negotiators who have been trying to find compromises in tense final discussions, one trade diplomat said. But, he added, the declaration could have been deliberate.

At any rate it foreshadows a heated internal EC debate over the weekend.

At the French cabinet meeting other ministers as well as Mrs Cresson voiced strong opposition to the expected results of the trade talks, according to Mr Lang.

Mr Lang said France disagreed with agreements seen in areas other than agriculture such as intellectual property and audio-visual rights. Faced with these proposals "we can only reply with a single word: No," he added.



Prime Minister Cresson and President Mitterrand yesterday

# EC stance discriminates among developing nations open telecom markets

By William Dullforce

THE European Community said yesterday that, in implementing the results of the Uruguay Round trade talks, it would no longer recognise Hong Kong, Singapore and South Korea as developing countries.

Brussels's move against these Newly-Industrialised Countries (NICs) came amid last-minute activity by delegations to ironise the terms of the draft agreements that Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade (Gatt), will table on Friday.

Earlier, a group of 20 Latin American, Asian, African and European countries had aroused the ire of EC negotiators by demanding that a proposal on "quota modulation" be deleted from the text of an agreement on safeguards, the restrictions on imports which governments can impose when domestic producers are hit by a surge of imports.

The EC has been trying to maintain the right to apply restrictions selectively against offending traders instead of imposing them on all exporters without discrimination as required by Gatt rules. "Quota modulation" is a euphemism for a provision in the new agree-

ments that would allow governments to treat some suppliers more generously than others.

Exporting countries say this provision would allow the EC to cut the import quota of selected suppliers by up to 30 per cent during the 10-year period envisaged in a Uruguay Round agreement for phasing out the Multi-Fibre Arrangement, which governs trade in textiles and clothing.

Hong Kong, Singapore and South Korea signed the note calling for the deletion of the "quota modulation" clause. Other signatories were Japan and Switzerland.

EC officials said the EC Commission could not give up entirely the ability to take selective safeguard action on which its industrialists were insisting at the same time as it faced a confrontation with Community farmers because of the concessions it would have to make on agriculture.

However, after excising the three NICs, the EC would be able to take greater care of developing countries' interests when applying safeguard, anti-dumping or countervailing measures against heavily subsidised imports.

By William Dullforce

THE US yesterday challenged Europe, Japan and other countries with big economies to open their telecommunications markets to foreign competition within the next four years.

In an important move aimed at breaking the impasse over telecommunications in the Uruguay Round trade talks, Washington changed its previous refusal to extend Gatt's most-favoured nation (MFN) rule to international and domestic long-distance telecommunications services.

But the US made its offer conditional on other countries' meeting a list of liberalisation commitments within three years of the entry into force of a new General Agreement on Trade in Services (Gats), or by January 1996 at the latest.

Under the MFN rule a country must extend trade benefits granted to another country to all Gatt members without discrimination. The US has resisted other countries' demand that MFN be applied to all services because AT&T and other big operators complained this would mean locking in the present high degree of openness of US telecommunications without assuring them of access to the EC and other markets.

Other countries could maintain their present post, telephone and telegraph monopolies and avoid the obligation to negotiate access for foreign competitors under Gats without breaking the MFN rule.

Now the US has declared its readiness to accept the basic MFN principle. It would apply a derogation for basic long-distance telephone services but only until other countries with "major telecommunications markets" had undertaken:

- not to limit the number of competitors allowed to participate in basic services;

- to allow foreigners to provide basic long-distance services by building their own networks and through the sale of services on existing networks;

- to permit foreign investment in basic services;

- to offer new providers non-discriminatory and cost-based access to basic telecommunications;

- to establish fair and transparent regulatory procedures administered by an independent institution.

# US wakes up to a world of impediments

FOR the exhausted international trade negotiators trying to wring a worthwhile agreement out of the Uruguay Round, there is depressing news: even the best possible agreement will leave all but the most blatant barriers untouched.

It is beginning to dawn on US negotiators — long the most aggressive advocates of the Round, and those with the most specific targets in mind — that it will address few of their country's trading problems, according to the Royal Institute of International Affairs' Stephen Woolcock in his provocative new book on US-European trade relations\*.

Behind the tariff and non-tariff barriers which have been the target of US assault — and which may be eroded by agreement in Geneva — there lie other obstacles to market access which the negotiations of the past five years have failed not only to address, but even to recognise.

Here is a world of "structural impediments", says Mr Woolcock.

These are familiar to US manufacturers frustrated in their efforts to penetrate the Japanese market, but few people seem to realise that they also lie at the heart of trade problems with Europe.

This might count for little if the US could dictate to Europe the terms of world trade. But as Europe has moved towards a single market, it has become more powerful. It now accounts for 33 per cent of world trade.

At a fundamental level this changing balance of global trading power undermines the ability of the US to define the terms of world trade — as it has done reasonably successfully for 40 years. The debate over structural impediments is becoming a competition among the rival spheres of global trading influence.

Europe, as much as Japan, is beginning to present a systemic challenge to the US, and it is by no means clear that the US system is the superior one.

Mr Woolcock traces "the ebbing tide of tariff protection [which] revealed first the reem-

of non-tariff barriers, then the rocks of regulatory barriers, and finally the diverse contours of the bedrock of structural impediments to market access".

He argues that the core principles of the General Agreement on Tariffs and Trade are no longer seen as adequate for liberalising world trade.

By examining divergent attitudes in the US and the European Community to four difficult areas of trade — financial services, foreign investment, public procurement and technical standards — he pinpoints differences that go to the core of these regions' regulatory structure.

They could not be resolved without root-and-branch changes that in some cases will contradict fundamental government beliefs.

Market interpenetration and interdependence are now so great that issues are becoming impossible to ignore. In 1990,

\*STEPHEN WOOLCOCK: *Market Access Issues in EC-US Relations: Trading Partners or Trading Blows?* Chatham House Papers, Royal Institute of International Affairs, London.

# Emirates airline to buy Boeing

By Daniel Green

EMIRATES, the United Arab Emirates state airline, yesterday ended months of speculation over its planned expansion by signing a letter of intent to spend up to \$2bn (£1.1bn) on US-built Boeing 777 aircraft.

The decision comes at the end of nearly two years of evaluating the European Airbus A330 and A340 and the US-made McDonnell Douglas MD-11 as the Boeing.

The order is a blow to Airbus Industrie, the European four-nation consortium. The company had high hopes for a sale because Emirates operates a fleet of six Airbus A300/A310 wide-bodied aircraft and is due to take delivery of seven more in the next 18 months.

Seven Boeings are on firm order with an option for another seven. Deliveries are due to begin in 1993, with options to run to 1998.

The choice of engine to be fitted will be made within days, the airline said.

# Mercosur plan for arbitration

MERCOSUR, the four-member South American Common Market, is to create an arbitration tribunal whose decisions will be binding on member countries; John Barnard reports from Buenos Aires.

The presidents and foreign and economic ministers of Argentina, Brazil, Paraguay and Uruguay met in Brasilia on Tuesday, their first encounter since signing in March the Treaty of Asuncion that created Mercosur.

Mr Felix Pena an Argentine negotiator, said yesterday the summit gave integration a vital political backing at a time when growing economic disarray in Brazil cast doubts on the creation of a free trade zone by January 1993.

The tribunal will operate on an ad hoc basis to settle disputes that governments have been unable to settle bilaterally. Brazil's three partners are unhappy over covert subsidies.

David Dodwell

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## EUROPEAN DEBATE Party leaders clash in row over Maastricht

By Philip Stephens, Political Editor

A STRIDENT attack by Mr Neil Kinnock, the Labour leader, on the prime minister's handling of the Maastricht summit last night provoked a furious row at Westminster as the opposition party returned to the political offensive.

In an unusually confrontational speech to the House of Commons, which prompted an extraordinary series of interventions from the prime minister and Cabinet colleagues, Mr Kinnock accused the government of turning Britain into a "downmarket economy on the fringe of Europe".

Government ministers responded by assailing the Labour leader for not understanding the treaties agreed at the summit, but the judgment at Westminster was that Mr Kinnock had emerged a narrow winner from the increasingly bitter exchanges.

His attack came after Mr John Major had declared at the start of a two-day Commons debate on the outcome of the summit that the deal he had negotiated would give Britain a competitive advantage over its 11 European Community partners.

The prime minister said that to have accepted the deal with which he was originally presented would have risked a return to the "corporatism" of the 1960s and 1970s: the imposition of laws which neither employees or employers wanted.

Mr Kinnock's onslaught focused on the optional "opt-out" won by Mr Major from plans for a single European currency and on his rejection

of EC-wide standards for working conditions.

As both government and opposition prepared for a brief Christmas respite in their general election campaigning, it provided a graphic preview of what promises to be the most bitter political struggle since 1974.

With both sides swapping insults, Mr Kinnock said that the "opt-outs" from economic and monetary union and from the social chapter of the treaties were the "danegeal" paid to secure Mrs Margaret Thatcher's support.

After a week in which Mr Major has basked in the opinion of his own party for his performance at Maastricht, and has effectively isolated the handful of Conservative Euro-sceptics who opposed any deal - Mr Kinnock made clear that his rejection of the social chapter would be an key element in Labour's election campaign.

He said that the government was insisting that the British economy depended on resisting decent minimum conditions and employment rights for workers.

He added that by not committing Britain to a single currency the government had severely damaged the future of London's financial markets.

Mr Major, however, stuck firmly to his claim that the social chapter attached by the 11 as a protocol to the treaty would have restored the powers of trades unions and destroyed jobs by imposing damaging costs on British industry.

## UK PENSIONS

## Retirement equalisation age for both sexes proposed at 63

By Norma Cohen, Investments Correspondent

THE GOVERNMENT yesterday suggested that retirement for men and women at the same age of 63 is the best solution to the equalisation of state pension ages. At present, the pension is paid at the age of 60 for women and 65 for men.

It released a consultative document which says that the government has an open mind on which option is best. But its list of drawbacks to a flexible scheme of a "decade of retirement", which would allow men and women to choose to retire at any age between 60 and 70, indicates that it is inclined to go against this.

The government's stance is likely to disappoint the occupational pensions industry which largely favours that option.

Flexible retirement ages are very much the way occupational schemes are going and there will be much disappointment if the government decides against it," said Mr Roy Brimblecombe, partner at actuaries Clay and Partners and chairman of the pensions committee of the Institute of Actuaries.

Many individuals in occupational schemes may already retire before or after statutory retirement age provided they have the consent of their employer. Although occupational schemes are not

required to do so, they will have to adjust their retirement ages to match those of government as a practical matter.

"It's only after the government makes up its mind that companies can set their rules," said Mr John Cumiffe, partner at McKenna and Co, a specialist in pensions law.

The paper, prepared by the Department of Social Security, follows the landmark decision by the European Court on May 17, 1990 in which the court ruled that employers could not pay men and women differently and that pension is part of pay.

While the judgment only applied to private employers, the European Community

## Industrial investment predicted to increase

By Rachel Johnson, Economics Staff

MANUFACTURERS' investment plans, which stagnated between 1989 and 1990 and fell sharply this year, are surprising bullish about next year and 1992, a government survey revealed yesterday.

The autumn survey by the Central Statistical Office (CSO) on manufacturing industries showed that the volume of spending next year is expected to rise by 2 per cent compared with this year and by "quite a lot more" in 1992 compared with 1990.

This will encourage the Treasury at a time when its forecasts for consumer expenditure - a year-on-year rise of 2½ per cent in 1992 - have come under fire for being over-optimistic.

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He added that by not committing Britain to a single currency the government had severely damaged the future of London's financial markets.

Mr Major, however, stuck firmly to his claim that the social chapter attached by the 11 as a protocol to the treaty would have restored the powers of trades unions and destroyed jobs by imposing damaging costs on British industry.

agreed that member states would have to end unequal retirement ages in state pension schemes as well.

In its document, the government said that lowering men's retirement age to 60 would cost at least £3.5bn per year. Because the national insurance payments of current workers are used to pay the benefits of pensioners, this could require substantial increases in contributions.

It also said that raising the retirement age for women to 65 would give the government at least £3.5bn per year, while a mutual age of 63 would provide long term savings to the government of roughly £500m per year. The paper suggests that equalisation should not begin for 10 years and not be completed for a further 10 years - a pace likely to be viewed as too slow by the occupational pensions industry.

Government pension expenditure in the 1991-92 fiscal year is expected to be £25bn. Occupational pension payments are expected to total £15bn for the same period, according to Mercer Fraser and Co, pensions consultants and actuaries. The government actuary has projected a significant increase in the number of people over state pension age - from 10.3m in 1990 to 12.5m in 2020 and a peak of 14.4m in 2034.

This announcement appears as a matter of record only.

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November 25, 1991

## UK NEWS

# Kvaerner keeps Scottish shipyard afloat

James Buxton on the transformation of the Govan yard by its Norwegian owners

**K**VAERNER Govan's success in winning orders worth more than £200m for four chemical carriers sets the seal on a remarkable transformation wrought on the Clyde by the yard's Norwegian owners.

Kvaerner, which took over the yard from British Shipbuilders in 1988, has converted it from making normal cargo ships to producing specialised gas and chemical carriers, and raised output by 40 per cent.

Yet even now, despite an investment of £20m in the Glasgow yard, Govan's survival is still dependent on the 18 per cent subsidy which the government is authorised by

the EC to make on shipbuilding contracts placed with designated yards.

Furthermore, any profits which Kvaerner makes on its contracts are subject to claw-back by the Treasury. "This yard is guaranteed not to make a profit," Mr Steinar Draegebo, Kvaerner Govan's managing director, said recently. Its owners will have to be content with break-even on shipbuilding until the current order book is completed in 1995.

Kvaerner bought the yard for £7m because building ships in Norway was too expensive, and Britain, being in the EC, offered subsidies - then running at 28 per cent. Kvaerner

attracted new orders; it is now working on the last two of four liquefied petroleum gas tankers, three of which are for a Kvaerner subsidiary and one for another Norwegian owner.

Yet, as Mr Draegebo has said, "The yard was hopelessly unproductive when Kvaerner took over. The first gas tanker we built took twice as many man-hours as it would have taken in a Scandinavian yard."

Kvaerner executives also admit they have faced problems in persuading the Govan workforce not always to do jobs to the most elaborate standards.

To improve the workforce's productivity Kvaerner has

a new film phase of investment, knocking down a dozen workshops and office buildings and erecting a large tank assembly shop. This enables tanks and 1,500 tonne hull sections to be assembled under cover and transforms the way the yard operates.

Kvaerner now claims that thanks to these measures the yard's throughput has increased by almost 50 per cent, and productivity has gone up by 40 per cent since 1988. The company aims to have doubled the output of the yard by 1995. It has achieved the backlog of orders extending to 1995 which Mr Draegebo has

always said he wanted.

In May this year management won a vital confrontation with the workforce. Mr Draegebo sacked all 1,600 manual workers after they voted narrowly to go on strike over a 21-month pay agreement incorporating new shift patterns.

The men were re-engaged and not only accepted the management's terms but agreed to the abolition of the traditional nightshift, one of Kvaerner's long sought aims.

In early 1990, disappointed with continuing losses at Govan, Kvaerner embarked on

## Airline pulls out of City airport

By Daniel Green

CONFIDENCE in London City Airport, once destined to be the capital's business gateway to Europe, was shaken yesterday by the withdrawal of British Midland Airways.

The decision by the airline to end its flights to Brussels renewed concern over the financial health of John Mowlem, the UK construction company which owns 90 per cent of the airport. Shares in Mowlem closed down 15 per cent at 134p.

The CSO result is also more optimistic than the latest projection by the Confederation of British Industry. The CSO survey expects spending volume to rise to a projected £10.5bn in 1992, after £10.3bn in 1991 (fourth quarter projection) and £12.1bn in 1990.

be able to land from this weekend," said Mowlem. Scheduled jet services to Switzerland are due to start in April.

British Midland's withdrawal was not wholly unexpected and it said it wanted to concentrate on establishing its Heathrow to Brussels route, due to start next Spring.

"We have been in the City Airport for nearly four years and have lost £12m to £15m there," said Mr Austin Reid, British Midland's managing director yesterday.

In October, Sabena, the Belgian carrier, ended its joint marketing venture on flights to Brussels with British Midland. It joined forces with Brymon Airways, 40 per cent owned by British Airways. Since then both Brymon and British Midland have each operated four flights a day to Brussels.

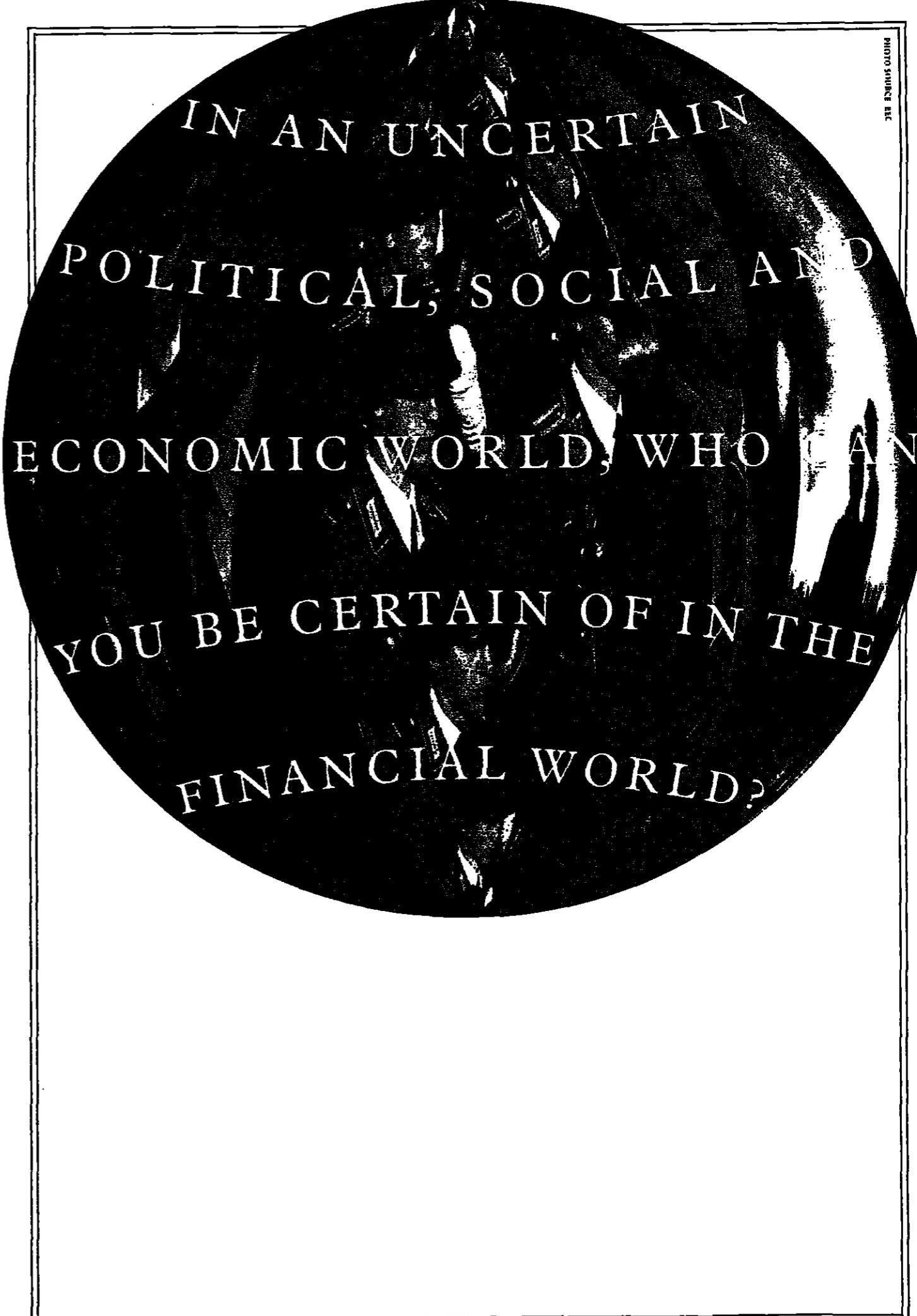
Mr William Charnock, the

will lose £1m this year and £2m next. Industry executives

rather than fewer. The last British Midland flight will land on December 26.

City analysts say the airport's director, acknowledged that there would be at least a short term reduction in the number of passengers.

Mr William Charnock, the



## UK NEWS

Government seeks aid for home-buyers facing repossession

# Lenders come under pressure on mortgages

By David Barchard, Ivo Durnay and Richard Lapper

THE UK government yesterday put pressure on banks and home loans and savings institutions to find up to £bn to inject into schemes designed to help distressed mortgage borrowers.

The mortgage lenders, led by Mr Peter Birch, chief executive of Abbey National and chairman of the Mortgage Lenders Association, were working overnight to come up with the funds.

"We think we will be able to come up with at least £800m," a banker said.

By last night, Mr Birch had secured pledges of £790m, including £200m put up on Tuesday by Halifax, and £50m each from Abbey National and Woolwich Building Society. This level was thought by lenders likely to be acceptable to the government.

In return, the lenders are asking the government to double mortgage income tax relief to £60,000 for 10 years for first-time buyers to help end the depression in the UK housing market and stem the flood of repossessed homes expected in 1992.

Evidence of the mounting concern in the government over the evictions issue came

interest to be paid direct to lenders, if the lenders come up with their own support schemes.

Lenders warned the chancellor, however, that direct payment of income support to society could have the surprising effect of increasing the number of repossessions in 1992.

Lenders fear that direct payment of income support to lenders could cut the disposable incomes of poor families and encourage them to abandon their homes and move into rented accommodation where they would be eligible for housing benefits.

Some lenders are understood to have told the government that they do not intend to commit funds to the scheme, and others, including Mr Birch, are unhappy about the idea of lending money for rescue schemes to housing associations.

It has also emerged that insurers, who attended yesterday's talks, could acquire equity shares in repossessed properties as part of the rescue schemes for distressed borrowers.

Analysis, Page 16

## BR places order for Channel tunnel trains

By Charles Leadbeater

BRITISH Rail, the state railway, yesterday ordered seven trains which will start Channel tunnel services from cities north of London in early 1993, almost two years later than originally planned.

The placement of the £100m order, with a consortium led by GEC-Alsthom, the Anglo-French engineering group, follows the intervention of Mr Malcolm Rifkind, the transport secretary, to break the deadlock in negotiations between BR and the train manufacturers.

Mr Rifkind's intervention followed mounting complaints from Eurotunnel, the Channel tunnel operator, that delays in the delivery of the trains might threaten the project's prospects.

The 51 GEC-Alsthom trains due to run from London's Waterloo station to Paris and Brussels are already several months late due to problems developing the software which controls their engines and signalling systems. In addition to starting the long distance service almost two years later than was originally planned, BR will not be able to operate as full a service as it wants.

## British companies fail to get full share of Tornado work

By David White, Defence Correspondent

BRITISH companies are obtaining less than their full share of work in the three-national Tornado combat aircraft programme, according to a parliamentary committee. The shortfall is estimated at up to £400m.

In a report on collaborative arms programmes published yesterday, the House of Commons Public Accounts Committee called on the Ministry of Defence (MoD) to "explore all opportunities" to correct the imbalance.

The MoD told the committee that the actual shortfall was likely to prove smaller than the initial £400m estimate.

The discrepancy, according to the ministry, is mainly related to support for Tornado jets already in service, rather than to production of the aircraft, which is already near its end.

The Tornado, produced in different versions for ground attack, air defence and reconnaissance, is a joint venture between the UK, Germany and Italy. Of a total of about 550 on order, just over 300 are for the Royal Air Force.

Main UK contractors are British Aerospace as a partner

in the airframe consortium, Rolls-Royce in the consortium making the engines, and GEC-Marconi as the biggest electronics sub-contractor.

The project has involved a complex accounting system under which work shares are allotted according to the number of aircraft bought. This has avoided moving currency from one partner country to another during the production phase.

Once aircraft are in service, however, each country pays for its own support requirements, wherever the costs are incurred.

The committee said the imbalance could be corrected by transferring work to UK industry, provided that this was consistent with obtaining value for money.

The assembly of Tornados at RAE's Warton factory in north west England is due to finish by the middle of next year unless further export orders are signed with Saudi Arabia - currently the only client outside the three nations engaged in making the aircraft.

● Committee of Public Accounts, Sixth Report, Ministry of Defence Collaborative Projects, HMSO, £7.50.

## BRITAIN IN BRIEF



### Two leading unions agree merger plans

A merger between two of Britain's leading trade unions, the AEU engineering union and the EETPU electricians, is almost certain to go ahead after the AEU's national committee approved amalgamation proposals.

The unions' 1m members will vote on the plans in February. The amalgamation will also hasten negotiations for merging with other unions. Mr Gavin Laird, AEU general secretary, said another major union was seeking talks.

Critics of the merger attacked the EETPU for what they see as "anti-union behaviour" and voiced fears that the AEU could be weakened through amalgamation.

### Delay hampers citizen's charter

Plans to implement key pledges in the prime minister's citizen's charter have been delayed, according to the treasury minister, Mr Francis Maude.

The delays, described by Mr Maude as a reflection of the "unprecedented" nature of the charter's programme for improving public services. The most serious delay is in place for settling small claims over poor quality public services locally and informally through a network of volunteer lay adjudicators.

### Construction still stagnant

The severity of the recession in the UK construction industry is underlined today by an official forecast that suggests there will be no sign of an upturn until 1993.

According to the latest edition of "Construction Forecasts 1991-1992-1993", construction industry output this year is forecast to be 9.5 per cent lower than in 1990, and another lean year is expected in 1992, although the rate of decline could be about half that of the previous year.

### Talks force BA to cancel flights

British Airways cancelled 23 of its 182 short-haul scheduled flights from Heathrow yesterday as some cabin crew members attended a two-hour meeting.



UK professional theatre generated a box office income in 1990 of at least £284m, according to the latest edition of Cultural Trends, a survey by the Policy Studies Institute (PSI). According to PSI figures, 22m people visited the theatre last year. Cultural Trends also draws attention to the importance of musicals in the fortunes of the industry. In 1987 musicals such as *Phantom of the Opera*, performed at Her Majesty's Theatre above, accounted for 16 per cent of performances. By 1990 this had risen to 27 per cent, attracting 40 per cent of all attendances.

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ing to discuss proposed changes to working patterns and pay.

BA wants to reduce guaranteed breaks between short-haul flights from 2% to 1% hours. The maximum shift on a long flight would increase from 16% to 19% hours. Negotiations are continuing.

### Ford cuts Transit output

Ford is to reduce sharply production of Transit vans at its plant in south England in January because of a continuing slump in the UK commercial vehicle market and deterioration of some key continental markets. The plant at Southampton, which employs 2,300, will produce vans on only three days a week during most of January. In total, 18 production days will be eliminated.

### Water fails to meet EC rules

There were 75 instances of failure to meet EC requirements for water purity in England during 1990, according to the Department of the Environment. But it denied an allegation by Friends of the Earth (FOE) that there had been 400 breaches of the EC pollution standards at over 330 locations in England and Wales during that year. FOE has lodged a formal complaint against the government. But the department claimed 91 per cent of UK rivers met required standards.

### Labour agrees to economise

The opposition Labour party's national executive has agreed to make drastic economies averaging £1.5m annually for four years after the coming election to reduce a growing overdraft. In return, the Co-operative Society bank has allowed the party to increase its current overdraft from £1.9m to £2.5m, thereby averting the need to lay off 50 staff drafted in for the election.

### Review planned on innovation

Plans for a wide-ranging review of innovation policy have been drawn up by the Department of Trade and Industry's recently established innovation unit. The unit, which Mr Peter Lilley, the trade and industry secretary set up in October, will be partly staffed by five senior businessmen who have been seconded for up to two years.

### More women unemployed

More than half a million more women are unemployed in the UK than government figures suggest, according to an analysis based on the International Labour Organisation (ILO) definition of unemployment.

Lessons  
A.H. Hermans

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FR 250,000 for the denomination  
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ing to discuss proposed  
changes to working patterns  
and pay.  
BA wants to reduce gross  
hours between short-haul  
flights from 21% to 1%, long  
haul flights would increase from 16%  
to 18%. Negotiations start  
on Monday.

## MANAGEMENT: Marketing and Advertising

**W**ho is Isabelle O'Lacy? This attractive young woman smiles out of television commercials across Europe, and her face is all over supermarket shelves on products bearing her name. She is the one of the marketing breakthroughs of the year, the woman every continental housewife is meant to want to be.

Yet mystery surrounds her identity. She exists: she answers customers' letters and occasionally makes lightning visits to stores. She even owns shares in a company named after her. Yet Isabelle O'Lacy is not her real name. The reason given is that she is a private person, and wants to stay that way.

This Greta Garbo of the supermarket aisles is the brainchild of Fred Lachotzki, vice chairman of Asko Deutsche Raiffeisen. She is also the solution to a problem facing the German retailing chain.

Three years ago, Lachotzki recognised that Asko was locked in an unequal struggle with its biggest suppliers, whose powerful international brands and production scale gave them muscle which few retailers could match.

None of the obvious solutions looked attractive. One was for Asko to introduce more products under its own label, which theoretically offered higher margins. In practice, however, continental supermarkets have been conspicuously less successful than British retailers in making own-label products pay.

The Dutch-born Lachotzki was equally sceptical of attempts by European retailers

# Phantom of the supermarket shelf

Guy de Jonquieres explains how a mystery became one of the promotional breakthroughs of the year



The face is familiar throughout continental Europe. But who is she?

to improve their bargaining power by banding together to negotiate bulk purchases from suppliers. He judged – correctly, as it turned out – that such plans would prove hard to put into practice.

Instead, he decided to turn the buying consortium idea on its head. Cross-border collaboration, he reasoned, stood a better chance of succeeding if retailers used it to fatten mar-

gins by achieving premium prices for higher quality products, backed by sophisticated advertising.

The upshot is O'Lacy's, a unique attempt to create a European retail brand from scratch. Barely 18 months since it was launched, it has spread to more than 500 food and household products in stores in Germany, the Netherlands and Sweden.

Though Lachotzki will not disclose sales, he says they exceed those of many medium-sized food manufacturers.

Since Asko introduced O'Lacy's products, its gross margins in the categories concerned have increased by a percentage point.

Furthermore, Asko has found that three quarters of its customers now recognise the O'Lacy's name. Those who buy

O'Lacy's products also spend twice as much per supermarket visit as those who do not – suggesting the brand is attracting an up-market following.

Central to O'Lacy's success is its personalised brand format. Lachotzki says the name Isabelle O'Lacy was chosen because it sounded suitably international and was found by market research to suggest quality and good value.

The brand is owned and managed by a private Luxembourg company, in which the "real" Isabelle has a small stake and Asko and other participating retailers have shares. So far, they comprise three Dutch regional supermarket chains and more than 100 Swedish independent grocers.

At Lachotzki's insistence no retailer may control more than 5 per cent of the voting rights.

At first, I thought Asko should own a majority of the O'Lacy's company, but I quickly realised that the brand would then not have an international image," he says.

Unsubscribed shares have been placed in a trust, to be issued to future participants.

The company levies a charge on participating retailers, equal to 2 per cent of their annual sales of O'Lacy's products.

As well as supporting a staff of 20 people, the money finances production of television commercials, at a cost of £1m this year, and the design

of common point-of-sale displays.

The O'Lacy's company defines the broad specifications, pricing and basic package design of every product. The iron rule is that products should match the quality of established category leaders in each country, set for 15-20 per cent less and yield higher gross margins.

Manufacturing and packag-

ing arrangements are left up to the retailers, though the O'Lacy's company regularly checks the quality of products.

These are now made by more than 200 suppliers, including a German subsidiary of the Anglo-Dutch Unilever group.

O'Lacy's seeks to cope with differences in national consumer attitudes – and minimise development costs – by modelling its products and

A much bigger challenge has been to ensure consistently satisfactory product quality.

Extending a brand across many different products is a notoriously tricky business because a single failure can undermine the entire range.

O'Lacy's cheerfully admits to having had problems. One was a disposable nappy made of environmentally friendly paper, which became rigid when wet. The product was swiftly withdrawn and Isabelle apologised in writing to every dissatisfied customer. "It taught us that some products can take years to innovate and trademark," says Lachotzki.

Less serious misfires were a line of high-quality Swiss chocolates which sold poorly because they were packaged too cheaply, and O'Lacy's detergents, which were continuously undercut in Germany by deep manufacture discounts on branded products.

Lachotzki hopes to extend the O'Lacy's family to retailers in other countries in Europe and eventually even to Asia.

prohibited in cartoon programmes "aimed" (a Gordian knot if ever there was one) at children.

If you think all that is tight regulation, consider the British market. One of many regulations states that "no product or service may be advertised, and no method of advertising may be used which might result in harm to children (anyone aged 15 or under) physically, mentally or morally, and no method of advertising which might be employed which takes advantage of the natural credulity and sense of loyalty of children".

Some of my best friends' children are already looking forward to watching a wall-to-wall diet of old Marx Brothers movies on Christmas TV, but no-one thinks to protect them from that. Merry Christmas.

## TV commercials

# Not in front of the children

Gary Mead investigates curbs on selling goods to youngsters

In neighbouring Sweden no child may be depicted playing with "war toys", and advertisements may not show the price of toys.

On Swedish TV, all ads aimed at "gaining the attention" – rather a difficult concept to quantify perhaps – of children under the age of 12 are banned.

In Finland, child actors may not speak or sing the name of a product in commercials. When it comes to advertising sweets, they must not appear on screen at all; children munching sweets are also out of order in the Netherlands.

In Turkey, children can only watch TV commercials in the presence of an adult, strikingly like the Austrian regula-

tions which rules that children shown in TV ads must be accompanied by parents or a "competent authority figure", another definition which leaves much to the imagination. Containing the "we know what is best for you" theme is Denmark, where no-one under the age of 30 is permitted to appear in toy advertisements, slightly later than the age both of consent and enfranchisement.

Scandinavia is obviously a touchy area. In Norway, skateboards must include the following labelling: "do not use skateboards in areas with traffic. Skateboards are not suitable for children under the age of 12". Norwegian children are also missing out on any advertisement which might have tried to associate product with people or characters from regular television series.

In France, anyone under 16 is banned from enunciating a product name in an advertise-

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## FINANCIAL TIMES SURVEY

## CHARITIES

Thursday December 19 1991

**Companies adopt a strategic approach; public hospitals chase private money PAGE 2**

**Funds law in flux; Mencap's paper victory; courses for staff; new hostels PAGE 3**

## Tighter controls are on the way

**Britain's voluntary bodies have an estimated turnover of £17bn a year, exceeding that of the nation's agriculture. They now await the biggest shakeup in charities law for 30 years. ALAN PIKE reports**

BRITAIN'S VOLUNTARY sector has an estimated £17bn turnover, and as such, Lord Ferrers, Home Office minister, said last month when introducing the biggest strengthening of charity law for 30 years, is bigger than agriculture.

The fact that the voluntary sector dwarfs many industries is a frequent source of surprise to those whose image of charities is one of jumble sales, sponsored swims and the carol-singers who will be rattling collecting tins in shopping centres this weekend.

But while the sector's sources of income and reliance of voluntary effort mark it out from other areas of the economy, it has many similarities with conventional industries. In the present recessionary, competitive climate the need to run efficient, cost-effective organisations which deliver measurable results is as high among the priorities of charity managers as those in any other sector.

Both the voluntary sector and the government hope that the long-awaited Charities Bill now before parliament will lead to increased efficiency and, by demonstrating that charities are well run and regulated, raise the confidence and generosity of potential donors.

The Bill's main aims include:

■ Strengthen the powers of the Charities Commission to obtain information about individual charities and deal with abuse and mismanagement. The commission is, however, not yet registered as charities have been computerised, armed with the technology to monitor charities more stringently. When the Bill becomes law they will have stronger legal powers as well as will, for example, be able to appoint receivers and managers for charities. Contrary to public perception, the commission has until now had a largely advisory role. The

new law will make it into a far more powerful regulatory body.

■ Reform the accounting requirements on charities, introducing broadly similar arrangements to those applying to companies. Charities will have to submit their accounts to the commissioners in a specified form and persistent failure to do so will become an offence.

■ Clarify and regulate the responsibilities of charity trustees. Individuals convicted of offences of dishonesty, undischarged bankrupts and those disqualified from company directorship will be banned from holding office as trustees. The government wants trustees to recognise that they are not just fulfilling a symbolic "name-on-the-note-paper" role but must accept responsibility for the funds in their charge. The National Council for Voluntary Organisations and Charity Commission are looking at ways of providing trustee training to ensure that they can fulfil their responsibilities.

■ Control fund-raising, particularly the activities of commercial and professional fund-raisers. This follows highly-publicised examples of some commercial fund-raisers getting richer than the charities they have represented. It will be unlawful for professionals fund-raisers to raise money without a charity's consent.

Although some of the biggest charities have succeeded in maximising or improving their financial position this year in spite of the recession, information published by the Charities Aid Foundation last month suggests that public support for charity - which fell from an average £1.37 per month to £1.23 between 1988-89 and 1989-90 - remains on a plateau.

Charity managers argue over the precise interpretation of the figures but one central fact is beyond doubt. Financial sup-



port for charity remains a relatively low priority in most British households.

Tackling this will be one of the sector's top priorities in the coming year, which is likely to see the start of the country's first general advertising campaign selling the general notion of charitable support. Pressure is growing for fresh attempts to promote tax-advantaged means of supporting charity, like payroll giving and Gift Aid, in more imaginative ways. One-off donations to charity of at least £500 qualify for tax-relief under the Gift Aid scheme - a lower limit of perhaps £200, will be one of the sector's priority demands for the next Budget.

Mr John Major, prime minister, told the Charities Aid Foundation conference last month that he was considering making the development of the European voluntary sector one of the priorities for Britain's EC presidency next year. "Charities are not the sticking plaster on the welfare state," Mr Major said. "The activities of volunteers are part of the cement that binds our society together."

As the presence of the prime minister at the conference demonstrated, Britain's charities are moving closer to the centre of the political stage - perhaps at least creeping closer to becoming the fully-fledged

third force, alongside the public and private sectors, that many voluntary sector leaders want to create.

There is recognition that to achieve such status the sector must as well as improving its efficiency, develop ways of measuring it. While there is no shortage of information about how much money individual charities receive much less is known about how effectively it is spent.

And while Mr Major may not regard charities as the sticking plaster on the welfare state,

Illustration: Robin MacFarlane

## VOLUNTEERS IN THE UK

### The spirit strengthens

THE VOLUNTARY worker is the special ingredient giving a charity a different flavour from that of any other public or private sector organisation, writes ALAN PIKE.

Although big charities are becoming more businesslike in management-style, with large full-time staffs run by chief executives, the work of the voluntary remains crucial.

This month the most comprehensive study of volunteering for many years has made recent suggestions that the British are becoming less inclined to do voluntary work - the proportion of the public engaged in at least some voluntary activity in the course of a year, it suggests, rose from 44 per cent in 1981 to 51 per cent this year.

The survey, published by the Volunteer Centre UK, shows fund-raising to be the most common activity involving 68 per cent of volunteers. About half of all volunteers had organised or run events, while a quarter served on committees. An average 2.7 hours per week is spent on voluntary activity which suggests that the nation benefits from an annual 82m hours of voluntary workers' time.

People aged 35-44 are most likely to undertake voluntary activities. There is a strong link to social position, with 72 per cent of people in managerial and professional positions saying that they do voluntary work.

This compares with 59 per cent in skilled manual occupations and 37 per cent in unskilled jobs.

Retired people are least likely to volunteer. This indicates there is a substantial untapped pool of expertise which could be of immense value to voluntary organisations, many of which lack the resources to employ accountants, designers, market-research staff and other special

ists. Mr John Patten, Home Office minister, plans to use the survey findings to persuade employers to encourage staff approaching retirement to continue voluntary work. He will ask the Confederation of British Industry and the Institute of Directors to establish a joint task-force to seek ways of including information about volunteering in pre-retirement courses.

Why do people do voluntary work? According to the survey, half begin by being invited and offering their services, while a similar proportion first get involved when asked to help. About 40 per cent join organisations connected with a personal or family need or interest.

Many people express altruistic motives for volunteering, with more than a third saying that they want to improve society or help people. The main benefit for volunteers, according to the survey, are the basic ones of enjoying the work and seeing the results. Older volunteers regard voluntary work as an opportunity to do something they are good at, while young people often see it as a means of learning new skills and gaining qualifications.

There is a growing recognition that volunteers must be well-managed to maximise their contribution, something which can call for a particularly delicate management-style when the people being managed are giving up their free time.

The survey suggests that this area requires continuing attention. More than 65 per cent of volunteers felt their time could be better organised, while nearly a quarter said that their efforts were not always appreciated.

The 1991 National Survey of Voluntary Activity, Volunteer Centre UK, 29 Lower King's Road, Berkhamsted, Herts HP4 2AB £15.

#### THE UK'S TOP 10 FUNDRAISING CHARITIES 1990 (£000)

	Voluntary Income	Total Income	Administrative expenditure
National Trust	55,727	104,276	4,065
Royal National Lifeboat Institu'tn	47,263	52,720	1,579
Oxfam	45,027	52,073	2,503
Imperial Cancer Research Fund	42,117	52,227	792
Cancer Research Campaign	40,284	49,276	772
Salvation Army	38,985	70,207	3,770
Save the Children Fund	38,610	52,198	1,561
Barnardo's	29,938	69,553	2,271
Help the Aged	24,508	28,253	378
Guide Dogs for the Blind Ass'n	24,449	32,795	1,011

Source: Charities Aid Foundation

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BUSINESS IN the Community, the national organisation which promotes a range of industry-community initiatives, will celebrate its 10th anniversary early next year.

During the decade since BTC was formed there has been a change in both the scale and depth of corporate involvement in community and charitable activity.

A growing number of companies, particularly bigger ones, now regard the occasional writing of cheques to randomly-selected good causes as an inadequate and even pointless approach to community support. They are replacing this with the establishment of specialist departments to research and promote community activities and more specific targeting of charitable support. Most importantly, community involvement is being built into more companies' mainstream business agendas and becoming a boardroom topic.

BTC will use its 10th anniversary events as an opportunity to spread these ideas further, particularly in smaller companies. "Directions for the Nineties", its new strategy, aims at improving both the extent and quality of corporate community involvement. Action points for achieving this include urging companies to recognise that:

- business involvement must be clearly focused;

- companies should be committed to projects at all levels, from the leadership of senior management to employee involvement;

- shareholders, employees, customers and the wider community need to be aware of a company's efforts - a campaign is being launched to encourage companies to report on community activities in annual reports;

- community involvement should be integrated into mainstream business activities like marketing, purchasing and personnel;

- some of the best community involvement schemes are ones which maintain long-term partnerships in the community, and those which are delivered in association with other agencies like government departments, local authorities and voluntary organisations.

- community involvement schemes need to be managed as professionally as other business activities, with measurable targets and outcomes.

"I ASK and pray my friends who still remember me not to let this truly sacred work languish and die for want of a little more money," wrote Florence Nightingale, Britain's most famous nurse, in 1801.

Ninety years later, Derek Robertson is again appealing for a little more money. He is director of the Florence Nightingale Fund, a joint charity established this year by Guy's and St Thomas' hospitals and their United Medical and Dental Schools.

Robertson, formerly in charge of fund-raising at the National Society for the Prevention of Cruelty to Children, is the first professional appeals director employed by the famous London teaching hospitals.

Post like Robertson's confirm the fears of other charity directors that they are about to face an onslaught of what some regard as unfair competition



In the shadow of the City of London's Square Mile, three members of one of Britain's growing number of homeless families huddle together for warmth on the wintry streets of Spitalfields

Picture: Colin Beare

Business attitudes to charity are changing, writes Alan Pike

## The need for a strategy

Promoters of greater corporate community involvement know that companies are more likely to be convinced by business arguments than philanthropic ones. One business advantage is generally held to include the potential benefits to a company's image, but the use of secondments to voluntary organisations as a management development tool is now widely recognised as another particularly tangible benefit.

Secondment, once largely confined to employees coming towards the end of their careers, is now used much more as a development tool for younger managers. Secondments for schemes arranged by the Action Resource Centre, which brokers secondments between businesses and voluntary

organisations, provided 17,500 days work in the community last year. Many of these secondments were on the centre's new development assignments - short secondments for specific purposes designed for people in early or mid-career.

Employee volunteering schemes are another growth area of community involvement. Some companies allow employees time off for charitable activities while others restrict their involvement to encouraging involvement and providing organisational facilities.

Such schemes offer voluntary organisations the chance of enlisting large groups of supporters for projects while building the concept of voluntary activity into a company's culture. There is usually no

shortage of supporters for organised volunteering schemes - surveys show that one of the main reasons for people not volunteering is that no-one has ever asked them.

To help stimulate employee volunteering, a national award sponsored by Whittbread and supported by the Home Office was established last year. This year's overall winner, announced last month, was Body Shop with other awards taken by the Post Office and IBM's Edinburgh office.

Entries for the award indicate that management-supported employee volunteering is well established in a remarkable range of organisations, both big and small. At RAF Sealand, on the Welsh-English border, every one of the 2,000 military and civilian personnel was involved in charity fund-raising last year.

Charities Aid Foundation research shows that a group of 100 leading companies gave cash donations of £145m in 1990-91.

But direct financial support for charity is greatly outweighed by other forms of assistance such as secondments, employment schemes and the provision of facilities and equipment.

One of the consequences of

community activities being treated as a mainstream business topic in some companies is that the economic efficiency of charitable support is coming under greater scrutiny.

National Westminster Bank, the most generous corporate

supporter of charity last year with cash and other assistance totalling £13.7m, will next year re-launch its community programme to sharpen its focus.

"We want to concentrate our support in those areas where the bank has the most to contribute - like the financial and administrative skills of our staff - to ensure that organisations we support gain the maximum benefit from our involvement," says Amanda Jordan, recruited from the National Council for Voluntary Organisations to run National Westminster's charities unit.

The part-time expertise of specialist staff, which would usually be outside the financial scope of smaller voluntary organisations, is one of the most precious advantages of corporate involvement. At a time when recessionary pressures and moves to contract funding are forcing voluntary organisations to become more efficient, the volunteer time of accountants and other managers can help transform a charity.

For example, Ernst & Young management consultants, agreed as part of the company's Business in the Community involvement to conduct an organisational review of the London Connection, a charity working with homeless young people in the capital.

Staff from Ernst & Young interviewed the charity's staff, met union representatives, and produced a report recommending the London Connection to adopt a more concise statement of purpose, introduce a more focused organisational structure, increase staff flexibility, improve communications, revise its management committee's terms of reference and introduce performance measurement.

The plan was received favourably by the charity and is now being implemented. As well as providing the charity with professional assistance which would otherwise have been beyond its reach, the project also appears to have challenged a few social stereotypes.

One of the members of the Ernst & Young team, on his first visit to the London Connection, was mistaken for one of the charity's homeless clients - something which, commented a member of the London Connection staff, "helped to dispel many myths and assumptions about the nature of management consultants."

The first specific objective of the Florence Nightingale Fund is to raise £5m to provide Britain's first Postmortem Endoscopy Tornography (PET) system. This would enable doctors to see images of how body tissue and organs function chemically, with applications in the diagnosis of a range of conditions including heart disease, cancer, epilepsy and Alzheimer's disease.

The first test of any charity must be whether it is meeting a relevant need," says Robertson. "Provided that it is, people should be given the opportunity to contribute to whatever causes they choose."

The public is aware that no health system can provide sufficient finance for everything, and if individuals wish to make the promotion of pioneering projects at a hospital their priority for charitable support they should be allowed to do so."

Competition sharpens as hospitals seek cash, writes Alan Pike

## Lady with the Lamp returns

tion from the public sector

There is nothing new about hospitals running charitable appeals to purchase items of equipment or sponsor other work. But the development of self-governing trusts is leading to some hospital managers adopting a more businesslike and determined approach to the task.

The growth in public sector involvement in charitable fund-raising is not confined to hospitals - appeals by universities are common, while opted-out management is likely to increase the involvement of schools in local fund-raising.

The arrival in the market of

fund-raisers such as hospitals and universities does not necessarily reduce other charities' incomes.

A new cause can unlock new

not income which would have gone to most alternative UK charities.

Some charity directors are, nonetheless, concerned that

Directors of private charities fear an onslaught of what some claim is unfair competition from hospitals and other public sector institutions

sources of funds. Oxford University is currently trying to raise £240m from a large-scale appeal. Many of its donations are coming from abroad - about one-third of £200m received so far has been raised in the US - and is therefore

they face increasing competition from the public sector at a time when welfare charities are being asked by the government to accept responsibilities previously undertaken by public authorities.

Robertson does not agree.

The firmly-stated objective of the Florence Nightingale Fund is to raise £5m to provide

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## Charities face cut in funds

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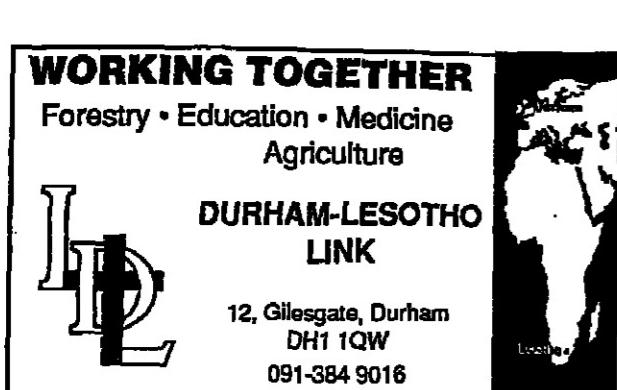


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Funds look to law reform, writes John Authers

## Barriers may fall

**BARRIERS** which have stopped charities from investing as effectively as they could be about to fall, after 30 years.

Since 1961, the Trustees Investments Act (TIA) has laid down strict guidelines on what charities can invest. Now, some of those central provisions have been challenged in the House of Lords. If the Charities Bill currently winding its way through parliament survives in its current form, the reforms will be made.

The TIA seemed at the time to be a liberalising measure. It provided that charities should invest at least 50 per cent of their funds in a Narrow Range of securities. This narrow range included fixed interest stocks, such as UK government gilts, but excluded equities.

Equities are more likely to grow in the long term than gilts, so this placed a damaging restriction on trustees.

The TIA also bars funds from investing in companies which have not paid dividends for each of the last five years. This excludes some of the strongest performing companies, such as Wellcome – formed less than five years ago – and Smith Kline Beecham.

Mr John Harrison, head of the charities division, describes this as a minor problem. The overall restrictions on asset allocation, he says, are 90 per cent of the problem.

An amendment tabled by Lord Harris of Greenwich, the Liberal Democrat peer, would do away with the 50 per cent Narrow Range requirement. It has all-party senior support in the Lords. This at the very least substantially increases the pressure on the government to let the reform go ahead.

Mr Harrison hailed this as "very good news indeed". While he still thinks the TIA is out of date, this could allow charities to be much more efficient.

At present, charities try to get round the TIA by the use of a Common Investment Scheme (CIS). These are similar to standard unit trusts as they are open-ended funds, divided into units. However, as they are created specifically for charities, they pay out dividends gross of tax. This gives them a big advantage, as far as charities are concerned, over normal unit trusts, where income is paid net, and tax must be reclaimed later.

They are counted as a "Special Range" investment under the TIA. Trustees are allowed to devote their "Narrow Range" investments into one of these pooled investments, and thus effectively boost the equity content of their funds.

The players which have entered so far tend to offer two funds – one investing in equities, and the other in gilts and fixed interest stocks. Mercury, with Charilco and Charishare, and Cazenove, with two funds managed on behalf of the Charities Aid Foundation, lead the market at present. M&G, the



A homeless old man, outside London's Charing Cross station, hoping a passer-by will give him the price of a cup of tea

UK's largest unit trust company, also offers funds, and Schroders plans to enter the market soon.

These will maintain their uses even after any reform to the law. But the broader portfolio management services available to charities in the City could now become more separate.

For example, Mercury's "house view" is very positive about overseas bonds, and about several overseas equity markets. However, its charitable funds avoid overseas markets altogether, because in general they are lower yielding making them poor income producers.

Also, despite a strong bias towards equities, bonds make up a much greater share of Mercury's charitable funds than of its pension funds.

This leads to awkward trade-offs. When Mercury took over a new client recently, it reduced the total held in fixed interest stocks from 45 per cent to 27 per cent, and reduced the total share of overseas holdings from 42 per cent to 23 per cent.

The result is that some of the most successful pension fund managers are now offering highly competitive and good value deals for charities. Any charity of reasonable size needs to look at this option very carefully.

Mr Michael Coop of Bacon & Woodrow, a firm of actuaries which acts as an adviser to charities, divides fund managers into three:

"Traditional life assurance companies which barely touch the market.

"Stockbrokers who have involved themselves only to a limited extent.

"The big specialist fund managers who already dominate pension fund management – for example Mercury, Schroders, and Lazard's – have gone out of their way to collar the market."

These conditions are ideal for charities. They should welcome the opportunities for higher income, coupled with the prospects for long-term capital growth from equities.

And the fund managers themselves are not enjoying the recession. At present, their expertise is not over-priced.

THE FIRST time Geoff Bradley handled paper for charity was in the 1970s, when he collected huge amounts of waste in his spare time and raised £100,000.

Now his connection with paper and charity is a more sophisticated one.

He is managing director of Mencap Business Supplies which, since he set it up eight years ago, has grown into one of the biggest paper retailers in the country.

Bradley went to Mencap – the Royal Society for Mentally Handicapped Children and Adults – with the idea of supplying photo-copier paper to commercial outlets.

He argued that, provided they were satisfied with qual-

ity and price, many companies would be happy to know they were supporting charity every time they made such a basic purchase.

Today Mencap's customers include Hitachi, Rolls Royce Motor Cars, Peat Marwick McLintock, the Scottish Office and a range of other customers including 300 law firms, 250 accountants and 220 schools.

As well as photo-copier paper the business now offers a full

catalogue of office supplies, provides national distribution and last year made more than £100,000 for Mencap.

Bradley says he has developed the business by spending eight years poring through trade directories, writing to potential customers asking if Mencap can try to match the prices charged by their existing suppliers.

Sometimes people get the wrong ideas and send us dona-

tions for £10," he says.

"I write back explaining that we are not asking for their donations and sympathy, we are a business trying to trade with them."

"We operate on entirely businesslike terms and expect to get orders only: if we can match or better the prices and service of other suppliers. Ours is a business which is raising funds for charity without asking people for money."



Geoff Bradley: one of the biggest paper retailers

## CHARITIES 3

Alan Pike on Mencap's money-spinner

## Waste paper into gold

Open University starts management course for voluntary sector

## Big demand for efficiency training

FAST-GROWING recognition of the need for greater efficiency is creating a demand for new management training packages designed specifically for voluntary organisations.

Since many charities do not enjoy staffing levels or financial reserves which enable them to release managers for long courses, the sector is one

where distance and part-time learning techniques have a particular appeal.

In March, and applications for places to have to reach the Open

University by mid-January.

The course is aimed at managers, professional and other staff working in charities and people who have recently joined voluntary organisations from the private or public sectors. Take-up on the first course was wide-ranging – from Barnardo's, which has taken 15 places and is using

the 220 places available on the first presentation of the course last month.

The initial 220 students exceed the total number taking other courses with voluntary sector elements at colleges throughout the country.

There will be a second opportunity to begin the course in

March, and applications for

places to have to reach the Open

University by mid-January.

Many of the skills contained in conventional management training courses are included in a context relevant to the sector – like communication and time-management, handling people and managing resources and activities.

The course is aimed at managers, professional and other staff working in charities and people who have recently joined voluntary organisations from the private or public sectors. Take-up on the first course was wide-ranging – from Barnardo's, which has taken 15 places and is using

the course as part of its in-house training strategy, to a lone community policeman in Scotland.

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This leads to awkward trade-offs. When Mercury took over a new client recently, it reduced the total held in fixed interest stocks from 45 per cent to 27 per cent, and reduced the total share of overseas holdings from 42 per cent to 23 per cent.

The bottom line, as far as Mr Wolf is concerned, is for charities to assess exactly what their requirements are. Their requirements for cash flow differ so greatly, and a trustee faces a big responsibility in drawing up the brief for a fund manager, quite apart from choosing the right one.

The recession, and the unexciting market performance which has followed in its wake, may not make the case for dipping into big fund management seem particularly exciting. But that recession will probably have an even worse effect on voluntary giving.

The low level of the London

market means that the average yield from dividends is actually

above 5 per cent. Historically,

this is very high, and it also

suggests that prices should be

set to rise.

These conditions are ideal

for charities. They should

welcome the opportunities for

higher income, coupled with

the prospects for long-term

capital growth from equities.

And the fund managers

themselves are not enjoying

the recession. At present,

their expertise is not over-priced.

With little hard-selling the

university found it easy to fill

Hostels are changing, writes Alan Pike

## More commercial

HOSTELS are going up market.

Britain's newest youth hostel opened in the London docklands last month, offering the style and many of the features of a modern moderately-priced hotel.

Even the old dormitory image of youth hostels is changing – there are three 10-bedded rooms for big parties, but other bedroom configurations include 22 twin-bedded

ones.

The new hostel is part of a development strategy by the Youth Hostels Association to modernise its estate and restructure the charity on more businesslike lines. It has launched a £40m development programme to improve hostel standards.

Part of the money will be raised by the proposed sale of up to 30 hostels. This has led to some protests but Mr Derek Hanson, the YHA's honorary general treasurer, says market research shows that today's hostel users expect higher standards.

We are not running hotels. Youth hostels still provide simple facilities in relation to general standards of living, but we

have to recognise that standards of living and public expectations change over the years."

Mr Hanson says the changes are being undertaken because the YHA had recognised the need for better marketing to maximise its income, but realised that needed to improve its product in order to market it.

Another contribution to the development programme costs is coming from a £1 per night increase in all hostel prices.

These now range from £10 in the lowest priced rural hostels

to up to £16 in London.

The YHA, once organised around 10 largely federal volunteer-run groups, has now changed to an executive director management structure supervised by a lay national executive council.

Volunteers still set the policy and decide the association's direction,

says Mr Hanson. "But the day-to-day complexities and demands of running what is in effect a big modern business can no longer be undertaken by volunteers in their spare time."

Another of Britain's most

famous hostel providers, the Salvation Army, is also moving away from the traditional dormitory image. Most new hostel provision – like its recently-opened women's hostel in Whitechapel, east London – will offer single rooms and self-catering facilities.

The Salvation Army is changing its approach to work among the capital's estimated 75,000 homeless people following a research study conducted by Surrey University.

In a bid to break the cycle of homelessness, a new objective will be to provide a wider range of services for the homeless including long-stay accommodation, day care, job search, training and advisory services.

Greater co-operation with other agencies is proposed, to

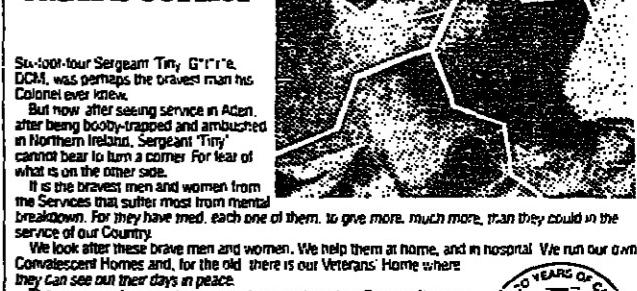
ensure that people are referred to the public or voluntary service best able to assist them.

The Salvation Army is re-establishing a more visible presence on the streets of London. An outreach team will, in co-operation with other agencies, contact homeless people on the streets and co-ordinate advice and assistance.

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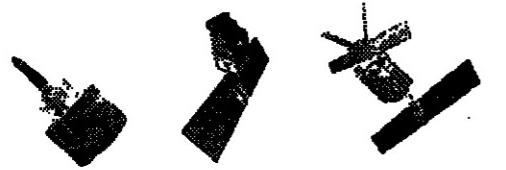
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INTERNATIONAL ARTS GUIDE TODAY'S EVENTS AMSTERDAM

BERLIN

## ARTS

## CINEMA

*Hulks, waifs and fiends*

**L**et us see, what do we have for you this Christmas? A large ex-wrestler with balding blonde head and leotards brings rough justice to Los Angeles in *Suburban Commando*. A wide-bodied Italian tenor is involved in several near-misses with passing divas in *Rigoletto*. A cow-eyed street waif comes face to face with human goodness in the sentimental *Curly Sue*. And in *The People Under The Stairs* vengeful domestic fiends tear and scream at a young black boy. Oh, and there is a two-year-old, low-budget film, *True Love*, about pre-marital misery in the Bronx.

If this is Christmas, do we need Lent? The time has arrived, one feels, for all good film fans to come together. They should band together, British film distributors line them against a wall and perforate them with punxastic firecrackers. Year after year while America treats its December filmgoers with generation-spanning respect – this month our former colony welcomes a new Spielberg, a new Warren Beatty gangster epic, a new De Niro-Scorcese thriller and the best Disney animated feature in decades – Britain trundles out the old, the lame, the half-and-the blind.

The problem is twofold. One: We do not produce enough of our own films to supply our own Christmas season. Two: We (or "they", the American distributors) have institutionalised an average minimum pause of several weeks between a film's opening in the US and its opening here. So no, you will not see Spielberg's *Hook* this side of the New Year, nor Oliver Stone's *JFK*, nor Warren Beatty in *Bugsy*, nor Disney's splendid *Beauty And The Beast* (that would have made all our Christmases), nor Robert De Niro giving grown-ups something to scream about in *Cape Fear*.

It is an absurd, incensing situation and I urge you to write to the filmic powers that be so we may all, this Christmas, join in a chorus of something more stirring and combative than "Good King Wenceslas".

The two-year-old film about the Bronx happens to be the best thing in sight. *True Love*, directed and co-written by Nancy Savoca, is a stormy love story that does for pre-nuptial romance what *GoodFellas* did

**TRUE LOVE**  
Nancy Savoca  
**CURLY SUE**  
John Hughes  
**THE PEOPLE UNDER THE STAIRS**  
Wes Craven  
**SUBURBAN COMMANDO**  
Burt Kennedy  
**RIGOLETTO**  
Jean-Pierre Ponnelle

for family togetherness. Michael and Donna (Annabella Sciorra and Ron Eldard) are the young impeding marrieds who return without each other's babies – her possessive romanticism, his beer-drinking cynicism – and also without the consoling embrace of their friends and kinfolk. As only Italian Americans can, the latter yell, gabble and cajole their way into the couple's emotional lives, providing the platonic equivalent of a continuous *cavalcade interruptus*.

By the time the youngsters taxi up the aisle for romantic take-off, the fog is closing in and all bets are off as to the likelihood of departure and/or the success of the flight.

Savoca directs her first feature with a delirious humanism. The film is a family photo album that not only comes to life but keeps breaking out into fights. Disputes grow on every subject from whether there should be designer-blue mashed potatoes at the marriage feast to whether Michael should have a last boozy evening with his pals on yes, his wedding night. This cues the film's triumphant tragicomic climax, when hero and heroine closet themselves in the ladies' room as their hour-old wedding threatens to explode at the seams. Hardly Christmassy, but at least the film is alive. And the performances are a joy.

\*  
*Curly Sue*, by contrast, is just the thing for Christmas: your worst enemy's Christmas. What better than a ticket for him or her to this schmaltz-prone tale of motherless little Sue (Allison Porte), her lovable street beggar father (John

Belushi) and the rich, uppity blonde (Kelly Lynch) who takes the pair into her home after twice running them down with her flash car. The first time is an "accident" set up by Belushi; the second is real but, alas, non-fatal.

*Home Alone's* John Hughes here graduates from scripting the most successful comedy in film history to scripting and directing a large piece of non-biodegradable tosh. I have never seen a film in which so many people stare wistfully through snow-patterned windows into the night; or in which so many violins woo us into sentimental submission (composed Georges Delerue) as if we were captive diners in a gypsy restaurant.

Beneath the knockabout antics of Mr Belushi, sailling forth from Cardboard City to scam his way into three square meals a day, and the fun-loving inspirations of film-maker Hughes (I did like the scene in which a cordless telephone rings in an expensive eatery and everyone stops up crying "It's mine") dwells a story asicky as *The Little Match Girl*. For Sue, you see, is one of those girls who can spell "asphyxiate" but not "cat." Ergo, she can perform but she cannot function. At least until the film's finale when a true Christmas miracle is provided. Here Delerue's string section goes into overdrive, and those who have not yet reached for the exit door are expected to reach for their hankies.

\*  
*The People Under The Stairs* is inoffensive by comparison: a screamer from *Nightmare On Elm Street's* creator Wes Craven. A group of victimised children live under the floorboards and behind the wainscoting of a suburban house. They grab and tickle and waylay and ambush. They prowl the air-ducts and giggle hideously behind the tinted cupboards.

Black ghetto youngster Fool (Brandon Adams) joins a pair of local footpads planning to steal a trove of gold coins secreted in the old house; only to discover that the place is owned by a mad marital double act (Sverett McGill and Wendy Rose), who tyrannise over the said imprisoned brats. Soon the footpads are lunging at us and McGill is crying "It is time to clean house" as he zips himself into an all-leather outfit.

Since he walks the streets by daylight all heads turn; except those of the audience which



A.J. Langer in 'The People under the Stairs'

fit to hunt the concealed little folk. For further measure, assuming we require any, there is an abused stepdaughter and a persecuted mute boy. Alternating between the mildly original and the fiendishly silly, the film is an exercise in "What ever next?" suspense as much aesthetic as narrative.

Moving onward if not upward, we have wrestler Hulk Hogan starring in *Suburban Commando*. For this role Mr Hogan, playing an intergalactic warrior who crash-lands on earth when his spaceship runs out of fuel, wears thigh-tight leotards, a reinforced jock strap and metallic shoulder pads. Keen on accessorising, he also favours matching ray-guns in heavy metal and assorted wrist-straps, ankles and chokes. If he entered a gay bar anywhere west of Phoenix, Arizona, no one would even notice him.

Since he walks the streets by daylight all heads turn; except those of the audience which

are drooping into a pre-slimmer position. Directed by the once estimable Burton Kennedy (*The War Wagon, Welcome To Hard Times*), this tiring farago also stars Christopher Lloyd and Shelley Winters, vainly piping for audience attention as the suburban couple with whom the Hulk boards.

At least there is Luciano Pavarotti, another and better bulk. The press show of *Rigoletto* was held after my deadline, so I can only judge the film by brief video excepts I have sampled. They are enough. Can any sentient modern being resist the wide-girthed tenor who yields notes as sweet as the lark and as brazen as the lion? True, he resembles the "toreador" picture in an emergency dieting advertisement. But when was pasta ever put to finer use? See and enjoy. There can be no finer thing this Christmas.

Nigel Andrews

*Mahler and more in London and Birmingham*

As London Mahlerians know very well, the Philharmonia and their unsurpassed Chorus have a great track-record in the "Resurrection" Symphony, and accordingly on Tuesday at London's Royal Festival Hall they drew a full house. Furthermore, they had Lorin Maazel as conductor. If his cool, workmanlike temperament doesn't excite universal empathy, his thorough understanding of Mahler's moods and bolts is beyond question; and mechanical fine-tuning is crucial for doing justice to Mahler's boldest inspirations, which could scarcely have suggested themselves to any composer who wasn't himself a master-conductor.

The whole symphony rose, eventually, to spine-tingling heights – thanks in great part to the voices, not only the resplendent chorus but the soloists Linda Finnie and Susan Dunn. In the earlier three movements, without voices, Maazel had offered us the results of very intelligent calculation. After an arresting start, the Allegro maestoso had been duly arrested: Maazel made it a grim knife-edge *Ardentes* maestoso instead, with ample breadth for sharply polished details to tell. They were faultlessly idiomatic details, but also highly self-conscious, which things might be thought contradictory in Mahler.

Still, there are arguments which go the other way. Though nothing much like a spontaneous thrust was felt in any of the three orchestral movements, Maazel's deliberateness had its excuse in precisely wrought phrasing, significantly weighted entries by this and that instrumental group, unconcealed relish for the string-writing. Everything was on show, all the undertones (especially in the mock-romantic *Lieder*) and ironies (in the crypto-minister Scherzo) rendered plain and up-front. That was perhaps a "second order" pleasure, accessible chiefly to jaded critics.

The dramatic temperature rose immediately with the entry of Miss Finnie, whose rich sincerity in the "Ulrich" struck to the heart at once. Later Miss Dunn offered no less, but it seemed odd of Maazel to engineer the offstage brass effects to near-perfection whilst placing his soprano in the foreground – contrary to Mahler's express instruction that her voice should emerge and ascend from the choir. As the Finale gathered impetus, however, any sense of contrivance melted away. The chorus were wonderfully unanimous and committed, and Maazel's stretched-out scale became majestic. It was thrilling to hear, and the symphony overran its end-time, as predicted in the South Bank brochure, by a good 40 minutes. I

fear that concertgoers who booked their Computa-Cabs in advance may be gravely out of pocket.

David Murray

Simon Rattle and the CBSO have already made two live recordings intended for commercial release by EMI – Nicholas Maw's *Odyssey* was released earlier this year, and Mahler 7 is promised for next autumn. This week in Birmingham's Symphony Hall they have been playing Mahler's First Symphony with the same purpose in mind: public performances on successive evenings that will be grafted together to produce the final disc. On the evidence of Tuesday's concert that should be worth waiting for; Rattle's grasp on Mahler's symphonic structures grows ever more sure, and his broad, unrefined pacing of each movement demonstrates a complete faith in the tonal resources of his orchestra.

Hearing the CBSO for the first time in its new home (my earlier visits have taken in guest orchestras) is to be struck by the refinement that Rattle has achieved in every section. The brass playing was astonishing throughout the symphony, not just for its absolute security but in the precision of the phrasing and depth of tone. The cur-

tain-raising gestures that characterise the work were prepared immaculately; the drama was intense yet never overblown, each detail precisely focussed.

It made for an unusually relaxed account of the work, sometimes almost staid in the scherzo, the moments of theatricality became crucially important in providing a structural backbone. But Rattle's clarity of purpose became clear in the finale, which was graded in carefully balanced terraces and finally crystallised in marvellously lucid fortissimo textures; even playing at those dynamic extremes, neither the hall, nor the orchestra could be faulted.

In a programme that was in every way one of the orchestral highlights of the year, the symphony had been preceded by Berlioz's *Harold in Italy*. Yury Bashmet was the soloist there, apparently reticent and detached until his wonderful outpourings of viola tone in which every shade and nuance made its mark with the minimum of fuss. Rattle provided the most tactful accompaniment, and took off on the orchestral sorties with carefully controlled energy; it was an ideal partnership, as searching and poetic account of this hybrid piece as could be imagined.

Andrew Clements

Wright's Royal Ballet production of *The Nutcracker* (071-240 1065) Coliseum 19.00 Graham Vick's ENO production of *Le nozze di Figaro*. Tomorrow: Rimsky-Korsakov's *Christmas Eve*. Sat matinee and evening: Die Fledermaus (071-336 3161). Barbican 19.15 Richard Hickox conducts London Symphony Orchestra and Chorus in a programme of Christmas classics, also tomorrow. Sat and Sun: the LaBoe Sisters take part in an LSO concert including Saint-Saëns' *Carnival of the Animals* (071-638 8891).

DANCE Queen Elizabeth Hall 19.45 MacLennan Dance and Company in London premiere of Continental Drift. Sat MacLennan's latest work, *Fri and Sat*: Jiving Lindy Hoppers, Britain's leading authentic jazz dance company in a tribute to the epic American dance marathons of the late 1930s. Next week: English National Ballet opens its Christmas production of *The Nutcracker* (071-528 8800).

Sadler's Wells 19.30 London City Ballet production of *Swan Lake*. Runs till Dec 31 (071-278 8916).

■ DRESDEN Tonight and tomorrow at 20.00 in the Kulturpalast, Claus Peter Flor conducts the Dresden Staatskapelle in Mendelssohn's *Lobgesang* Symphony and Mozart's Concerto for two pianos, with Rolf-Dieter Arens and Gerald Faust. Tomorrow in the Semperoper: *Ariadne auf Naxos*. Sat and Mon: afternoon and evening performances of Hansel and Gretel. Sun: two new ballets by Johannes Bonig, with music by Barber, Bruckner and Stravinsky (4842 731).

■ LONDON Covent Garden 19.00 Last performance this season of Mozart's *Mitridate*, conducted by Hartmut Haenchen with a cast including Jochen Kowalski and Ann Murray. Tomorrow: *Le nozze di Figaro*. Sat and Mon (matinee and Sat evening): John Cranko's production of *Romeo and Juliet* (7200 3744).

■ NEW YORK Metropolitan Opera 20.00 James Levine conducts the world premiere of John Corigliano's new

opera *The Ghosts of Versailles*, with a libretto by William Hoffman.

The staging is by Colin Graham with decor by John Conklin. The cast includes Teresa Stratas,

Marilyn Horne, Graham Clark, Gino Quilico and Hakan Hagegard (next performances on Mon and Thurs next week). Tomorrow: *Aida*. Sat: Entführung (362 8000).

Avery Fisher Hall 20.00 Erich Leinsdorf conducts the New York Philharmonic Orchestra in a programme of Christmas classics, also tomorrow. Sat and Sun: the LaBoe Sisters take part in an LSO concert including Saint-Saëns' *Carnival of the Animals* (071-638 8891).

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Théâtre des Champs-Elysées 20.30 Charles Dutoit conducts the Orchestre National de France in a programme of music by Henri Dutilleux: the Cello Concerto with Lynn Harrell, the Violin Concerto with Pierre Amoyal and the orchestral work *Timbres, Espaces*. Mouvement. Tomorrow at Versailles: *Lully's Alceste* (4720 3637).

Opéra Bastille 19.30 Myung-Whun Chung conducts Yannis Kokkos' production of Boris Godunov, with Paata Burashvili in the title role. Sergey Martinov as Pimen, Vitaly Tarachenko as Dmitry and Aage Haugland as Varlaam. Runs till Jan 20, with next performances

*Beauty and the Beast*

CENTRAL TELEVISION STUDIOS, BIRMINGHAM

Stephen Oliver's two-act opera *Beauty and the Beast* was first performed in 1984 in the cloisters of the Batignano Festival. A year later it was brought to St John's Smith Square, in a much-reduced version of the Italian festival staging by Graham Vick. This week, City of Birmingham Touring Opera, of which Vick is artistic mainstay, have devised and executed with fabulous economy, wit and attention to detail – the combination of pantomime visual jokes in plenty, old-fashioned romantic fancy and touches of aerial legendem (which drew happy gasps from the children in the audience) displays exactly the sort of theatrical flair of which Vick, at his best, is an assured master.

An utterly captivating, entrancing entertainment the director and his team have made of it. One of the empty studios in the Birmingham headquarters of Central Television (main sponsor of the production) has been commandeered and transformed. The large space is partitioned into four main scenic locations, designed by Jenny Jones and Timothy O'Brien, through which the audience is led in carefully shaped sequences matching the plot-progression.

So first we sit on benches round the perspex house of the merchant and his three daughters; then stand while his lawsuit in the city fails, and after that move through the forest (a real trees in tubs) to watch him from the good fairy rescues him from the storm; and finally perch on canvas stools around the raised-stage, hung

with glittering glass suspended wine-glasses, actually, decked with fountain-splashes and sudden jets of flame, which serves as the Beast's enchanted palace.

Stagings requiring audience presentations of this sort can be relied upon to heighten a spectator's sense of pleasurable involvement. This one has been devised and executed with brilliant economy, wit and attention to detail – the combination of pantomime visual jokes in plenty, old-fashioned romantic fancy and touches of aerial legendem (which drew happy gasps from the children in the audience) displays exactly the sort of theatrical flair of which Vick, at his best, is an assured master.

The work was conceived to

be performed in just such "promenade" conditions as these; its realisation here is

faithful – though (I guess) far

more spectacular than the original – and does everything to draw out the magic in the work itself. I attended the 1985 St John's performance, and was misled by its limitations into underestimating the opera. I now repeat the error of my ways: Oliver's acuteness and fluency of theatrical command have seldom been more vividly

evidenced. The basic material is not Perrault but a story by Mme Le Prince de Beaumont, treated by its composer-adaptor as both an unfolding narration (complete with interjections of "he said" and "she replied") neatly folded into the vocal lines and firmly-structured chamber-opera for a sextet of singing-actors and small orchestra. Oliver's idiom – slender, erudite, highly allusive, with its roots in the early Italian opera composers, the English madrigalists and British – weaves a web of gossamer; it needs such space as it has been acquired to show the strength, as well as the fineness, of its motivic skeins.

The CBTG Orchestra performed brilliant feats under Simon Halsey. The six principals – Katherine Steffan (Beauty), Omar Ebrahim (Beast), Amanda McMurray (Fairy), David Marsh (Merchant), and Margaret Preecy (Good Fairy) – are all virtuosos of the space and the required style. Tuesday's audience, by no means the usual collection of modern-opera cognoscenti, was plainly spellbound. And so was

I. Max Loppert

*Blood Wedding*

COTTESLOE

In less than a month the National Theatre has welcomed to the smallest of its three stages the work of two leading black directors, Jatin Verma and Yvonne Brewster. With Mustapha Matura's bellicose satire *The Coup* running for another couple of weeks, the Cottesloe has briefly become a showcase for the country's burgeoning black-theatre establishment, demonstrating the variety of voices that is now being heard from this increasingly clamorous sector.

Jatin Verma, the Kenyan Asian founder of Tara Arts, offers a searingly satirical *Sancrit* classic *The Little Clay Cart*, which was reviewed on this page by Andrew St George. The West Indian veteran Yvonne Brewster follows it with a touring production of Lorca's *Blood Wedding* which continues a tradition in Brewster's own Talawa of colonising Western classics. (Mona Hammond, who plays the Mother here, gave a delectable Lady Bracknell with Talawa a couple of years back.)

Whereas Verma is a miniaturist who etches in acid, Brewster brushes her canvas with great freehand strokes. Her *Blood Wedding* is set in a pre-revolutionary Cuba of ceaseless linen and plum cigars, where marriages are calculated on crop yields. The bride's father grows cassava while the bridegroom's mother has tobacco and sugar cane plantations. The bride is of stiff white Hispanic stock, while both her groom and her lover, Leonardo, are black.

Hammard's feisty matriarch stops in mid-weep to flirt with her son, a charmingly unwimpy Cyril Ikechukwu Nri who looks distinctly sheepish at mention of his prized virginity. Gary McDonald's Leonardo sweeps his pregnant wife off her feet when she protests about his infidelity.

So far, so good. Lorca's tragedies revolve around the conflict between duty and inclination, the individual and his (or, more often, her) society, so it makes sense to have a white father swallowing his prejudices to marry his daughter into a

# FINANCIAL TIMES

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Thursday December 19 1991

## The EC and Yugoslavia

EUROPEAN COMMUNITY foreign ministers agreed this week on criteria to be fulfilled before recognising those Yugoslav states seeking their independence. They include commitment to the rule of law, democracy and human rights - as laid down by the UN, the Helsinki Final Act and the Paris Charter - as well as guarantees of ethnic and minority rights and the inviolability of frontiers.

The list was drawn up as part of a compromise deal under which Germany agreed to delay its plans to recognise the breakaway republics of Slovenia and Croatia. It now expects to do so after January 15 along with the rest of the Community. This agreement avoids a dangerous public split at the first EC foreign policy debate after the Maastricht summit's call for a common foreign and security policy.

Having persuaded its partners to extend conditional recognition to Yugoslavia's breakaway republics however, Germany now has an obligation to abide by the agreed rules. In theory only those republics which fulfil the EC requirements will be eligible for recognition. It would make a mockery of this agreement if Chancellor Helmut Kohl were to announce German recognition of Slovenia and Croatia today, effectively without conditions and with only a formal delay until January 15.

The EC's criteria for recognition were hastily assembled to prevent Germany acting in isolation; whatever their defects, they must now be taken seriously if the EC itself is to have a serious role in Yugoslavia's future. The EC's position also has the merit that it recognises that the violation of minority political and ethnic rights lies at the root of inter-ethnic violence in Yugoslavia and areas like Nagorno-Karabakh in the old Soviet Union.

### Huge gap

This cannot, however, conceal the huge gap which lies between the EC criteria and the reality of authoritarian government and primal passion on the ground. Given this, the EC, alongside the UN, must, however hopelessly, continue to put most of its energy into trying to stop the fighting.

## Cutting costs in cars

THE CHALLENGE of cutting costs at the top of the world's motor industry is growing ever more pressing. The latest action by General Motors in the US and Volkswagen in Germany illustrates how two premier players in the automobile league are taking different routes in the drive to salvation.

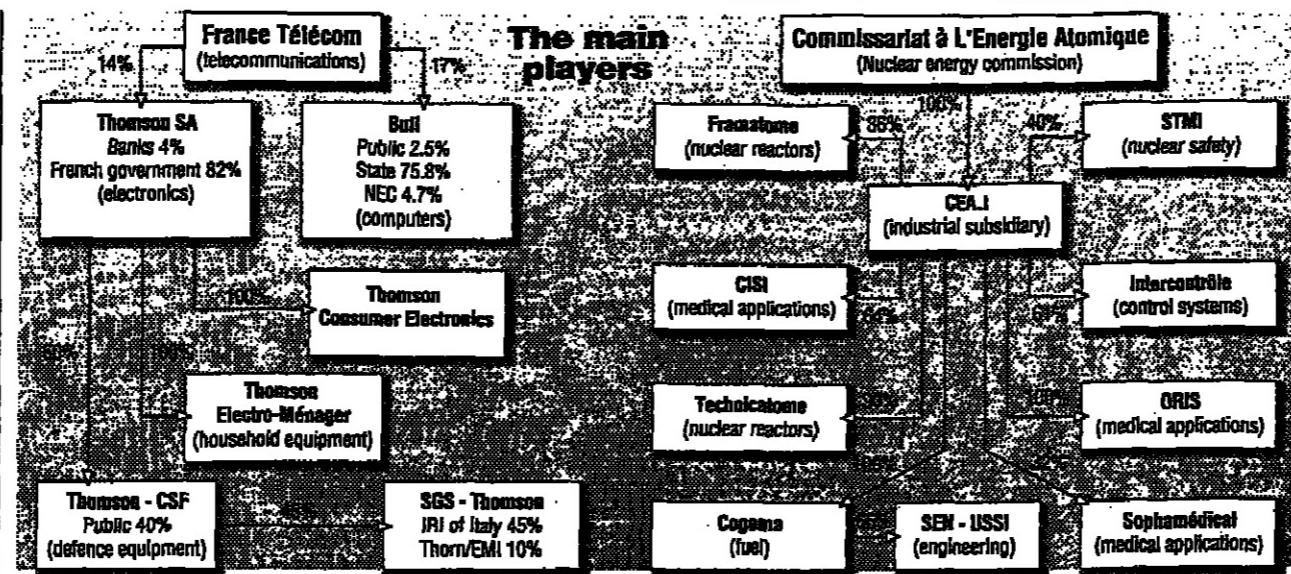
GM, in the thick of an increasingly desperate 12-year struggle against adversity, is expected to report losses of more than \$2.5bn in 1991, with north American auto activities likely to show an operating deficit of \$500m. The world's biggest car company is plainly in a far worse position than Volkswagen, where group 1991 earnings are likely to remain around last year's DM 1.1bn level.

There is, however, a link between yesterday's announcement of GM's sweeping programme of job cuts and plant restructuring, and VW's confirmation of plans to transfer the last batch of its small-car Polo production from Germany to Spain. Both companies are among the highest-cost producers in their prime geographical markets. For different reasons, both have in the past not faced up fully to the task of trimming production costs. Unlike its rivals Ford and Chrysler, GM has not until now had radical streamlining forced upon it by a financial crisis; while VW has enjoyed extraordinarily favourable conditions in the buoyant German car market during the last two years.

### Economic pressures

As the US struggles to emerge from recession and the reunification-induced German upswing starts to fade, the economic pressures on both producers are now starting to converge. Whatever Volkswagen's success in increasing the gap with Fiat and other large-volume European producers in the past few years, both GM and VW are similarly vulnerable to competition from lower-cost, high-technology Japanese manufacturers now gearing up for a frontal assault on European markets.

Volkswagen's decision to shift all its small-car production outside Germany is the conclusion of the strategy embarked upon when it acquired the Spanish Seat com-



**William Dawkins on new French industrial policy**

## Cresson's champions

As France's economically liberal Socialist government goes back to the bad old days of central industrial planning? From the evidence it looks very much as if it has.

Mrs Edith Cresson, the prime minister, yesterday confirmed the recent disclosure by Mr Dominique Strauss-Kahn, the industry minister, that the government was drawing up an ambitious scheme to merge some of France's most important state-controlled technology companies. The first of these will create a FF100bn turnover giant, to be called Thomson CSA Industries, dominant in electronics, nuclear energy and biotechnology.

More drastically, neutralising the air and naval superiority of the Serbian-Yugoslav armed forces may have to be considered if the army is to be forced to abandon its military objectives on land. The most direct way of achieving this would be to empower the European Union, the *de facto* military arm of the EC, to lift the naval blockade on Croat ports or to ground the Yugoslav air force. But these would constitute acts of war, which most EC governments are not yet ready to contemplate. Such measures would be legally and politically easier to justify, however, once Croatia was recognised. That is the implied threat which Serbia sees in the EC position.

If, as seems regrettably likely, the EC recognises Croatia, regardless of that republic's probable failure to meet the criteria, it must recognise the danger that a desperate Serbia would then extend the fighting into Bosnia-Herzegovina and other republics. The army may have been weakened by the reluctance of conscripts to fight such a dirty war and by the accelerating collapse of a Serb economy. But it has 100,000 men and much equipment ready for use in the ethnically mixed republic. The Bosnian government has asked for a UN peace keeping force to prevent the war spreading. In the end, recognition is peripheral to the task of stopping a war to which too many Yugoslavs are now dedicated.

The far-reaching nature of the project is a response to several important worries. First, the government's freedom to provide direct subsidies to loss-makers is being increasingly curbed by the Commission, which has forced it to freeze FF100bn worth of fresh capital for Bull, the loss-making computer group, and Thomson, the consumer and defence electronics company. On the other hand, the Commission has authorised the use of state

banks to provide capital for government-owned industry, as when it cleared a FF2.5bn capital injection for the steelmaker Usinor Saclier by Crédit Lyonnais. The French government could well take this to mean that it is free under EC regulations to cross-subsidise between different parts of the public sector - just as a private conglomerate might channel profits from one subsidiary to another.

Second, the French government is painfully conscious that the small size of its high-technology companies has constrained their ability to negotiate life-saving international alliances, along the lines of the marriage between Renault and Volvo. In cars and trucks, a huge technology group might be a stronger and more attractive partner than a small one - and Mr Strauss-Kahn emphasises that the equity of the new group would be open to private corporate investors.

Third, the temptation to return to a strong national industrial policy can only have been increased by the Maastricht summit, where proposals for a European policy were watered down, sprinkled with references to free competition and made subject to unanimous voting rules. This only confirmed what most EC member states' decreasing faith in the usefulness of Community schemes, like Esprit, the EC information technology project, to boost cross-border technology ventures. But it was still a keen disappointment for the French government.

Finally, rising unemployment imposes obvious pressure on the government to defend industries in trouble. Joblessness currently at 9.7 per cent, is well above the average for countries in the Organisation for Economic Co-operation and Development and poses a serious political problem for the socialists as they approach regional elections next year and a general election in 1993.

All these concerns have

been expressed in Mrs Cresson's plan. The foundation

stone of the structure - the final design of which will be published by February 1 to come into effect in the first half of 1992 - is CEA-Industrie, the profitable industrial division of the Commissariat à l'Energie Atomique, the atomic energy authority. It will take control of two subsidiaries of Thomson: Thomson Consumer Electronics, its main loss-maker, and SGS-Thomson (ST), its capital-hungry semiconductor-making unit.

The aim, said Mrs Cresson,

is to create a group in which

the stability of the nuclear

industry would countervail

the short product life cycles

and sharp market changes of

the electronics business. This

would help France to avoid

missing out on the early develop-

ment of new products, as it has

done in hand-held video

cameras, she argued.

"This set-up resembles

exactly what has been done by

some of our big competitors,"

said the prime minister.

Mr Jack Lang, government

spokesman, yesterday greeted

the move as "a modern conception of the role of the state shareholder" and one of the

biggest works of national

industrial engineering since

the creation of Elf Aquitaine,

the oil and gas group, in 1976.

It marks what looks like a

durable, though not unexpected, return to intervention from a government that seemed devoted to withdrawing from the public sector, with its partial privatisations.

The overall project is said to

incorporate two similar plans:

one for Bull, the loss-making

computer group, which Mrs

Cresson would like to see

brought closer under the wing

of the profitable France Télé-

com; and another for France's aerospace companies, troubled by falling defence sales.

The company chairmen

involved were closeted in a

meeting with Mrs Cresson yes-

terday afternoon to hear the

details. Government officials

complain that they were forced

by Mr Strauss-Kahn's disclo-

sures, in an interview with the

press.

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**B**ritish Treasury economic forecasters have performed a hat trick. They failed to foresee the inflationary boom of the late 1980s; they failed to foresee the subsequent recession, and then they forecast a fictitious recovery.

Other mainstream forecasters did no better. Nor did their overseas counterparts. Nor was the attempt to use business surveys more successful.

The let-down here was that the supposedly encouraging indicators were mainly business expectations - which are another form of forecast. Moreover, the technique used was to treat a smaller negative balance as a harbinger of an upturn. (This was a trap into which I fell myself.) But as usual with forecasting relationships, they let us down just when they are most needed.

I first began to believe that the UK recovery was not happening when the preliminary GDP estimates for the third quarter were published. Yet even the anti-government short-term gloom merchants accepted that these were evidence of slight recovery. For they failed to notice that GDP, excluding the highly volatile North Sea sector (which the Treasury has always sought to exclude), showed a slight fall rather than rise.

Being a cautious person, I waited for a fresh crop of indicators. The message is unmistakable. First we had the

### There is nothing unprecedented in a W-shaped recession

monthly CBI survey last week end. This showed a very large majority of respondents reporting that order books were below normal, and that a slight majority once more expected output to fall. This was followed last Monday by Retail Sales estimates showing a fractional drop in the three months to last November, together with a warning that the figures could be an overestimate. On the same day other figures showed that manufacturing output in the three months to

APPROXIMATE REAL INTEREST RATES

France	6.5
UK	6.3
Germany	5.6
Italy	5.3
Japan	3.6
US	2.4

Three month market rates deflated by changes in consumer prices over previous 12 months  
Source: National Statistics

October was 1 per cent below the previous three months.

Then, yesterday, there were fresh official estimates showing a continued heavy fall in construction orders in the three months to October, and an NEDC assessment predicting a further 4 to 5 per cent fall in that industry's output. The one moderately reassuring indicator is a CIO intentions survey indicating a 2 per cent rise in the volume of manufacturing investment in 1992 - somewhat better than in the corresponding period of the last recession.

I have previously spoken of an L-shaped UK recession instead of the recovery that the government expected. But it is no longer certain that the recession has reached bottom, as the right-hand part of the "L" seems to be drooping.

The CBI Survey is less reassuring than it might be on the British economy's one bright spot, the fall in inflation. The balance of companies expecting to increase home market prices is at 7 per cent, the lowest December level since 1975. But it does compare with minus 2 per cent last August, and suggests that price discounts were given with great reluctance and that business is looking for an excuse to restore margins.

The fixed price, cost plus mentality of British business and unions, is thus far from broken. Recent anti-inflationary gains have been only at the cost of severe and prolonged recession, and could easily be lost at the slightest sign that the government was having second thoughts about its ERM commitment. As Geoffrey Dicks asks in the December London Business School Forecast release: "Why is it that in the car industry, where output is running 30 per cent below year-earlier level, Ford can afford an increase in wages in excess of inflation at the same time as in part-time vacancies at its Dagenham plant attracted 4,000 applicants? That could hardly be a clearer indication of how much the British labour market is, and of how it is apparently impossible for the unemployed to price themselves into work."

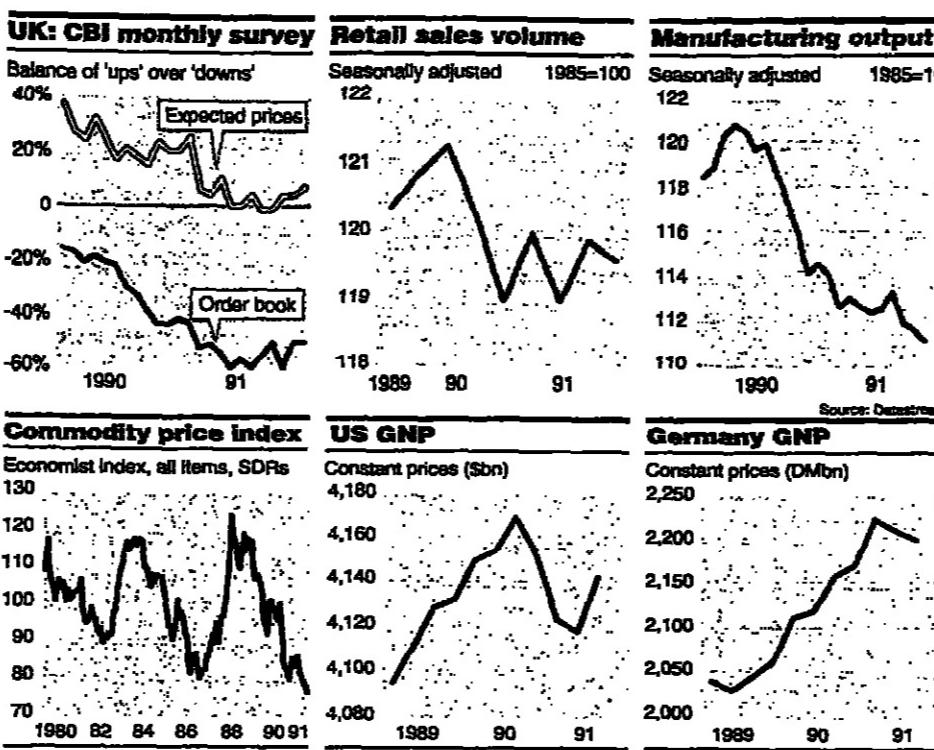
It is, of course, the reverse of measuring that other countries are also going through a recession. Among the main industrial countries, the US has all the classic signs of a W-shaped recession. There were three quarters of falling output, starting at the end of 1990, followed by a suspicious looking upturn in the third quarter of 1991; and most of the indicators now point to a further relapse in the final quarter.

Japan has been in the fortunate state where a recession

## ECONOMIC VIEWPOINT

# Longer recession here after all

By Samuel Brittan



takes the form of slow growth rather than an absolute downturn. But growth has indeed been very slow since the spring, and could now be coming to a halt.

The most interesting pattern is shown by Germany where the statistics still relate to the western Länder. After months of demand and output started to grow far too quickly for the inflation-conscious Bundesbank. But its restraining efforts have worked, and output has been falling since the second quarter of this year.

There is nothing unprecedented in a W-shaped recession which the world - the US in particular - experienced in 1980-82. Belief that every recession is a prelude to a Great Depression clouds judgment.

In Germany two quarters of slightly falling output are not a sufficient reason for the Bundesbank to relax. Output there might still be too near the limit.

It's of course as it was in UK for most of 1989-90, even though growth was already slowing down to a crawl.

The causes of the output setback vary. In Japan the US, UK, and some other English-speaking countries it is the desire of consumers and business to reduce their indebtedness against the background of a depressed state of the property market. In Germany, it is the pressures of unification which have put the budget into heavy deficit, leaving the Bundesbank to offset the inflationary consequences, just as the Fed had to do in the US in the early Reagan years.

There are still some useful policy guidelines. One is that governments have a responsibility for providing a nominal framework. That means providing enough expansion of demand in money terms to accommodate normal growth but not to finance a return of inflation.

A

growth rate of Nominal GDP of 5 per cent per annum, if one is starting from a reasonable position, is adequate for most countries, allowing for, say, 3 per cent real growth and 2 per cent nominal inflation.

But governments should not even attempt to achieve this rate on a quarterly-quarter basis: not only because it would be impossible, but because some variation in overall output and price behaviour is part of the rhythm of a normal economy. For short periods of two or three quarters, a less ambitious objective is required - for instance that governments should try to prevent nominal GDP growth from falling below zero. The mere contemplation of such rules shows how far we are from anything like the Great Depression, when US Nominal GNP fell by 50 per cent and real GNP by 30 per cent.

## LETTERS

### Competitiveness wholly dependent on correctly positioned exchange rate

From Mr J Mills

Sir, In invoking a "simple piece of international trade theory" to condemn the thinking behind the Social Charter Mr Samuel Brittan ("Playing fields will not do", December 16) exposes the fallacy which undermines so much of his own economic reasoning. It is not the case that countries like India are able to compete internationally because their low productivity is offset by lower pay and poorer working conditions.

Competitiveness as well as the economic law of comparative costs in international trade tells us that countries are able to compete internationally if, and only if, their money rate of exchange is correctly positioned. It is that and only that which enables each country to balance its overseas account in conditions of full employment at a high and sustainable rate of growth. This has to be done by producing for home consumption and export those goods and services in the production of which it has a comparative advantage over other countries, for whatever reason.

This law makes fixed exchange rates economically nonsensical in a world in which the obligations imposed on debtors and creditors are not symmetrical. The comparative advantage enjoyed by some industries might well be reduced by implementing some of the provisions of the Social

### Misplaced view of pensions decision

From Mr Alan Bradley

Sir, If Bryan Davies (Letters, December 14) wishes to be taken seriously as an independent pensions expert, he should desist from advocating how to vote in the next general election. His charge that European Community leaders meeting at Maastricht are worse than Maxwell in "stealing" money from pension scheme members is as famous as it is misplaced. The political party he so openly supports has not hesitated to condemn in principle retrospective legislation when it suited it to do so.

The Community has now agreed that, in the matter of equal treatment for men and women in occupational pension schemes, retrospective law-making should have no place.

Given that most unequal treatment in the UK arises only from a genuine attempt by employers to come to terms with the inequality in state pension ages (perpetuated by the Labour party when in office), occupational pension schemes can justly feel pleased to have been relieved of an onerous retrospective burden. Their members can also be glad that surplus assets can now be applied to securing more worthwhile benefit improvements.

Alan Bradley,  
Lane Clark & Peacock,  
30 Old Burlington Street,  
London W1X 1LB

### Identifying the employed

From Mr J D Woodthorpe

Sir, The distinction that needs to be made clear in directors' status (Observer, December 11, and Letters, December 16 and 18) is whether they are company employees or not. While the responsibilities of "insiders" or "outsiders" are the same, it is the 100 per cent employed directors, I suggest, who need to be so identified - perhaps as "employed directors".

J D Woodthorpe,  
54 Eaton Place,  
London SW1

### A message with other meanings

From Mr Alastair Mark Calvin

Sir, Is it any wonder the mortgage market is in such a mess when one of the leading players is encouraging its customers to be "young, be foolish and be Abbey"?

Alastair Mark Calvin,  
37 Keys Gardens,  
Jesmond,  
Newcastle upon Tyne

Fax service  
LETTERS may be typed on 071-872 5808  
They should be clearly typed and double-spaced. Please set fax machine for fine resolution.

### A successful Williams' bid may give Racal's suppliers a tough time

From Mr Martin Simons

Sir, Industry and banks are gravely affected by the unwillingness of customers to pay their suppliers on time, and by the practice of powerful companies extracting ever steeper terms from suppliers.

The payment pattern of takeover predators should be examined and the implications for suppliers of those subject to a bid must be appreciated by shareholders.

The bid by Williams Holdings for Racal is an instance. Williams seem progressively to have tightened buying and perhaps sales credit arrangements. By December 1990 Williams trade creditors were 96.5 per cent of trade debtors - an unusual percentage for a man-

ufacturer - compared with 80 per cent at December 1989 and 74.5 per cent at December 1987. At Racal, the March 1991 group percentage was 46 per cent. The upward trend is mirrored in Williams' UK pain-staking subsidiaries. The biggest of these was Crown Berger, whose trade creditors at December 1990 (by which time it had been sold by Williams) were 78 per cent of trade debtors. At December 1989 it had been 103.5 per cent and at December 1988, 87 per cent.

The significance of trade credit depends on the business mix and the quantum of value added in manufacturing processes; seasonality can play a role and the payment terms and practices are important.

So there are partial explanations for the enormous gap between Williams Holdings' ratios on the one hand, and those of Hanson and ICI on the other hand.

Even so, the fact that the Williams Holdings' percentage is more than double that of Racal suggests that if Williams Holdings' bid succeeds, then Racal suppliers may be in for a tough time. Any lengthening of purchase credit terms and shortening of sales credit terms by Williams will aggravate what is already a serious UK payment climate and could bring further business failures and bank bad debts.

Martin E Simons  
24 Granard Avenue,  
London SW16 6HJ

Today, US Nominal GDP is some 3 or 4 per cent above its pre-recession levels, and real GDP about the same amount below. Similar magnitudes apply to the UK.

The shortfall from the desirable path is sufficient for the Fed and the Administration to contemplate some further stimulus. But it does not justify James Tobin, the Nobel prize-winning economist, urging that the Fed should slash interest rates with the deliberate object of depreciating the dollar. The same beggar-my-neighbour arguments he uses for a US devaluation could be used for many other places, and the result would be a 1930s-type competitive devaluation race which would leave everyone worse off.

There is a particular complication for countries like France and Britain, which are part of the German economic area. The nominal framework is provided for them by the Bundesbank, yet the German central bank is guided almost entirely by the needs of price stability in Germany. It cannot reasonably be criticised for doing so, even though real interest rates in neighbouring countries are higher than might otherwise be desirable on domestic grounds. For it did not ask other countries to use the Maastricht peg as an anchor towards Hell and oblivion.

Bull would have been full of contempt for this week's inch-by-inch concession by the Jockey Club that the time was ripe for it to surrender some of its sway over racing and promote the formation of a power-sharing British Horseracing Board to further the sport's interests, negotiate with the government and take control of Tote betting.

Bull would have said: "Not bad - just two-and-a-half centuries too bloody late."

Turf politics gets a lot of newspaper coverage, mainly because the Jockey Club - not fee-nosed, unselected and sometimes incompetent - is an easy target. The finances of racing are more challenging subject, though intertwined with that of the sport's politics also gets good ink. And so do the horses and the racing itself: pages of form interpreted by obscure men called tipsters whose thoughts are communicated to readers under cover of bylines like Hyperion and Man on the Spot.

Curiously, less attention than you would think is paid to the most interesting subject of all, racehorse owners - the men and women, rich by definition, who are happy to splash thousands, sometimes millions, on dairies quadrupeds, most of which plummet in value in the first microseconds of their very first race.

How does he do it? I wish I knew. Sangster is shy and diffident. I met him once, at the Kemel racecourse sales in Kentucky. Champagne flowed like water. Beautiful women were four for a penny. The horseflesh was magnificent. Million-dollar bids flashed like poisoned darts. But Sangster was too inhibited to answer my questions in any quotable form.

Roy David has had similar problems. Robert Sangster is not an authorised biography. Much of its material is rehashed and reheated. Its prose is perhaps superior to a Dick Francis novel, but what does that say?

There is a good book to be written about Robert Sangster, tycoon of the turf. But you would have to catch him first.

ROBERT SANGSTER,  
TYCOON OF THE TURF  
By Roy David  
Heinemann £15.99. 248 pages

of £10m-£12m.

Nothing could be easier. Except that it's hugely difficult. If you get to the bottom of it, you discover that no one really knows what makes one racehorse run a bit faster than another. Hence the challenge.

One man who has got closer to the bottom of it than almost anyone is Robert Sangster, rich by birth (his family founded Vernons Pools), Jockey Club member and owner of hundreds of racehorses from England to Australia.

Also a member of what Heinemann calls the glitterati. In Heinemann's blunderbuss prose: "Robert Sangster built an empire, turning the sport of kings into a multi-million operation... Now three-times married with various lovers en route... Sangster has made a name for himself as one of the world's No 1 racehorse owners and breeders."

In the process, Sangster has had a lively and tough competition from Arab owners, notably the ruling Maktoum family of Dubai, who outspend and outslugged him in the 1980s. But he is hanging in there, and still enjoying great successes.

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Why does he do it? The answer is that these are immensely competitive people, usually with business backgrounds, who like to put their judgment on the line. They see themselves as winners. Their game plan reads like this: buy a yearling racehorse for £50,000-£100,000; watch it win the Derby and the Prix de l'Arc de Triomphe; then pack it off to stud at a valuation

of £10m-£12m.

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Michael Thompson-Noel

## BOOK REVIEW

# A racing non-starter

T

he late Phil Bull, founder of Timeform, made a fortune from horseracing and then had the door closed of the professional northerner to describe racing as the "great triviality". Timeform rates racehorses according to their racetrack speed, and a fine service it is - in the specialised sense that it ratings will, on occasion, momentarily arrest the punters slide towards Hell and oblivion.

Bull would have been full of contempt for this week's inch-by-inch concession by the Jockey Club that the time was ripe for it to surrender some of its sway over racing and promote the formation of a power-sharing British Horseracing Board to further the sport's interests, negotiate with the government and take control of Tote betting.

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## NEW ISSUE

All of these securities having been sold, this announcement appears as a matter of record only.

December 19, 1991





## INTERNATIONAL COMPANIES AND FINANCE

# NFC slips by 4% despite improvement in core units

By Roland Rudd in London

NFC, the UK transport and distribution business, reported a 4 per cent fall in pre-tax profits, from £17.7m (£17.6m) to £13.7m for the year ended October 5. The decline came despite a strong advance in its core businesses.

The fall in profits was largely because of the £19.6m decline in contributions from property activities to £6.9m, compared with £22.6m. The group has written off its £11.5m investment in the King's Cross development project in London.

NFC is still looking for a buyer for its Pickfords road travel business and is talking to businesses in the US. It recently sold Pickfords business travel operations to Wagons-Lits, the French travel group, for £10.5m. There was a £1.3m surplus after taking into account the loss on the existing Pickfords operations. This

was offset against the £11.5m property write-off, reflected as an extraordinary item of £8.2m.

The result was still within the range of the group's forecast of last year. The £13.7m pre-tax profit was achieved after a £3.4m charge for profit-sharing. Sales were up 2 per cent to £1.65m from £1.63m. Mr James Watson, chairman, said: "It has been a tough year with no sign of improvement in the economies and markets we serve. In such an uncertain economic climate it is reassuring that our financial strength increased."

NFC added to its international division with acquisitions on the continent and in the US. Mr Watson said he was confident more than half of the group's profits would come from operations outside the UK by 1995.

Transport increased operating profit by 19 per cent from £27.3m to £32.6m as reduced overheads boosted margins. A strong performance from ERS, the truck rental business, offset declines in the truck rental and other volume-related activities.

The logistics division, specialising in consumer products, increased operating profit 21 per cent to £28.2m from £21.5m as it continued to expand in the US.

The Home Services division suffered a fall in operating profits to £22.1m from £25.8m as demand in housing, household appliances and furniture remained weak.

Borrowings are at £96.2m, representing gearing of 28 per cent. Earnings per share remained static at 13.6p. The final dividend was increased to 2.25p against 1.6p making a total of 6.5p compared with 5.6p.

Lex, Page 18

# Proventus acquires 19.7% shareholding in Von Hall

By Robert Taylor in Stockholm

PROVENTUS, the Swedish investment company, has acquired a 19.7 per cent equity stake in Von Hall, one of of Switzerland's leading industrial corporations. The price was not disclosed.

Mr Mikael Kamras, managing director of Proventus, said the acquisition of the biggest single shareholding in the group was of "long-term advantage" to the company. It now had investments in strategically profitable sectors such as environmental technology.

Von Hall's diversified activities include the production of castings and piping systems in water and gas supply applications as well as in cable and monorail transportation systems. It also specialises in equipment for the management of wastes, including gas purification and sludge conditioning.

The group also makes construction and agricultural machinery, and is a sizeable sub-contractor in electrical

engineering and electronics. It has 8,000 employees in 50 production facilities, and net assets of Skr1.4bn (£1bn).

The Von Hall acquisition is the largest Proventus has made this year. Its strategy as an investment company is "to increase the net asset value of its shares by investing in a limited number of large companies where it can act as a responsible investor-owner".

Between 1990, when it was formed, and last year, Proventus has seen its net asset value grow dramatically from Skr16m (£2.8m) to Skr3.85bn, with net asset value per share compounding by an average of 43 per cent. Last year, its operating profits were Skr1.26bn. For the first eight months of 1991 they were Skr579m.

Scandinavian Airlines System (SAS) will make a substantial loss this year after its board decided to write off its Skr1.2bn in the value of its assets, mainly property. In the first nine months, Esab recorded a sharp profits fall, to Skr18m compared with Skr273m for the same period of last year.

The decline provides further bleak evidence of the continuing problems facing Sweden's heavy engineering companies this winter.

# La Cinq redundancy plans spark staff protest

By Alice Rawsthorn in Paris

LA CINQ, the struggling French television station, plunged into chaos yesterday as its staff threatened to strike over proposed redundancies and Mr Jack Lang, France's minister of culture, called for a review of the whole French television system.

Mr Lang, whose ministerial portfolio includes television, described the situation at La Cinq as "a crisis". He said the television system needed to be "reviewed and eventually transformed".

La Cinq, which is run by Hachette, the heavily-indebted French media group, is struggling to stabilise its finances after losses of an estimated FF1.12bn (£100m) this year. On Tuesday, Mr Yves Sabouret, the senior Hachette executive installed as La Cinq's president, announced 222 job losses among the station's permanent staff of 537. There will be 85 redundancies among the 112 journalists.

Mr Sabouret said La Cinq could stay on air with 27 journalists, provided they were "innovative". He admitted that Hachette had underestimated the extent of the station's financial problems, and also the complexity of operating in the "extraordinary jungle" of French TV regulation.

The announcement of the job losses heralded a storm of protest both at La Cinq and in French political circles. Mr Patrice Duhamel, the station's director of information, resigned after refusing to endorse the package.

La Cinq's employees yesterday occupied the newsroom in protest against the cuts. The technicians union called for a 24-hour strike from noon today. Tomorrow, La Cinq's employees plan a demonstration outside the Conseil Supérieur de l'Audiovisuel (CSA), the regulatory body for French television.

In the National Assembly, Mr Georges Klemann, communications minister, said the French government was "deeply troubled" by the impact of the cuts on La Cinq's programming.

# Tengelmann lifts turnover 10.6%

By Quentin Peel in Bonn

TENGELMANN, the privately-owned German retailing group, boosted its worldwide turnover in the year to last June 30 to DM46.7bn (£29.5bn), an increase of 10.6 per cent, according to Mr Erivan Haub, its owner.

The growth was almost entirely due to rapid expansion of the buoyant German market, above all in the former East Germany, and current trends suggest a sharp slowdown in the present year.

At the annual presentation of the results for what is now one of the world's largest stores groups, Mr Haub said expansion in the east would remain his top priority. At the

same time, he warned of ferocious competition in that area, and insisted that he was still looking for acquisitions, both in France and Britain.

The group owns a string of German supermarket and discount store chains, such as Kaiser's, Plus, Tengelmann and Magnet, and the majority shareholding in the US chain A&P (The Great Atlantic and Pacific Tea Company). It also has retail outlets or interests in France, Britain, Austria, Italy and Hungary.

Mr Haub, reputed to be the richest man in Germany, gave no profit figures, although he said that in 1990-91 they were "decidedly positive."

Behind the overall turnover figure is growth of 23 per cent to DM20.7bn in domestic German sales, against only 3.1 per cent to DM20bn in international sales. Since June, Mr Haub said turnover had grown some 3 per cent below target, although still 10 per cent up on the previous year, and forecast zero growth in core businesses for the full year.

The group, based in Mülheim on the Ruhr, now has 600 outlets under contract in the former East Germany, which Mr Haub said would remain the top priority for development. But he warned that the rapid increase in retail capacity there would lead to much

sharper competition than in the former West Germany. "I think there will be a rude awakening in the coming years," he said.

In the west of Germany, he said, there was an appreciable slowdown in the growth of consumer demand, and he reported a notable "trading down" among Christmas shoppers choosing less expensive items than in the past.

He said results from A&P were satisfactory, with a group turnover of \$1.4bn. Third-quarter results for the group published in New York yesterday showed turnover unchanged at \$2.8bn, and profits down \$3.9m to \$3m.

# Net earnings at IFI advance to L212bn

By Robert Graham in Rome

ISTITUTO Finanziario Industriale (IFI), the financial holding company of Italy's Agnelli family, raised net earnings to L212bn (£177.85m) in the half-year ended September 13, compared with L206bn during the same period in 1990.

The modest increase derived from dividends equivalent to L1.71bn, dating back to the previous year, plus profits from share sales worth L7.1bn.

The holding company's main asset is a stake of around 40 per cent held both directly and through subsidiaries, in Fiat Auto and Industrial Group.

IFI said the book value of its holdings stood at L1.16bn. This represented a L50m drop compared to that reported on March 31, at the close of the financial year, attributable to the sale in July of a further quota of ordinary shares in the Fabri publishing group.

# Move on Accor bid

A GROUP of Belgian shareholders in Wagons-Lits, the French-Belgian travel company, yesterday filed suit in a Brussels commercial court in demand that the takeover bid for their company by Accor, the French hotels group, be raised. AP reports from Brussels.

# US deficit expected to hold back profits at Hugo Boss

By David Waller in Frankfurt

PROFITS at the Hugo Boss group, the German men's fashion company where control has recently passed to the Italian Marzotto group, are likely to be lower this year than they were last year.

Mr Strothe said Le Cinq could stay on air with 27 journalists, provided they were "innovative". He admitted that Hachette had underestimated the extent of the station's financial problems, and also the complexity of operating in the "extraordinary jungle" of French TV regulation.

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In the first nine months, Esab recorded a sharp profits fall, to Skr18m compared with Skr273m for the same period of last year.

The decline provides further bleak evidence of the continuing problems facing Sweden's heavy engineering companies this winter.

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FINANCIAL TIMES THURSDAY DECEMBER 19 1991

## INTL. COMPANIES AND CAPITAL MARKETS

**O'Reilly in court move to block purchase of Fairfax**

By Emilia Tagaloa in Canberra

A LOSING bidder for the Fairfax newspapers yesterday launched a last-ditch legal challenge to stop the Monday completion of the purchase by the Tourang consortium led by Canadian publisher Mr. Conrad Black.

The Australian Provincial Newspapers (APN), led by Mr. Tony O'Reilly, has applied for a Federal Court order to stop the Tourang consortium from completing the A\$1.4bn (US\$1.08bn) purchase on the grounds that it may breach Australian media ownership and trade practices laws.

APN argued that the A\$1.2m share placement being underwritten by Tourang's brokerage house, Ord Minnett, breached the media cross-ownership rules. Ord Minnett is a full subsidiary of Westpac Banking Corporation, which

also fully owns the Channel 10 television network.

Australia's Broadcasting Act prohibits owners of television or radio stations from holding more than 15 per cent of leading newspapers circulating in the same market.

He said there would be a problem with media cross-ownership rules if Ord Minnett was unable to place all the A\$1.2m worth of shares on offer and was forced to buy some of it.

He added that the underwriting was already well over-subscribed and that Tourang had a sub-underwriter if one were needed.

The key to Tourang's successful A\$1.4bn bid was its promise of a quick completion and an immediate delivery of A\$650m next week. Part of this is the A\$1.2m being raised by

Ord Minnett from institutional investors.

**ANZ to axe 3,000 jobs in 1992**

By Mark Westfield in Sydney

ANZ, the Australian banking group, is to cut staff by 8,000 next year in an effort to reduce costs and increase efficiency. The announcement, by Mr. Will Bailey, executive and deputy chairman, follows 2,200 job cuts at the bank this year.

About half of the retrenchments and redundancies will take place in Melbourne, where the bank has its headquarters. Mr. Bailey said the cuts, combined with an overhaul of operations, would be dependent on the performance of the economy over the next few months.

ANZ, with assets of A\$100bn, suffered a 35.5 per cent fall in net earnings for the year to September 30 to A\$256.6m (US\$206.3m) from A\$412.5m.

The news of further staff cuts at ANZ comes two days after Australia's largest life office, the AMP, said it would retrench 550 people to save A\$55m a year in costs.

National Mutual Life, the country's second biggest life group, said on Monday when announcing lower results that it had cut staff by 1,000

**Digital Equipment sees loss for quarter**By Louise Kehoe  
in San Francisco

SHARES of Digital Equipment, the world's second largest computer manufacturer, plunged yesterday when the company said it expected to report an operating loss for its second quarter, ending December 28.

Digital's shares opened yesterday at \$50.50, down \$6 from Tuesday's close, but picked up to \$51.50 by midday. Analysts projected that the operating loss could be 40 cents to 60 cents a share, reversing previously optimistic projections of net income of around 55 cents a share.

Digital said demand for its larger mainframe computer systems has slumped because of "weak worldwide economic conditions and competitive pressures".

Like other computer companies, Digital has been struggling in the face of a global industry-wide recession that has created weak demand and prompted widespread price discounting, especially in the mainframe sector, traditionally one of the most profitable segments of the computer market.

Digital also noted that several new products, including low-cost workstations, announced recently, are not yet being shipped in significant volume but they were expected to be fully available during the March quarter.

For the fiscal year ended in June, Digital reported its first annual loss of \$61.7m after taking heavy restructuring charges to cover the cost of thousands of layoffs.

Digital has said that it planned to reduce its workforce by an additional 10,000 people this year.

For the first quarter of this year, Digital reported a small increase in profits, but failed to meet analysts' expectations.

**Koor has first net profit for five years**By Hugh Carnegy  
in Jerusalem

KOOR Industries, Israel's biggest industrial group, yesterday announced its first net profit for five years. It returned to the black in the first nine months of the year thanks to the restructuring of its billion-dollar debts completed in September.

Mr. Benni Gaon, chief executive, said the results confirmed Koor had moved to a solid performance from a long period of uncertainty over its future. This had culminated in the Israeli and foreign bank creditors taking over the majority of the stock from the Histadrut trade union federation which previously had full control of the group.

Koer showed a net profit of Shk1.5bn (\$71m) on sales of Shk3.9bn in the nine-month period, compared with a net loss of Shk77m in the first three quarters of 1990.

This was largely due to a Shk212m extraordinary credit attributable to the debt restructuring agreement. However, operating profit was up sharply to Shk305m, from Shk160m.

Shareholders equity at end-September stood at Shk424m, 7.7 per cent of the balance sheet total and a turnaround from the Shk48m deficit shown at end-1990.

Mr. Gaon said Koor was considering a public flotation in the US of its stake in Tadiran, its biggest subsidiary, as one of its options for reducing by \$100m its remaining group debt of \$300m as specified in its agreements with the Israeli bank creditors.

**Special gain puts Campeau in the black**By Robert Gibbons  
in Montreal

CAMPEAU Corp., now a property company, reported a net profit of C\$1.49m (US\$1.07m), or \$3.17 a share, for the first nine months to October 31, on revenues of C\$1.85m. But the profit included a non-recurring C\$235m gain on the sale of real estate without which it would have reported a loss for the period.

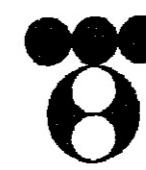
A year earlier, Campeau suffered a loss of C\$64.8m, or \$12.57 a share, which included the C\$477m share of losses of its former US retail affiliates. Revenues were C\$1.82m.

The Allied and Federated Stores groups are being restructured under US Chapter 11 bankruptcy and Campeau will not retain control of these operations. Campeau has excluded its share of their losses since the start of its current fiscal year ending January 31, 1992.

This announcement appears as a matter of record only.

NEW ISSUE

18th December, 1991

**THE TOKYO ELECTRIC POWER COMPANY, INCORPORATED**(Tokyo Denryoku Kabushiki Kaisha)  
(Incorporated with limited liability in Japan)

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December 1991

**CONTRACTED BUSINESS SERVICES**

The FT proposes to publish this survey on

February 24th 1992.

It will be of considerable

interest to our readership of

Chief Executives,

Finance Directors, Board

Directors and Managers

the very people who have

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external contractors.

If you want to reach this

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Data source: BMRC 1990

FT SURVEYS

NOTICE OF APPOINTMENT OF ADMINISTRATIVE RECEIVERS (To Holders of Debentures)	
(To Holders of Debentures)	
Registration number: 2119612	
Date of appointment: December 1991	
Name of person appointed: Maurice Witzell and Scott Barnes, Grant Thornton, 2nd Floor, 100 Newgate Street, London NW1 2EP.	
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## INTERNATIONAL CAPITAL MARKETS

# German market declines on fears of rate rise

By Sara Webb in London and Karen Zagor in New York

**THE German Bundesbank's announcement that it will hold a press conference after its regular fortnightly council meeting today immediately fuelled fears of an increase in German interest rates. The news wiped out early gains in the German government bond market which closed lower on the day.**

## GOVERNMENT BONDS

However, traders said the market was "somewhat confused" by the conflicting signals sent out by the Bundesbank yesterday.

Although the central bank left interest rates unchanged in its money market operations, it issued tough warnings on inflation and monetary policy in its December monthly report.

In the money market, the Bundesbank allocated DM23.5bn of one-month funds, mostly at rates of 9.20 per cent, and DM9.2bn of two-month funds, mostly at 9.25 per cent.

The Bundesbank injected DM23bn in liquidity into the market, but left rates unchanged on the previous week.

The Bundesbank's discount rate stands at 7.5 per cent, while the Lombard rate is 9.25 per cent.

However, the Bundesbank's December monthly report released yesterday warned that it would be necessary to continue with a restrictive monetary policy because of the current high price increases.

The central bank pointed out that year-on-year wage growth was around 6.5 to 7 per cent in November, and consumer prices were up around 4 per cent in the same month.

The Bundesbank added that its 1992 M3 growth goal of 3.5 to 5.5 per cent, which is above the 1991 goal of 3 to 5 per cent, should not be seen as an easing.

The stern warnings come at a time when Germany's Public Service and Transportation Union (OeTV) has demanded a pay increase of 9.5 per

## BENCHMARK GOVERNMENT BONDS

	Red Coupon	Date	Price	Change	Yield	Week	Month
AUSTRALIA	12.000	11/01	114.7800	+0.135	9.05	9.05	9.05
BELGIUM	8.000	08/01	99.9000	-	9.05	9.11	9.11
CANADA	5.500	04/02	100.6000	+0.385	8.42	8.51	8.57
DENMARK	8.000	11/01	101.1750	-0.005	8.80	8.93	8.95
FRANCE	8.000	11/01	97.5000	-0.028	9.04	9.11	9.15
GAT	8.500	01/01	104.8000	-0.028	8.69	8.82	8.84
GERMANY	8.255	01/01	103.5400	-0.010	8.16	8.27	8.24
ITALY	12.000	06/01	97.3000	-0.040	12.49	12.55	12.57
JAPAN	4.200	05/01	94.0769	-0.072	5.94	5.95	5.98
N.400	6.400	05/01	104.3523	-0.084	5.64	5.81	5.82
NETHERLANDS	8.500	03/01	98.8000	+0.020	8.67	8.77	8.75
SPAIN	11.500	07/01	100.9700	+0.170	11.64	11.65	11.65
UK GILTS	10.000	11/01	101.28	+1.23	8.71	8.75	8.77
10.000	02/01	102.15	-0.92	8.69	8.84	8.85	
9.000	10/01	97.00	-0.23	9.35	9.43	9.45	
US TREASURY	7.500	11/01	102.08	-0.028	7.19	7.17	7.20
8.000	11/21	102.25	-0.12	7.70	7.70	7.70	

London closing, denotes New York morning session. Yields Local time standard. Prices US, UK in \$/100, others in decimal. Technical Data ATLAS Price Source

cent for the 1992 wage closing at 5.64 per cent round.

Traders said a small rise in German interest rates is unlikely to be a serious blow for the bond market as many participants would see this as the final hike in rates before the Bundesbank was free to start easing rates again.

At mid-session, the Treasury's benchmark 30-year bond was 1% lower at 102%, to yield 7.76 per cent. Similar losses were posted at the short end of the yield curve.

The prospect of an easing has dominated trading in recent weeks since the release of the November employment report and other economic indicators which have all pointed to continued recession.

The day started with high hopes that the Federal Reserve would cut the discount rate by as much as 50 basis points to 4 per cent and that the target for Fed funds might drop to 4.25 per cent.

But there was no action in the early morning, and by mid-session there was growing talk that the Fed would wait on the Warsaw Stock Exchange.

The Life gilt future contract closed slightly lower on the day at 96.21, having opened at 96.26, though traders said volume was below average at around 11,000 contracts.

■ **UK GOVERNMENT BOND PRICES** ended mixed yesterday on low volumes and in the absence of important UK economic data.

The benchmark 11% per cent gilt due 2003/07 inched up from 114.41 to 114.48, while short-dated gilts were mostly unchanged.

The Life gilt future contract closed slightly lower on the day at 96.21, having opened at 96.26, though traders said volume was below average at around 11,000 contracts.

■ **THE Japanese government bond market** closed virtually unchanged on the day in dull trading.

Despite some profit-taking, prices were supported by hopes that the US Federal Reserve may lower interest rates soon.

The yield on the benchmark No 128 moved in a narrow range of 5.82 to 5.845 per cent, preclude an easing.

## Italians join in Polish state bank sell-off

By Christopher Bobinski in Warsaw

THE MONTE dei Paschi di Siena bank of Italy has signed a memorandum of understanding over the possible purchase of 49 per cent of Poland's state-owned Export Development Bank (BRE).

The Polish government hopes to complete the privatisation of the BRE, founded in 1986 and originally designed to finance export-oriented projects, by the end of February.

This will be the first sale of a state-owned bank, although two more sell-offs, of the Bank Śląski and the Wielkopolski Bank Kredytowy, are being prepared. Announcements are expected in the first half of next year.

The BRE, whose privatisation is being handled by Rothschild, has a net asset value of \$65m, and will have 10 domestic branches by the end of next year.

At the moment, 61 per cent of BRE's equity is held by government ministries and the NBP, the central bank, and these shares are to be offered for sale. The balance is controlled by state enterprises.

A new share issue raising BRE's capital by 43 per cent is due to accompany the sale. Should the Monte dei Paschi di Siena bank decide to purchase the BRE, 19 per cent of its 49 per cent share would come from the Polish Treasury and 30 per cent represent new equity.

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## Capital adequacy rules delayed

By Andrew Hill in Brussels

PROGRESS towards common capital adequacy standards for securities firms within Europe are being held up by continuing deadlock over other securities industry legislation.

A new compromise on capital adequacy rules - which would apply to both securities firms and the "market-risk" operations of banks - was debated by national officials in Brussels yesterday, and could be put to ministers by next March.

But progress on the capital adequacy directive is being hampered partly by the deadlock over investment services legislation. This would allow securities firms to operate throughout the EC.

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don't get a European passport."

At the end of Monday's meeting, Mr John Redwood, the British corporate affairs minister, blamed the French - represented by Mr Jean-Claude Trichet, the treasury director - for not giving ground on the issue of transparency, the speed and method by which stock market trades are made public.

But other delegations have since indicated that the British were also unwilling to budge. One national official went further and said later: "It's our view that the UK came to the meeting not to get a deal but to wreck a deal."

The British lead a group of countries pressing for more liberal regulation, while France is resisting.

The capital adequacy directive is at an earlier stage of development than the investment services measure but is characterised by a similar dispute. Countries such as Spain and Germany wish to apply

The directive contains complex formulae for calculating the risk to which a credit institution or investment firm is exposed, and the funds needed to cover that risk.

The Dutch presidency is now suggesting that securities firms should be able to include subordinated loan capital as part of their capital for regulatory purposes, and that rules for credit institutions should be relaxed so that banks can cover their securities trading risks with the same short-term debt instruments.

However, progress has also been hampered by continuing differences of opinion between groups of international banking and securities regulators.

The EC is treadng a path between two regulatory bodies - a sub-committee of the Basle group of international banking regulators and the International Organisation for Securities Commissions (Iosco). But as one Commission official put it yesterday: "This is a path which sometimes seems non-existent."

John Redwood: blamed the French for hold-up

The British lead a group of countries pressing for more liberal regulation, while France is resisting.

The capital adequacy directive is at an earlier stage of development than the investment services measure but is characterised by a similar dispute. Countries such as Spain and Germany wish to apply

the same rules of the road as the rest of the sector.

Buying was restricted almost entirely to Dutch financial institutions, hungry for long-dated paper. However, demand was sufficient for the deal to be increased from DM500m to DM600m in August.

• Volkswagen plans to double the size of its commercial paper programme to DM1bn from January 1992. The programme was launched in May at DM500m and increased to DM600m in August.

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delayed

## UK COMPANY NEWS

**Gestetner tumbles 57% to £22.5m**

By Jane Fuller

The directive contains formulas for the risk to which investors expose themselves and the right to cover the same by insurance. The Dutch government should be able to coordinate joint efforts of their capital and labour purposes, and for great institutions to be allowed to have their own securities with the same rights and instruments. However, progress is hampered by differences of opinion over the scope of international regulations and the role of international organisations like the Commission of the European Communities.

**GESTETNER Holdings**, the distributor of office and photographic equipment, reported a 57 per cent fall in pre-tax profit from £52.1m to £22.5m for the year to October 31.

The company had issued a profit warning at the end of October, a month after Ricoh, the Japanese office equipment manufacturer, paid 300p per share for a 24.2 per cent stake.

That was at a significant premium to the market price, which fell again yesterday to close at 118p near this year's low point.

Turnover rose to £88.3m (£261.8m), including a full year from the Nashua office systems operation which made no contribution to profit because of integration costs.

In the office systems division, trading profit fell from £6.1m to £4.8m. Mr Brian Lopsey, finance director, said: "The cost of the shortfall was

caused by second half sales coming in £4m below budget. Management mistakes, notably a late reaction to faltering sales, had contributed to the decline."

Across the group, there were about £11m of rationalisation costs. Net exceptional charges after property and other gains were £7.3m.

Mr Basil Sellers, chairman and chief executive, said more than 1,000 jobs had been shed, 10 per cent of the workforce. It had cost £1.5m to make 45 people redundant in Belgium alone.

"Any cuts in these socialist-type countries cost big money," he said.

Sixty per cent of sales were in Europe and the company had been caught out by the continental slowdown. Worst affected were Belgium, Sweden and Denmark and even Germany had flattened out.

Mr Sellers, who also heads

the European office systems operation after a management shake-up, said the most important event of the year was the tie-up with Ricoh, the Japanese manufacturer. Ricoh would be fighting a war with Canon and Xerox over a new range of digital products, combining copying, faxing, printing and other

6.4p makes a total of 8.2p (8.1p). **COMMENT** Gestetner made virtually nothing at the pre-tax level in the second half and says it did not realise how bad things were until September. On this basis its assumption that there will be no upturn in the current year is not very reassuring. It says that £1m of one-off costs and a few million of interest payments provide a cushion. Nevertheless it will do well to match last year's pre-tax profit, especially if recessions deepen in European countries. A 10 per cent reduction in earnings gives a prospective p/e of just over 11. Although there is recovery potential, it is not as great as in consumer-led sectors. While the shares are worth holding, investors will need some of the patience of Ricoh, which has in mind a long-term thrust into Europe.

**EDP doubles profits to £4m on small sales gain**

By Alan Cane

**ELECTRONIC Data Processing** almost doubled its profits before tax last year demonstrating that it is still possible to shine in a generally gloomy computing services sector.

Pre-tax profits for the year to September 30 were £4.08m, compared with £2.1m, but sales showed a gain of only 4.8 per cent from £16.8m to £17.4m.

Earnings per share increased from 17.38p to 32.83p. The final dividend is 2.5p, making 4.25p, a 41 per cent increase on last year.

**EDP** is a computing services company which is the exclusive UK and European distributor of Mentor computer systems, manufactured by Applied Digital Data Systems, a wholly owned subsidiary of the NCR Corporation, now owned by AT&T.

The company's software strategy was finely focused on the distribution vertical market sector.

Mr Jowitt expects a 20 to 30 per cent increase in profitability next year; the company has cash balances in excess of £8m and is looking for acquisitions to expand its customer base.

**Daily Mail Trust ahead 7% despite advertising recession**

By Raymond Snoddy

directors are very pleased to be able to report an increase in trading profits."

Advertising revenues for the Daily Mail and General Trust, the newspaper publishing group, yesterday announced pre-tax profits ahead by more than 7 per cent.

In the year to end-September the publishers of the Daily Mail, Mail on Sunday and London's Evening Standard increased pre-tax profits from £4.2m to £47.7m on turnover of £644.1m - virtually unchanged from last year's £643.5m.

The company said yesterday that "trading has continued to be very difficult for all divisions of the group and the

reducing cost base."

Norcliffe Newspapers, the local and regional newspaper chain, was hit by a decline in advertising although Euro-money reported a 23 per cent increase in trading profits despite the effects of the Gulf war on its conference and seminar business.

Newspapers accounted for £525.3m of turnover and £59.3m of trading profit compared with £522.4m and £60.7m respectively last time.

The company is planning to pay a final dividend of 90p, making a total for the year of 115p (110p). Earnings per share rose from 33.3p to 38.5p.

**Ensign more than doubles on offer**

By Philip Coggan, Personal Finance Editor

SHARES IN Ensign Trust, the investment trust which has been languishing at a 50 per cent discount to net assets, more than doubled yesterday after the Merchant Navy Officers' Pension Fund offered to purchase the minority shareholding.

The cash offer is based on the formula value (FAV) of the fund, currently estimated at approximately 41p per share. Ensign ordinary

shares rose from 18p to 38p.

The problems of the trust have revolved around its large unquoted portfolio. In May, the trust announced a 25% write-down in the value of its assets. Management of the trust's assets was transferred from Argosy Asset Management, an Ensign subsidiary, to Ivory & Sime.

Although net asset value is about 38.5p per share, MNOPF has agreed that the FAV

should reflect the potential understatement of values for some unlisted investments.

MNOPF, one of the largest pension funds in the UK, owns 77.9 per cent of the ordinary shares in the trust, and the scheme will only go ahead if it is approved by a 75 per cent majority of the minority shareholders.

The offer values the whole trust at £123m and the minority shares at £27m.

**Classic seeks to resolve problems**

By Peggy Hollinger

**THE RACE** is on to find a solution for Classic Thoroughbreds, the Irish bloodstock company which has reported losses in each of its four years of existence.

The board is investigating options including a merger or takeover bid. One strong possibility is that Classic would merge with a company which would allow it to retain an interest in bloodstock.

Analysts in Dublin said the strongest candidate was Leisure Holdings, the private hotels and tennis club company which began life as a bloodstock investor. A takeover of Classic would provide a quote - albeit on the USM - for Leisure, which had been in the running for parts of Keith Prowse, the ticketing agency, before it collapsed in September.

Leisure and Classic also share a director in Mr John Magnier, a managing partner of Coolmore, Ireland's biggest stud.

Mr Owen McCullagh, chief executive of Leisure, refused to comment yesterday.

Classic announced in August that it planned to sell its racing interests - 19 horses at the time - to become a cash company. Classic, which announces its interim results today, is believed to have more than £23m (£2.3m) cash in the bank. It still retains some bloodstock interests.

The company was formed in 1987 by trainer Mr Vincent O'Brien and a group of wealthy backers, including packaging magnate Mr Michael Smurfit, to run horses in the big money races and sell them on to stud.

**S Korean group acquires EC base**

By John Thornhill

**KOLON Industries** yesterday claimed to be the first South Korean group to acquire a company based in the European Community.

The synthetic fibres, plastics and film materials company has paid £7m to acquire the Imperial Graphics Group of

companies from Emesys, the UK electrical accessories company. The move follows the South Korean government's relaxation of regulations concerning overseas investment.

"It is now easier to invest abroad and I think that many Korean companies will want to

**AmBrit receives new bid approach**

**AmBrit International**, the USM quoted oil company which is facing a hostile bid from Pittencrieff, said yesterday that it had received an approach from a third party seeking to agree terms for a recommended offer.

It urged shareholders to take no action in respect of any Pittencrieff document and not to sell their shares in the market.

Pittencrieff has increased its offer from 5.5p to 6p per share, valuing AmBrit at about £3.94m. There is a share alternative of one new Pittencrieff for every 28 AmBrit. AmBrit said the offer, described as final, remained "absurdly low".

Pittencrieff already owns 29.8 per cent of AmBrit.

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**DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Covras - pending dividend	Total for year	Total last year
Abstrat Prof	int 5.8125	Dec 31	-	-	-
Andrews Sykes	int 1.4	Feb 24	1.4	-	4.4
Bristol Water	int 6.8	Feb 13	-	-	-
Chemping	int 18.75	Jan 31	17.95	29.051	26.95
Control Seas	int n/a	n/a	0.05	-	0.7
CRH	4.05p	Jan 16	4	6.45	6
Daily Mail Trust	fin 90	Feb 21	83	119	110
Emesys Data	2.5	Apr 3	2.225	4.25	3
Gestetner	fin 8.4	Mar 3	8.4	8.2	8.1
Greencore	fin 4.5p	Feb	-	4.5	-
Hastings	fin 1.85	Mar 19	1.85	2.4	2.4
NFC	fin 2.25	Apr 7	1.8	6.25	5.65
N'Humberside Fines	int 0.75	Feb 21	0.75	-	1.75
Polar S	fin 2.5	Feb 15	2.5	4.5	4.5
South Wales Elec	int 5.8	Mar 24	-	-	5.8
Sterling Inds	int 1.5	Feb 14	1.5	-	5.8
Und Scientific	fin 1	Apr 3	1.5	2.2	2
Yorkshire Elec	int 5.23	Mar 24	-	-	10.81

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Irish pence. ¶In lieu of final.

**PUBLIC WORKS LOAN BOARD RATES**

Effective December 18

	Quota loans*	ATL
1	10 1/2	10 1/2
Over 1 up to 2	10 1/2	10 1/2
Over 2 up to 3	10 1/2	10 1/2
Over 3 up to 4	10 1/2	10 1/2
Over 4 up to 5	10 1/2	10 1/2
Over 5 up to 6	10 1/2	10 1/2
Over 6 up to 8	10 1/2	10 1/2
Over 8 up to 10	10 1/2	10 1/2
Over 10 up to 15	10 1/2	10 1/2
Over 15 up to 25	10 1/2	10 1/2
Over 25	10 1/2	10 1/2

\*Non-quota loans A are 1 per cent higher and quota loans B 2 per cent higher in each case of principal. \*\*Repayments by half-yearly annuity based on 5% interest.

†With half-yearly payments to include principal and interest. ‡With half-yearly payments of interest only.

**SKANDINAViska ENSKILDA BANKEN**

US \$ 330,000,000

**SUBORDINATED FLOATING RATE NOTES**

DUE 2000

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from December 17, 1991 to June 17, 1992 has been fixed at 4.8125% per annum.

The interest payable on June 17, 1992 will be US \$ 12.32 in respect of each Note of US \$ 5,000.

BANQUE INTERNATIONALE A LUXEMBOURG  
Société Anonyme  
AGENT BANK

**HOW TO GET TO THE TOP  
MOVERS AND GROOVERS, MAKERS  
AND BREAKERS, LENDERS AND  
SPENDERS, HIRERS AND FIRERS,  
OPINION MOULDERS AND  
GOLDCARD HOLDERS BEFORE THEY  
GET TO HONG KONG.**

**FT TRAVELLER**

HONG KONG

The most authoritative, internationally accepted survey in Europe (EBRS 1991) shows that the Financial Times is read by

- more chief executives, managing directors, board directors and senior managers
- more business men and women earning US\$100,000 plus per annum
- more business men and women travelling to Hong Kong

than any other European publication. On 25 January 1992, that elite will also be reading FT Traveller Hong Kong – one of

## UK COMPANY NEWS

Shares fall as Takeover Panel rules out possible bid by Welsh Water until 1993

## South Wales Electricity advances to £20.7m

By David Lascelles, Resources Editor

**SOUTH WALES** Electricity, the Cardiff-based regional electricity company, showed a 64 per cent rise in profits before tax for the half year to September 30, and is proposing a 12.7 per cent rise in the dividend.

But the company's shares ended the day slightly lower on indications that the Takeover Panel had ruled out a possible bid by Welsh Water until April 1993.

Pre-tax profits amounted to £20.7m, up from a pro forma £12.6m at the half way stage last year. The dividend is 5.8p

payable from earnings per share of 13.6p (9.3p).

At the operating level, the sharpest increase came in profits from distribution, up from £22.4m to £32.2m. The company also reduced its losses on supply, from £8.6m to £7.7m.

However, there was a deterioration in results from diversified activities, mainly retailing. These recorded a loss of £3.2m, up from a loss of £0.5m.

The result included a £3.6m provision for restructuring. Mr Evans said South Wales Electricity had ascertained from the Takeover Panel that a

outlets, but he declined to give any details.

The company also made progress in reducing costs. These were down by 4.8 per cent from £52.3m to £50.5m, and it expects to meet its full year target of a 5 per cent cut.

Manpower fell by 2.3 per cent in the year to September 30, and a fall of up to 5 per cent is forecast for the 1992 year.

The result included a £3.6m provision for restructuring.

Mr Wynford Evans, chairman, said South Wales Electricity had ascertained from the Takeover Panel that a

statement from Mr John Elford Jones, chairman of Welsh Water, ruled out a bid before Mr Jones retires on March 31 1993. Welsh Water holds a holding 15 per cent of South Wales.

### • COMMENT

South Wales is among the more highly regarded RECs, and the result confirmed the view that it is making solid progress in reducing costs and dealing with underperforming segments of the business. So it was unfortunate that the result coincided with the depressing

impact of the Panel determination — though that could presumably change if the Golden Share restrictions were removed early. The rise in profits and dividend were in line with expectations. The company also implied that it foresees long-term cost reductions to underpin continuing improvements in profitability. Analysts are looking to £71m-£75m for the full year, with the total dividend at about the £8 mark. The prospective p/e is about 7 times, with a yield of about 7 per cent.

## Yorkshire Electricity up 17% to top £33m in first half

By Juliet Sychrava

**YORKSHIRE** Electricity yesterday reported pre-tax profits of £33.1m for the half year to September 30, up 17 per cent from £28.4m for the corresponding period a year ago.

This gave earnings per share of 11.3p, up 13 per cent, and the dividend was also up 13 per cent at 5.25p. "Long-term real increases in dividends of the 5-8 per cent range people have been talking about certainly don't frighten Yorkshire," said Mr Tony Coleman, finance director. The company expected to be in the "upper quartile" of regional electricity companies and would pay consistent dividends accordingly.

Recession pushed sales to industrial customers down by 2 per cent but domestic and commercial sales were up. Full year unit sales growth will only be a maximum half per cent lower than the 1.5 per cent for the half year, the company said.

The supply business, as expected, made a half year loss, but should recover in the

second half unless very cold weather pushes up the "split" charge customers pay when they buy electricity from the pool.

Purchasing and wage bills were down. The company has lost 100 staff over the last 12 months, and expects to cut controllable costs, mainly manpower, by roughly 2 per cent a year over a five year period.

However, because the company made a £10m provision against bad debts in the loss-making retail business, operating profit fell by £500,000.

Interest charged fell from £10.8m to £9.9m as the company repaid government debt and controlled capital expenditure, which was £2.5m less than expected at £27.8m, and will be 5-10 per cent down for the year. Gearing fell to 14.5 per cent.

### • COMMENT

Yorkshire's confident but canny management has made it top of the list of 12 regional electricity companies ever since flotation, and these

results provide no reason to change that. Being good at the high-risk supply business, as Yorkshire visibly is, looks more important now than the potential combination of an unexpectedly large "split" charge and a regulatory price clampdown could mean companies that purchase expensively may find it hard to pass on their supply costs to customers. If wise purchasing means Yorkshire can manage this risk, then that adds a short-term benefit to the potential long-term bonuses from being good at supply.

Yorkshire's diversification ambitions, meanwhile, are too genuine to frighten the City. One good generation project, and a target of generating 15 per cent of profit before tax from non-core businesses, which will be mainly its existing retail and contracting operations, by about 1997. Analysts' forecasts for the full year profit before tax were clustered at about £15m, putting the company on a mid-range prospective p/e of 7.4 and a yield of 6.2 per cent.

## Control Securities drops to £4.4m

**CONTROL SECURITIES**, the property and leisure group headed by Mr Nazem Virani, reported pre-tax profits down from £14.5m to £4.35m in the six months to end-September.

Turnover of the group, which is the subject of a Serious Fraud Office investigation as part of its inquiry into the BCCI affair and whose shares have been suspended since

October 17, declined from £33.1m to £30.7m. At the operating level profits fell from £24.5m to £21.7m.

The company said the lower turnover and operating profit had arisen principally because of a reduced level of property sales due to adverse conditions in the market.

The group had the continuing support of its bankers, it

## Chemring rises 19% to £4.72m

**CHEMRING GROUP**, the industrial holding company with interests in defence, marine, leisure, environmental and engineering markets, lifted pre-tax profits by 19 per cent from £2.97m to £4.72m in the year to September 30.

Mr Ian Fairfield, who resigns as chairman on December 31, said the results reflected "the sustained effort made by the operating companies during a year when the recession has been widely felt". During the Gulf war, 24-hour working had been essential, he added.

Group sales rose 28 per cent to £24.5m (£28.2m) and Mr Fairfield said that progress had been made on the company's stated policy to change the balance of sales over the next two to four years to 60 per cent non-defence and 40 per cent defence. In 1990 the mix was 50 per cent defence and 40 per cent non-defence; this time the ratio had shifted to 55:45.

During the year Chemring bought Octavia Hunt, a maker of smoke pesticides, and the business of Horace Sleep, a maker of thermally insulated clothing.

Fully diluted earnings emerged 41 per cent up at 68.6p (49.6p). The final dividend is lifted to a proposed 19.75p (17.95p) for a total of 29.65p (26.95p).

**Westport incurs £373,000 deficit**

Westport Group, the exhibition, photographic services and market specialist, incurred pre-tax losses of £373,000 in the 26 weeks to October 27.

The decline — from profits of £14,000 — was struck on turnover down 36 per cent at 27.3m (£11.4m). However, the company said that gross margins had improved from 31.5 to 33.7 per cent and that operating expenses had been cut by £50,000.

After a tax credit of £22,000 (charge £5,000), losses per share were 0.12p (earnings 0.09p).

Last time the profits were sharply reduced by exceptional charges of £398,000.

**Bristol Water makes maiden £2.57m**

Maiden results from Bristol Water Holdings showed a pre-tax profit of £2.57m for the six months to September 30.

Corresponding figures were given for the full year to March 31 1991 which showed a pre-tax profit of £2.97m. Fully diluted earnings per share emerged at 33.8p against 38p.

An interim dividend of 6.8p is declared following the implementation of the new group structure on December 12.

**Teredo Petroleum trebles to £407,000**

Pre-tax profits of Teredo Petroleum, the USM-quoted oil and gas producer, more than trebled from £120,000 to £407,000 in the year to end-September. Turnover expanded by £3.58m to £5.32m.

Amortisation, which included a substantial element in respect of past expenditure

is down from £1.1m to £0.2m.

Losses in the first half were 7.8p (2.76p) per share.

"Not seasonally adjusted" Net change in amounts outstanding, excluding bank loans.

## Greencore shows advance of 15% to £25.3m

By Tim Coone in Dublin

**GREENCORE**, the Irish sugar and foods company, announced a pre-tax profit of £25.3m (£23.5m) for the year to September 27.

This marks a 15 per cent increase on the previous year's £22.2m achieved on turnover up 30 per cent to £52.6m. Earnings per share were 27.61p and a maiden dividend of 4.5p is proposed.

The company, formerly Irish Sugar, was privatised in April this year, and these were its first full-year results as a public company.

In a brief statement accompanying the announcement, Mr Bernie Cahill, chairman, said: "By any measure these are very good results and we now look forward to 1992 with confidence."

Analysts have been critical of the lack of detail given in the results, and why no explanation was given for an increase in tax from £1.9m to £2.6m despite the relatively modest increase in profits.

The company has been embroiled in a scandal since September, when Mr Chris Comerford, then chief exec-

## Northumbrian Foods in black at halfway

### M&G rebuts UTA attack on life assurance industry

Sharply reduced interest charges helped Northumbrian Foods, the USM-quoted manufacturer of biscuits and snacks, move into the black at the interim stage, writes Graham Deller.

Pre-tax profits of £252,800 for the six months to September 30 compared with losses of £264,600 last time, and were struck after interest payable of £100,800 (£204,900).

Mr Richard Adams, chairman, emphasised, however, that market conditions remained difficult.

He pointed out that the recovery was achieved without any contribution from John J Lees, the Limerick-based confectionery and chocolate maker acquired towards the end of September.

The UTA, a third of whose members are life insurers, launched a fierce attack on the sales practices of the life assurance industry in a paper submitted to the Securities and Investments Board, the industry regulator. Among other things, the UTA said that many sales agents failed to tell prospective clients who they were actually working for and urged customers to purchase unsuitable policies because those rewarded the agents with larger commissions.

In a letter to Mr David Walker, SIB chairman, Mr Paddy Limaker, M&G chairman,

## NEWS DIGEST

### Chemring rises 19% to £4.72m

on unsuccessful projects, took £3.02m (£1.07m) and the cost of sales rose to £15.1m (£13.8m). Other operating expenses were reduced to £260,000 (£311,000).

Earnings per share increased to 1.3p (1.4p).

At the forthcoming annual meeting the company intends to propose a sub-division of the existing 50p ordinary shares into one new ordinary and one 5p deferred.

**Emap buys Virgin stake in Kiss FM**

Emap, the Peterborough-based media group, has purchased Virgin's holding in Kiss 100 FM, the FM radio station launched in September 1990.

The deal gives Emap 58 per cent of Kiss and is subject to any necessary regulatory consents.

**Lower margins leave Polar down 30%**

Polar, the USM-quoted electronic components manufacturer, reported a 30 per cent decline, from £1.32m to £917,000, in pre-tax profits for the year to end-September.

The fall was attributed to lower gross margins and a small increase in annual operating costs; sales rose 6 per cent from £14.5m to £15.5m.

Earnings, after tax of £380,000 (£494,000), were down to 7.4p (10.4p). A carry-over total dividend of 4.5p is recommended with a final of 2.5p.

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Amortisation, which included a substantial element in respect of past expenditure



## PROFIT IMPROVEMENT IS PROGRESSING WELL

Interim Results for the six months ended 30 September 1991

Recent profit improvement measures have already benefited the half year results. Profit before tax of £20.7m is £8.1m ahead of the 1990 half year.

We are on target to reduce operating costs by 5% in real terms for the full year.

We have taken action to sharpen management focus, improve customer service and enable further cost reductions to be made in 1992/93. Restructuring decisions have already been announced and other actions will follow shortly.

Electricity distributed increased by more than 0.6% over the same period in the previous year. Domestic volumes, up 3.9%, and commercial, up 6.3%, remain strong, while industrial is down 2.3%.

Retailing in particular faces a difficult and competitive environment but our first contracting acquisition is being successfully absorbed into Celtic Contracting.

Performance against guaranteed service standards agreed with OFFER for our electricity customers has been most encouraging.

Gearing is below 5% but will increase seasonally in the second half.

The interim dividend is 5.8p, an increase of 13.7% on last year's national interim of 5.1p, payable on 24 March 1992. Our recommendation for the final dividend will depend on the winter weather and electricity purchase costs in the second half of the year, as well as the outlook for 1992/93 and beyond.

We are hopeful that tariff increases for 1992/93 will be successfully restrained and are confident that customers as well as shareholders will continue to benefit from the company's success in the future.

Electricity up 17% first half

## UK COMPANY NEWS

**USH to refocus on civilian business**

By Andrew Bolger

**UNITED** Scientific Holdings plans to move away from defence contracting and retitle the group Alvis, a famous name in British engineering.

USH - mainly makes armoured vehicles at its existing Alvis division in Coventry, but hopes to increase its output of gearboxes for civil aircraft and railways.

Mr Nick Prest, chief executive, said Alvis "still retained the genes" of how to produce for the civilian market in its culture, and he hoped to increase this output both by organic growth and acquisitions.

USH, which still gets more than 85 per cent of its sales and profits from defence work, narrowly escaped being taken over by Meggit, the specialist engineer, two years ago.

The group flagged its new direction yesterday while

announcing a sharp increase in pre-tax profits from £2.16m to £6.03m in the year to September 30. Turnover fell from £133.3m to £114.2m.

Mr Prest said the improvement in profitability resulted from the big turnaround at Aviso Singapore and Aviso Taunton, its troubled electro-optics plant in Somerset.

An extraordinary charge of £4.2m was taken to cover reorganisation costs. United Scientific Instruments is being moved from London to Coventry, where it will absorb the Alvis logistics division. The group's London head office is being moved to cheaper premises and Alvis will be split into a vehicles business and an aerospace and transmissions business.

The extraordinary charge was offset by a gain of £4.46m on the disposal of the group's

US night sight business and 14 per cent of Aviso Singapore.

A reorganisation of the electro-optics business is being studied, as is the disposal of one or two of the smaller companies.

USH had net cash at the year end and an order book of £125m, or £177m including associates.

Mr Prest said: "The continued improvement in profitability and balance sheet strength is creating a sound platform for further development as a specialist engineer and contractor under the Alvis name, while maintaining our niche defence interests in electro-optics and armoured fighting vehicles."

Earnings per share of 3.4p compared with losses last year of 1.6p. A final dividend of 1.7p (1.5p) gives a total for the year of 2.2p (1.4p).

The group flagged its new direction yesterday while

**Hoskyns growth ended with 17% fall**

By Alan Cane

THE recession has finally put paid to computing services group Hoskyns' 13 year run of unbroken growth. Both revenues and pre-tax profits slipped significantly in trading conditions described as "vicious" by group chairman Mr Geoff Unwin.

Pre-tax profits in the year to October 21 were down 17 per cent to £14.3m compared with £17.3m in 1990, a performance which Mr Unwin thought was "very respectable in the light of grim market conditions in the UK". Some 82.5 per cent of the company's revenues come from Britain.

Turnover was 10 per cent down at £200.7m compared with £223.3m in 1990; some £20m of the decline was the result of the planned run down of facilities management contract with Plessey and the London Residential Society.

Earnings per share were 18 per cent lower at 10.5p (1990: 13p). A final dividend of 1.65p has been proposed making a total for the year of 2.4p, unchanged from the previous year.

Hoskyns, in which Cap Gemini of France has a 69.5 per cent stake, works in three principal areas professional services, systems integration and facilities management. All three areas have been hit by the effects of the recession. Mr Unwin said that from the early part of this year until recently there had been virtually no customers willing to initiate new project work. Within the past two months there had been "mild" indications that some customers were releasing funds for capital investment.

Mr Unwin said that facilities management and "outsourcing" using an outside computing services company to take over all or part of a firm's data processing - had become established.

Receivers said last night that the full extent of the alleged fraud was still under investigation. The company's financial accountant has been charged with theft.

Town & County was placed into receivership by the German bank, WPZ, on December 9 following discovery of the alleged fraud. The group is reported to have owed WPZ about £1m.

T&C's contracts at Gatwick and Heathrow airports were sold just after the receivership to two companies - Forte's subsidiary, Ring & Brymer, and Sutcliffe Catering - securing 800 of T&C's 2,000 jobs. The balance of staff will be absorbed into Forte.

Mr Rocco Forte, Forte chief executive, said he was pleased with the buy: "Town & County is an excellent fit with our existing outdoor caterers, Ring & Brymer, and our contract caterers Gardner Merchant."

Hoskyns' chief advantage is its quality image. Next year's results should be no worse than this year; given an upturn in the economy they could put the company back on the growth path.

**Forte buys the Queen's caterer**

By Peggy Hollinger

FORTE, the hotels and catering group, has stepped in to save the Queen's garden party caterers, Town & County, which went into receivership earlier this month leaving a deficit of £5m - the bulk of which was due to alleged fraud by a senior employee.

Forte has paid about £2m cash to receivers Buchler Phillips for Town & County's businesses which include outdoor catering, services at leisure venues and management of company restaurants. The group will not take on any of T&C's debt, believed to be about £10m.

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**New Holmes management signs agreement on debt**

By Jane Fuller

THE NEW management of Holmes Protection Group, the US-based security company which is listed in London, said it has signed an agreement with its lenders which involves forgiving about half of a \$89m (£53m) debt.

The repayment of \$33.5m is dependent on a share issue which the new board, chaired by Sir Ian MacGregor, is still working on. The lenders would also receive shares amounting to 15 per cent of the enlarged equity.

At yesterday's share price of 5½p, the market value is less than \$4m. To raise about \$33m, a few hundred million shares

might have to be issued.

Mr Eric Kohn, vice chairman and leading light in the investor group which mounted a management coup in September, said the combination of eliminating debt and enlarging the equity would transform the balance sheet. This was in spite of a more conservative approach to fixed assets and subscriber contracts which would reduce their value by up to \$2.17m.

The issue should be ready to go ahead in January, he said.

It was not proposed to sell off businesses, which was part of the previous management's debt-reduction plan.

Counsel for BIM had argued

that Mr Ian Maxwell's signed affidavit did not adequately reflect his knowledge about some transactions that might lead to some of the missing assets being traced.

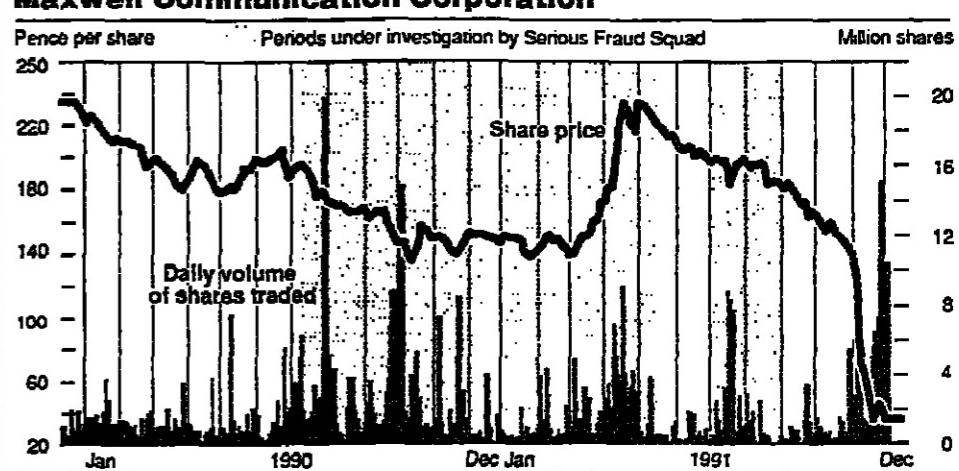
In particular he said that Mr Ian Maxwell must have known about a £75m loan from National Westminster Bank to Robert Maxwell Group.

He referred to a board minutes of November 8, which was secured by shares that should have been in BIM for the benefit of the pension funds.

After leaving court Mr Ian Maxwell said he was happy with the outcome. "I certainly hope we have a peaceful Christmas," he said.

Following the variation on the order against Mr Kevin Maxwell, the late publisher's youngest son will fly to New York on Concorde today for further talks on the future of the New York Daily News, of which he is chairman.

He will also make a pre-trial deposition in a US court in

**Maxwell Communication Corporation****SFO launch probe into alleged share support scheme for MCC**

By Bronwen Maddox and Robert Peston

THE SERIOUS Fraud Office decided yesterday to launch a formal investigation into an alleged scheme by the late Mr Robert Maxwell to support the share price of Maxwell Communication Corporation, one of his public companies which this week filed for administration under UK insolvency law.

Since Mr Maxwell's death on November 5, it has become clear that more than £200m of his £900m of bank debt in his 400 private companies was secured by his holdings in MCC shares.

The SFO will investigate trading in MCC shares over the past 18 months. The investigation is the fourth by the DTI into the collapsed Maxwell empire.

The SFO has been passed information by the DTI on two periods during which Goldman Sachs held "put options" from Mr Maxwell. During the periods, which ran from August to December 1990 and from January to February 1991, Goldman had an incentive to buy MCC shares, as the contract gave it a guarantee that it could sell shares to Mr Maxwell at the end of the period.

**Maxwells win right to travel**

By Richard Gourlay

Mr KEVIN and Mr Ian Maxwell yesterday won court permission to retrieve their surrendered passes and will again be able to travel to the US over the next few days.

Mr Justice Hanran varied court orders brought by provisional liquidators for Bishopsgate Investment Management, the manager of the investment funds where millions of pounds of assets are missing.

The judge said there was no evidence to suggest that either of the Maxwells would abscond and that, despite the urgent need to trace and retrieve the missing assets, the task would not be unduly hindered by the return of the passports.

A family doctor said Mr Ian Maxwell must have known about a £75m loan from National Westminster Bank to Robert Maxwell Group.

He referred to a board minutes of November 8, which was secured by shares that should have been in BIM for the benefit of the pension funds.

After leaving court Mr Ian Maxwell said he was happy with the outcome. "I certainly hope we have a peaceful Christmas," he said.

Following the variation on the order against Mr Kevin Maxwell, the late publisher's youngest son will fly to New York on Concorde today for further talks on the future of the New York Daily News, of which he is chairman.

He will also make a pre-trial deposition in a US court in

During the first put option, the stock market was becoming worried about MCC's debt repayments due in October 1990 and the share price was under downward pressure.

Mr Peter Lillie, secretary of state for industry, has said that trading in MCC shares was under investigation by the DTI at the time of Mr Maxwell's death.

Because debt in Mr Maxwell's private companies was secured on shares in MCC, more security had to be provided to banks if the value of these shares fell below 145 per cent of the value of the loans. A sharp fall in the MCC share price - which the one triggered by Mr Maxwell's death - would have jeopardised the entire empire's finance.

If conclusive evidence is found of an illicit share support scheme, those banks which have MCC shares - now worthless - as security are likely to take legal action against anyone implicated in such a scheme.

case brought by one of the Maxwell private companies, Headington Holdings.

Counsel for BIM had argued that Mr Kevin Maxwell should not be allowed to travel to New York as he might communicate with Mr Sheldon Aboff, a former lawyer of his father.

On Tuesday Mr Aboff was issued a Mareva injunction, which freezes any assets he has in the UK, following evidence suggesting he might have received loans from pension funds to buy Maxwell Communication Corporation and Mirror Group Newspapers.

Mr Kevin Maxwell agreed not to communicate with Mr Aboff over the litigation in London.

After leaving court he said he would be attending planning and creditors' meetings for the New York Daily News, which is in Chapter 11.

"It's another day for the New York Daily News and a very important one," he said.

**Upward trend at Andrews Sykes**

and productivity increased, with turnover per employee up by more than 5 per cent despite a 10 per cent reduction - from £31.1m to £28.1m - in turnover.

The interim dividend is maintained at 14p but there were zero earnings (6.4p) per share.

Prices for electricity determined for the purposes of electricity supply and distribution arrangements in England and Wales

Periods for trading on 12.12.91

Periods for trading on 21.11.91

Periods for trading on 28.11.91

Periods for trading on 05.12.91

Periods for trading on 12.12.91

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## TECHNOLOGY

**O**n a Saturday afternoon in early 1988, Yoshitaka Ukiti, a workaholic 'salaryman' at Sony, sat at his desk in the office, pondering the company's latest consumer electronics flop - the 8cm single compact disc player. Ukiti had led the team to develop the product. Beside the player were two objects: a Filofax personal organiser and a Sharp electronic organiser, also sold as the "Wizard".

Ukiti stared at the three products, trying to think how Sony could adapt its miniature compact disc technology to the growing market for portable information systems.

Before he left for home that evening, he had the inspiration for what has become this year's surprise hit in consumer electronics: Sony's Data Discman.

The Data Discman is a personal information machine that is, essentially, a souped-up version of Sony's failed 8cm CD player. The original model launched a year ago, had only a flip screen to display text stored on read-only 8cm CDs.

Sony has enlarged the liquid crystal display and put in back-lighting, added still pictures and, at the touch of a button, sound - not a thin computer-synthesised voice, but CD-quality music and speech. It is only a matter of time before moving pictures and colour are added to the menu, and perhaps telecommunications.

Sony, inventor of the Walkman cassette player and the 8mm video camcorder, appears once again to have beaten the odds to develop a successful new concept in consumer electronics.

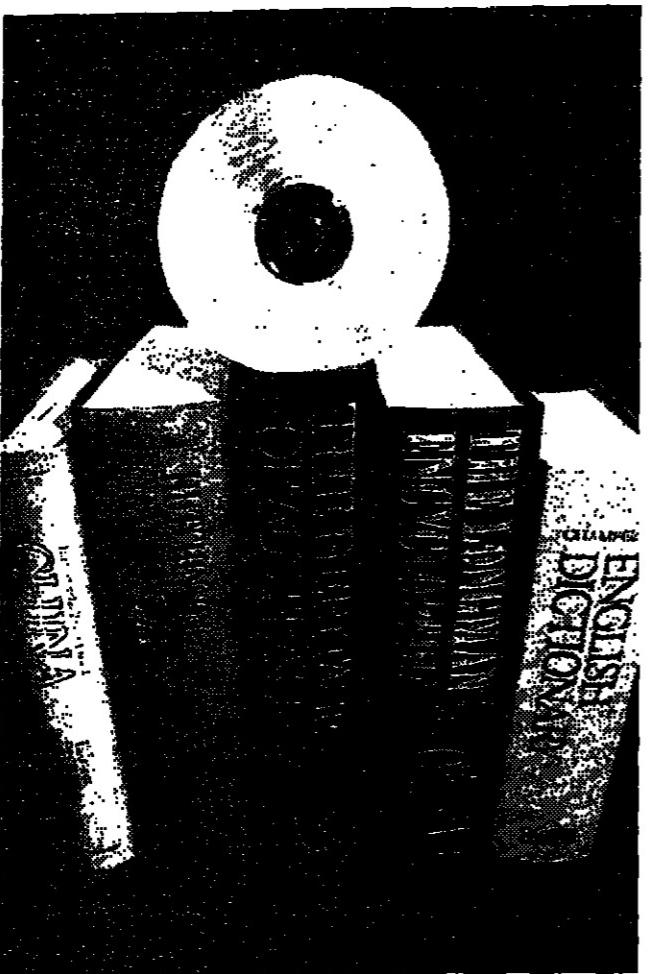
The Data Discman is not mainly a triumph of new technology, although Sony uses the latest. Rather, it is a creative repackaging and skilful engineering of technology that was available to any of the big consumer electronics companies, from Philips to Matsushita. It is an idea product.

The Data Discman is also yet another illustration of how effective Sony's "scattergun" approach to product development can be. A successful product has been redesigned off the back of a failed one, with the market potential in either case inevitably difficult to anticipate.

Indeed, Sony did not initially have high expectations for the Data Discman and planned production of only 5,000 units a month. In the event, Sony sold 100,000 in the first year in Japan. The product was launched in the US and Ger-

The Data Discman is Japan's surprise consumer electronics hit of the year - but it was developed from a product that flopped. Steven Butler reports

## Sony scattergun hits the target



many last month, and will hit the UK, France and Spain next spring.

Meanwhile, 12 companies, some with huge marketing power like Matsushita, have signed licensing agreements for Sony's electronic book standards. Publishers are putting more books on to CDs. A new industry in electronic publishing is in the making.

Perhaps this paints a prematurely optimistic picture based on sales in the Japanese market. So far, the Data Discman

is primarily a tool for education and information retrieval. Sony's latest model comes with a CD that contains eleven large dictionaries. Now there are language lessons, travel guides, quiz games, a golf course guide and, not least, the Bible. The possibilities are endless, from wine vintage and ski resort guides to the Encyclopaedia Britannica.

The CDs hold a vast amount of data in extremely compact form and allow exceptionally easy access. The machine

weighs 500g and fits easily in the palm of the hand.

With the addition of sound, Sony's Japanese-English dictionaries and language texts can pronounce the words and sentences in the voice of a native speaker.

Ukiti grins hopefully at the suggestion that every Japanese parent will find the Discman an indispensable tool when little Taro studies English... or indeed when Helmut learns Italian, or Fiona takes up French.

It is hard to see the Data Discman taking off so quickly as the Walkman did. It is not nearly so much fun, although Ukiti plans to add a repertoire of comics, games, talking novels and gigantic map finders.

But it is easy to imagine this product eventually finding its way into a large percentage of homes, particularly with the backing of the big electronics and publishing companies.

The success of the product is more than a marriage of a good idea and technology. Sony, famous for making electronic hardware and for dropping \$6.1bn on the purchase of Columbia Pictures, the US film studio, has entered a new field of business.

"We had no experience of publishing software," he says.

"The Sony design centre made up a package, a mock up. Our basic concept was that we wanted to establish a publishing business that was electronic, a personal information controller. Before we went to the publishers, we thought the publishers were very conservative.

But every publisher that we visited was so enthusiastic that they instantly decided to enter the electronic publishing business."

Of the 20 Japanese publishers that Ukiti visited, 18 had come out with titles on disc by the initial launch date of January 1 1990. Sony would not be repeating the mistake it made with its Betamax format video recorder, in which it developed

a high quality product that failed to catch on because it was not supported by the software vendors - in this case, the movie makers.

Sony had to go to printing companies for help in writing software for organising and retrieving data. Perhaps most difficult of all, Sony had to reshape Japan's convoluted and inflexible distribution system so that a publishing product would end up being sold alongside an electronic product in both bookstores and electronics shops. Ukiti reasoned that the discs and the machine needed to be available at the same outlets to achieve rapid success.

As the product launch date approached, it was still top secret even inside Sony, where it was code-named "Skunk Works" by some American engineers. But finally it was time to let Norio Ohga, Sony's president, in on the secret.

"We thought we would be prased for it," says Ukiti.

Ohga had a different idea. He insisted that Ukiti and his team redesign the product in order to put the 8cm discs inside a caddy, a small plastic case. This would prevent any confusion with the 8cm music CDs, would protect the discs and might also stop people from asking why the data discs, with thousands of pages of copyrighted material, cost so much more than a music singles track.

The price of the redesign, however, was a six-month delay in the launch. No matter. Sony is now churning out 20,000 Data Discman units a month.

Ukiti is also trying to make the product more exciting, to bring down the average age of the purchaser from the current 40 years old, and to push down the price. The cheapest Data Discman is ¥48,000 (approximately £200).

If the Data Discman does become a mass-market success in the west, perhaps the myth will finally be dispelled that Japanese companies cannot think up new product concepts.

Ukiti himself is not entirely clear how the product will develop from here. The expense and risk of producing software may slow the introduction of colour and moving pictures.

Technology is no obstacle: only cost and imagination.

"The idea itself came from the user, the market," he claims. "Because the product is new, we hardware and software companies must grow up together with the user."

## Shareholders seek to bring R&D spending to account

Investors want a clearer picture of research, writes Norma Cohen

shareholders - and with their competitors.

"Every chairman believes it is his right to conduct his relations with the City on his own terms," Sachs says.

But for many, disquiet about additional disclosure stemmed not from concern about how investors would use it but fear that it would become available to competitors.

Greater disclosure was generally welcomed by EEA members whose products are too big to hide, Sachs says. Manufacturers of defence equipment and aircraft, all of whom assumed their competitors knew exactly what they were doing, seemed well disposed towards outlining R&D expenditure. However, manufacturers of telecommunications and information technology products felt that this could disclose far too much to competitors.

Meanwhile, the ISC is arguing that current accounting conventions should be modified to force a truer picture of R&D expenditure. The group has written to the Accounting Standards Board to seek modifications to the so-called SSAP 13 standard, which discusses how these expenditures should be presented.

The ISC moves towards a code of practice, the first fledgling of institutional shareholders in these areas. The code is an outgrowth of the increasing corporate governance movement, which encourages institutional shareholders to act like owners of companies, not simply passive managers.

Ironically, much of the effort to understand R&D expenditure has come from the UK, from institutions such as the Bank of England-backed Institutional Shareholders Committee, seeking joint discussions on the presentation of R&D expenditure in corporate accounts. According to Peter Sachs, EEA director-general, members generally agreed that a code of practice on R&D disclosure would encourage shareholders to take a longer term view of company prospects.

"We decided that you have to motivate people - tell them what you are doing," Sachs says. He recalls being in a chairman's office when the company's earnings were announced. "He thought that in light of the recession they were pretty good, but the share price fell 8%.

He said 'My God, what do these guys want?'

Early next year, the ISC is expected to unveil its code of practice which, among other things, is expected to encourage companies to give a five-year review of R&D expenditure. It is likely to suggest that companies include product development expenditure - something not required under existing accounting conventions.

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Technology is no obstacle: only cost and imagination.

"The idea itself came from the user, the market," he claims. "Because the product is new, we hardware and software companies must grow up together with the user."

Most controversially for companies, they will be asked to include some description of the work in progress and some estimate of the likely returns that may be derived from it.

It was this last point that forced the EEA, with regret, to withdraw from the talks several months ago. However, the ISC has deemed the matter so important that its own members decided to press ahead with the creation of a recommended code of practice.

The EEA's decision to withdraw from the talks reflects, in part, the reason why shareholders feel that some code of practice is necessary. At the heart of the matter was the fact that EEA members could not agree on how much they really wanted to discuss projects with their

question companies, they will be asked to include some description of the work in progress and some estimate of the likely returns that may be derived from it.

In July, the DTI's Innovation Unit published a handbook aimed at improving communication between companies and shareholders on the subject of R&D expenditure. It recommends that investors should ask companies their business strategy and whether there is sufficient expenditure on innovation to support it. They should also ask whether the risks and returns of that expenditure are likely to translate into long-term shareholder value.

"I believe the R&D scoreboard should now stimulate investors to

question companies who appear to be under-investing in R&D," said trade secretary Peter Lilley said. "In turn, it should encourage companies to take pride in their R&D effort and discuss it more fully with their shareholders, analysts and journalists."

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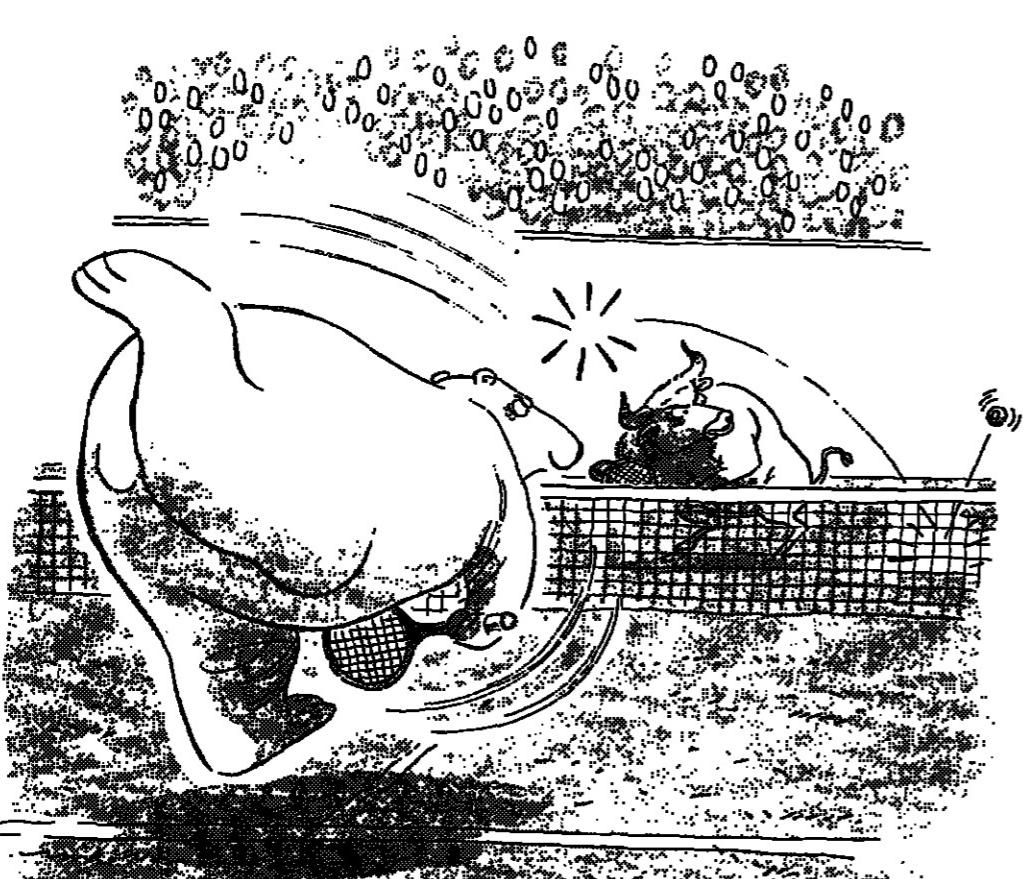
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**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

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**seek to bring  
g to account**

research, writes Norma Collier

and with their competitors, every chairman believes it is his right to do whatever he wants with his franchise. So says... But many discuss about additional services available to competitors, which would give it the fear that a competitor would do the same. Manufacturers of software products and top level software are generally welcome. Manufacturers of software products and services, all of whom see themselves as being more towards the future. However, manufacturers who sell software and information services are not so sure what they could do.

The ITC is arguing the case for a code of practice, which would be introduced by the government to regulate R&D expenditure.

The Accounting Standards Board has also discussed the issue, and proposed a code of practice.

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## FINANCIAL TIMES SURVEY

# UK TV FRANCHISES

Thursday December 19 1991

## Drama without script

The drama of franchises won and lost should not obscure structural changes under way at ITV, writes

Raymond Snoddy. The new balance of power is unclear, but it is certain that competition will grow

**T**HE UK broadcasting industry is going through the most dramatic period of change in its history as technology, intensifying competition and government intervention combine to undermine the old order.

October's announcement of the winners and losers in the controversial and highly criticised competitive tenders for new 10-year ITV franchises was merely the most headlining symptom of change.

Four ITV companies out of 16 lost their franchises, including the largest and one of the most distinguished, Thames Television, and one of the most popular, TV-am.

But, as the ITV companies try to sort themselves out for the beginning of the new franchises on January 1 1993:

• the independent television Commission is preparing to advertise a new Channel 5 early next year – a channel that will be able to reach around three-quarters of the UK population;

• Channel 4 moves towards selling its own airline and competing more directly with ITV. At the moment, the channel is funded by subscription based on a percentage of ITV advertising revenue;

• the first of three national commercial radio licences has been awarded, and the Radio Authority plans to license 20 to 30 new local commercial radio stations a year;

• after a slow start, both cable and satellite are beginning to make their mark in the UK – more than 100,000 satellite dishes were installed in both October and November;

• a debate is under way about the BBC's structure, purpose and funding, ahead of a High Court judicial

review of its Royal Charter. No-one yet knows what the new balance of power will be in British broadcasting when all the changes now in train work their way through.

Two things are certain – that competition for both audiences and revenues will intensify through 1993 and that, despite the increased competition, the ITV companies are likely to remain at the heart of the commercial broadcasting system and its largest single component.

At first glance, it appears that ITV has weathered several years of government-induced uncertainty with remarkable success.

The concept of a quality threshold as a barrier to applicants for the new franchises before the financial bids were considered was a concession by the government. As a result,

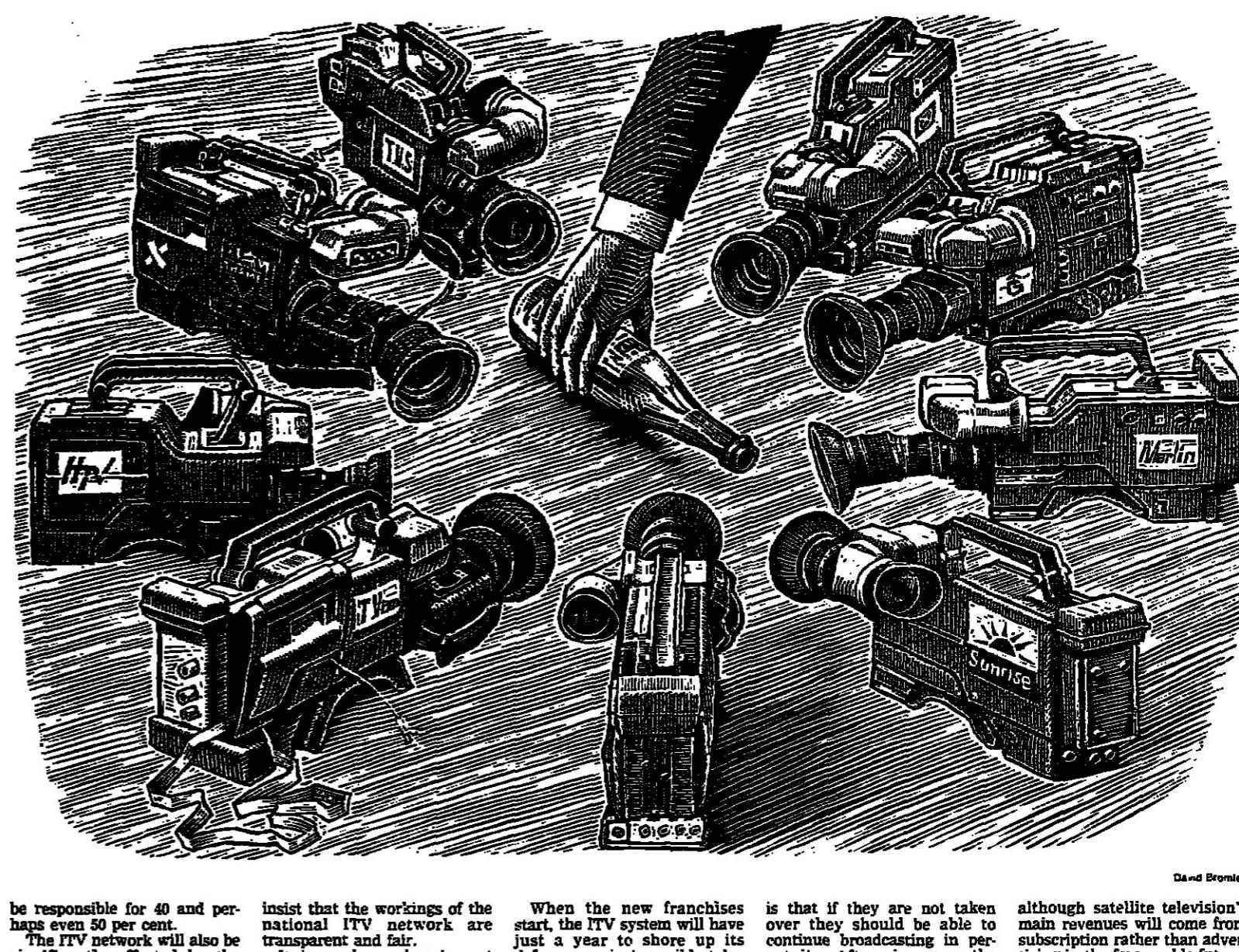
the independent sector received a significant boost in October when the two largest winners, Carlton Broadcasting and Meridian, won on the basis of being publisher broadcasters. This means that, with the exception of regional news, the companies plan to commission virtually all their programmes from independent producers.

The independent sector is responsible for 40 per cent. The ITV network will also be significantly affected by the appointment some time next year of a central scheduler. For the first time, at least in the history of the traditional horse-trading on which it makes way for the national network, will give way to more rational systems. The central scheduler should be in a position to choose the best ideas for the ITV network, wherever they come from.

Some ITV executives are now speculating that, instead of the 25 per cent quota, independents could before too long insist that the workings of the national ITV network are transparent and fair.

It is unclear what impact Channel 5 will have on ITV, at least at first. The ITC has stipulated that, while broadcasting should begin by the end of 1994, before that happens, a winning bidder will have to commit significant sums of money to prepare from continental Europe, although bidders will have to take on all the financial and programming obligations of their targets.

The good news for ITV companies, even those which bid high to retain their franchises,



David Bromley

is that if they are not taken over they should be able to continue broadcasting in perpetuity. After six years, the winning companies can apply for a second 10-year franchise and get it without again going through a tender process.

Twenty years down the line, there are likely to be so many TV channels on cable and satellite that there will be no need to run competitive tenders to allocate TV frequencies.

In the medium term, the competition from satellite is

likely to grow gradually

although satellite television's main revenues will come from subscription rather than advertising in the foreseeable future.

Local multi-channel satellite dishes can apply for a second 10-year franchise and get it without again going through a tender process.

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It is still not clear what impact Channel 5 will have on ITV. The government decided there should be a moratorium on takeovers until the beginning of 1994. After that, the ITV companies could be vulnerable to predators from continental Europe, although bidders will have to take on all the financial and programming obligations of their targets.

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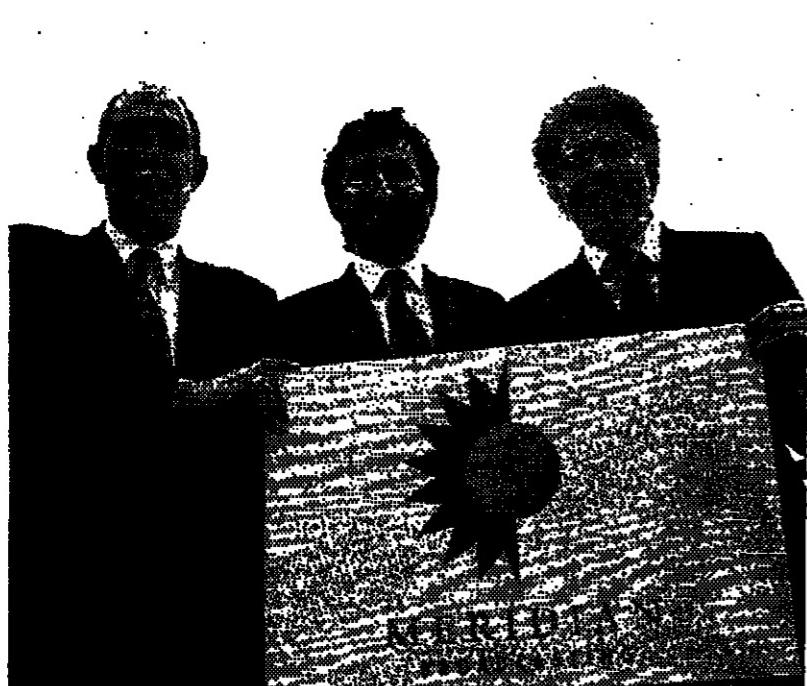
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## UK TV FRANCHISES 2



Winning teams: Meridian's Roger Laughton, Lord Hollick and Simon Albury; Carlton Television's Nigel Walmsley, Michael Green and Paul Jackson

## THE WINNING COMPANIES

## Now for the deals

THE UK government looks as if it will emerge as the greatest overall winner of the upheaval in the commercial broadcasting system.

Not only will the Treasury get more money from the broadcasting system than ever before but, leaving aside the capricious nature of the contest and the bitterness of those who will soon be losing their jobs, overall the Independent Television Commission has probably delivered a workable system.

It is far from clear what the financial impact on the commercial broadcasting system will be. All companies had to pay a qualifying rental based on a percentage of advertising revenue which is roughly the equivalent of the existing special levy now being reduced in its last year of life.

The 16 winning companies will therefore pay a gross sum of nearly £250m a year extra to the Treasury — a sum that will rise in line with retail prices. The figures are not quite so bleak as they look because the bids are tax-deductible and, for example, the government and not the ITV companies will in future fund the Welsh Fourth Channel.

The ITC, the only organisation with access to all the confidential business plans of the applicants, estimates that the total net extra money going to the Treasury over the 10 years of the licence will only be £40m a year. There is considerable scepticism about this figure. It is also argued that, even if it is correct as an average, some

individual companies will be proportionately much harder hit than the average underestimates the impact in the first few years of the new licences when the broadcasters are at their most vulnerable.

Out of such a system a small number of relative winners emerged. Central Independent Television and Scottish Television were both lucky, clever or daring enough to bid just £2,000 a year each. They found correctly that no-one was going to bid against them.

They submitted bids of £2,000 rather than the minimum £1,000 because the bids said should be in multiples of £1,000. To make sure, they bid in multiples.

Such bids will greatly enhance the power of Central and Scottish within the ITV system, not to mention their profits. The share price of both companies has shot up as a result.

On a slightly less grandiose scale, both Granada Television and London Weekend Television emerged as "winners" despite being heavily outbid by their opponents.

Granada bid £9m to North West Television's £35.3m for the North-West franchise. LWT put £7.85m in the brown envelope compared with London

Independent Broadcasting's £35.4m.

Granada and LWT gambled heavily, and correctly, that their rivals would not manage to set over the very detailed programme quality threshold.

Then there are the most obvious winners of all — the four new broadcasters in the highest qualifying bids for their franchises. None of them got their franchises for nothing, though Westcountry Television's bid of £7.8m must be judged on the reasonable side.

Carlton Broadcasting bid £42.7m a year to oust Thames and, though the company believes it will be making a positive contribution to group profits throughout the franchise period no-one could call this a "snip".

Ironically, Carlton could possibly have won the franchise for considerably less if it had been prepared to take a greater gamble. Earlier this year, the television services company was in advanced negotiations with Thorn EMI, the Thames parent, to buy a majority stake in the company. Talks broke down over price. A Carlton-owned Thames would have been a formidable force in the contest for the London weekday franchise and might have

frightened off other bidders, making a lower bid possible. Such a strategy would, of course, have been risky with no guarantees of success.

Meridian Broadcasting, led by Lord Hollick's MAI group, won the South of England franchise with a bid of £36.5m, which should allow a reasonable return given that the area is one of the best for advertising.

Sunrise, a consortium linking LWT, Disney, the Guardian and Scottish Television, won the breakfast franchise with a bid of £34.8m — £20m more than TV-am. When the rental is added, Sunrise's total gross payments to the government will probably total £50m a year to be earned from less than 3½ hours' broadcasting a day.

But it is already clear that the pattern of winners and losers will turn out to be more complex than simply adding up bid sums.

New strategic alliances will be struck, partly through cross-shareholdings but partly perhaps just through the need to co-operate.

Leaving aside Scotland — Scotland has always dominated television production there and should now be able to increase its network offerings — three clear power centres in ITV are

likely to emerge. The most obvious and potential most powerful is in London where Mr Michael Green, chairman of Carlton, is a friend of Mr Christopher Bland, the LWT chairman. The two companies will almost certainly operate a joint transmission system and together produce a seven days a week regional news service. Carlton may actually operate out of LWT's London Television Centre. The links have been even more formally cemented by Carlton's recent purchase of a 20 per cent stake in Sunrise.

Another heavyweight grouping is likely to be led by Mr Leslie Hill at Central. The company already has a 20 per cent stake in Meridian, one of its new neighbours, and could also take a minority stake in Anglia, thereby entirely circling London.

The third power centre will almost certainly be led by Granada, although it is too soon to know what the company's future relationship with Yorkshire will be. Relations were strained because Granada joined with Border to bid unsuccessfully for Tyne Tees, a company in which Yorkshire has a 20 per cent stake. Yorkshire in turn formed the backbone of the North-West bid against Granada.

Yorkshire is expected to extend its reach next year with a friendly takeover of Tyne Tees, something that the 1990 Broadcasting Act allows because Tyne Tees is judged to be a small ITV company. The nine largest companies are not allowed to take each other over.

It is not yet clear whether Granada and Yorkshire can form a greater northern alliance or whether the "War of the Roses" between the northern rivals will continue.

The real winners will be those ITV companies which manage to achieve through such alliances, sufficient clout to be major programme producers on an international scale and at the same time are strong enough to see off international predators when takeovers become legal on January 1 1994.

Raymond Snoddy

THE MOST difficult decision of all for the independent Television Commission was the fate of Thames Television, the largest ITV company and a broadcaster that on its own has been contributing more than a third of the programmes on the national network.

The numbers were all too clear. Thames had been heavily outbid by two rivals and one of them, Carlton Communications, had not only bid £10.4m more, but had passed the quality threshold that all applicants had to get over before financial bids were even considered.

The only thing that might prevent the company responsible for programmes such as "Minder", "Rumpole of the Bailey" and "The Bill" losing its broadcasting licence was "exceptional circumstances". This was the clause that gave the ITC the discretion to set aside the highest qualifying bid. Although these circumstances were never precisely defined, the implication was that the main grounds for exercising that discretion would be exceptionally high programme quality.

More time was spent discussing the future of Thames than that of any other applicant.

"Everyone started out wanting to save Thames but we couldn't find a reason," said one of those involved — presumably meaning a reason that would stand up in court. It was clear from the outset that the ITC was reluctant to get into the legally ambiguous area of invoking exceptional circumstances.

The decision meant the end of Thames as a broadcaster and the loss of at least 1,000 jobs at the company.

Thames was the biggest of the four existing ITV stations, made a small piece of UK television history by extracting from the ITC the reasons why it was turned down. During an appeal against refusal of leave to go to judicial review of the ITC decision, Lord Donaldson, Master of the Rolls, persuaded the ITC that it would be wise to make available the "secret" staff assessment of the TSW bid.

Comments that seem strange were revealed. The document suggested that Barclays might not be prepared to lend the full £10m promised because of the size of the bid. Neither the bank nor TSW was contacted, it is believed, to see whether this suggestion was true.

The full judicial review is expected to be heard in January.

TV-am and TV-am lost because they were outbid but ironically both TWS and TSW failed because they were judged to have bid too high in a desperate attempt to retain their franchises against determined opposition.

Plymouth-based TSW, the smallest of the losers was the first to take on the ITC in the courts. The company which bid £16.117m a year, compared

## THE LOSERS

## The fight goes on



Bruce Gyngell of TV-am: little room for manoeuvre

dition of making programmes for the national network while TV-am has a bleak future because of debts remaining from what turned out to be the disastrous \$22m purchase of MTM, the US independent production company.

In the case of either Thames or TV-am, there seems to be little chance of getting a judicial review. Both companies seem reconciled to their fate and are making plans on that basis.

There have been talks about the future attended by the four losers at which all options have been considered including jointly launching a satellite channel, perhaps combined with a bid for the Channel 5 licence. Such grandiose plans seem unlikely to天下 up beyond "what-if" discussions.

Companies such as Thames are much more likely to be in the business of maximising profits rather than devoting resources to uncertain new ventures.

Mr Richard Dunn, chief executive of Thames, has committed himself to making Thames the leading independent production company in the UK operating from its Wellington studios. As a first step, the company will be able to sell its well-known programmes to Britain's broadcasters including ITV, BBC and British Sky Broadcasting.

The likelihood is that Thames will break up its present programmes into packages, each led by a particular writer, to try to get a wide range of long-term production deals. It is at least theoretically possible that after a period of adjustment Thames could earn higher margins as an independent producer than it did as a broadcaster operating within a highly regulated system.

Thames also plans to build on its base as an international distributor. The aim is to make a library of some 16,000 hours of television.

Mr Bruce Gyngell, chairman of TV-am, has much less room for manoeuvre. By his nature, much of the station's output is news and ephemeral items.

The TV-am chairman has already given a glimpse of a strategy aimed at cutting costs and maximising revenues in the remainder of the franchise period. For the last year of the franchise, TV-am will take its news service from BSkyB and closer links between the two organisations could yet be forged.

Even among the winners, there are difficult times ahead for some companies such as HTV and Yorkshire Television which decided to lose their franchises.

The celebrations at HTV, which bid £20.5m and Yorkshire, which bid £27.7m, must have been a little muted. Indeed, HTV has already announced redundancies since regaining its franchise.

Raymond Snoddy

## ITV'S CENTRAL SCHEDULER

## An agent for change

THE COMPETITIVE tenders for new franchises were by far the most radical change to the UK commercial television system introduced by the government. Though less dramatic, the decision to have a central scheduler to dictate, at least in theory, what programmes should make up the ITV network could also be a significant agent for change, writes Raymond Snoddy.

Not only will such a scheduler have considerable influence on what viewers actually see and the success of ITV as a network. The central scheduler will also have a considerable influence on the relations between the 16 ITV companies.

There has been dissatisfaction with the existing system for many years, with allegations that the large companies simply used their muscle to make sure they dominated the schedules.

The Big Five production companies — Thames Television, London Weekend, Central, Granada and Yorkshire Television — together in effect decided most of what went into the national network under a system of guarantees. The smaller companies got a few crumbs from the table but in the main took the national schedule from the centre and concentrated on making programmes for their own region.

It looked like and often probably did amount to a cartel, where power and influence tended to flow from the proportion of advertising revenue each managing director could command.

In the past few years, there had been attempts to open up the system. The proportion of programmes covered by guarantees was reduced and a pool of broadcasting time — the "flexpool" was available for which all companies could

for the business success of ITV in the first difficult years of the new franchises which start at the beginning of 1993.

The two most obvious people for the job, Mr Michael Grade, chief executive of Channel 4, and Mr Greg Dyke, managing director of London Weekend Television, are both in effect rolled out by the "golden handcuffs" that hold them to their present posts.

The shortlist for one of ITV's top jobs will almost certainly include: Mr Charles Denton, former director of programmes at Central and chief executive of Zenith, the independent production company; Mr John Fairlie, director of programmes at Yorkshire, and his equivalents at Granada and Central; Mr Steve Morrison and Mr Andy Allen; Mr David Einstein, director of programmes at Thames, may be a serious contender if interested.

At the moment, Mr Denton seems to be the most fancied candidate because of his experience of ITV and the independent production business.

The lucky winner will need enormous diplomatic skills to persuade all 16 companies that the costly decisions taken are in the best interests of the ITV system.

Yet choosing the right person could be the easy bit compared with deciding what the job and its powers should actually be.

The ideal paradigm is easy to state but much less easy to deliver. Obviously, the central scheduler should be free to take the best ideas from wherever they come from and put together the best schedule possible. If this means that one or more of the big ITV companies lose out as programme makers, then they should at least gain as sellers of advertising space.

Under a likely compromise the ITV companies will get their policy committee but it would be kept at arm's length from the central scheduler. And the independent producers will be encouraged to go through ITV companies in the first instance but with a right

is the theory. The ITV companies which will have to put up the money for the central scheduler's budget appear to have no intention of surrendering complete sovereignty over the network.

What happens if a totally independent central scheduler commissions programmes that bomb in the ratings or at the least do not play well in a particular area of the country?

And anyway, the companies themselves are now the legal publishers of the programmes rather than the ITC, which will not have day-to-day regulatory responsibility as in the past. How can the companies exercise their editorial responsibilities, they ask, if all power has gone to a central scheduler?

At the very least, the ITV companies argue, they will have some input on policy issues.

The relationship between the ITV companies and independent promoters is another delicate area. The independent promoters fear a new carve-up and want to have the right of direct access to the central scheduler with their programme proposals.

The ITV companies would prefer access to be through them partly, they say, to prevent the central scheduler being swamped by hundreds of programme proposals from independents. It is almost certainly also a matter of maintaining control.

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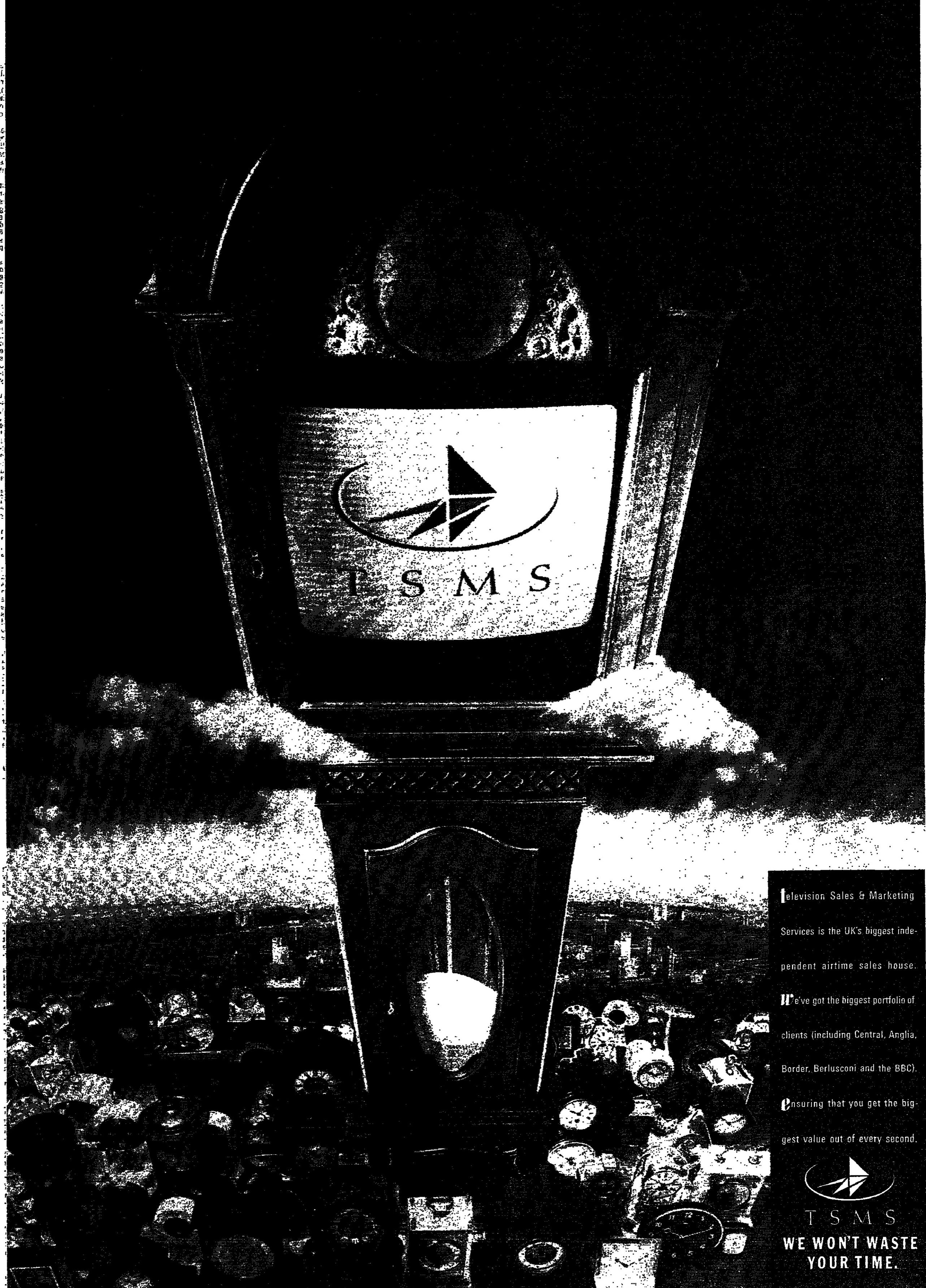


of making progress. A large national network had a bleak future, of deterioration, perhaps even bankruptcy. It turned out that it was the US independent, NITCA, that had been considering a sale of either the channel or the entire company. Both companies had decided to drop their original plans and now were considering options such as merging, perhaps with another channel, or perhaps with a local television station. The NITCA board had been told by its legal counsel that the best way forward was to sell the channel to a local television station.

John Durn, chairman of NITCA, has agreed to make the company independent from its Telstar partners. As a first step, he will be able to program his own programmes on BBC and British television. The break will come into effect in January, with a ratings review and a wide range of procedures to ensure that the new channel will be successful. The channel could make up to £10 million in revenue over the next year. The new channel will be called "Channel 4". It will be based in London, between Birmingham and Manchester, and will be run by a team of experts from the BBC.

Raymond Sut

# THE BIG TIME



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## UK TV FRANCHISES 4

Raymond Snoddy looks forward to Channel 5

## Near-national franchise with snags

ON THE face of it, the planned new Channel 5 does not look like a new licence to print money. The costs of being able to transmit even the first programme are probably higher than any other UK service launched outside the realms of satellite.

Potential applicants for the channel that has been carved out of the remnants of existing unused frequencies have two pressing financial responsibilities. First, they must fund the transmitter system to broadcast the channel and then, they must pay for returning what could turn out to be a high proportion of the video recorders in the UK.

The frequencies being used to carry the new television venture - channels 35 and 37 - are already used by many video recorders. Those who want to receive the channel will not only have to return their videos but the channel will cause interference to video owners who do not wish to receive Channel 5.

The government has made the operators of Channel 5 responsible for the necessary returning, however expensive it turns out to be.

The cost of setting up transmitters and returning videos is unlikely to be less than £50m.

Because of the dangers of causing interference with neighbouring countries some parts of the UK, particularly parts of the south coast of England, will not be able to receive the channel directly.

Overall, Channel 5 is expected to be able to reach 74 per cent of the UK population. To make matters more complicated, in many parts of the country a new television aerial will be needed to pick up a clear signal.

It is also clear that the winner of this near-national franchise will have considerable limits placed on the programme service it can offer. A simple service of non-stop entertainment is not an option under the 1980 Broadcasting Act which treats Channel 5 in a rather similar way to the ITV franchises.

The Act stipulates that the Channel 5 service must include national and international news, current affairs of high quality, and children's and religious programmes. Because

the service also has to appeal to a wide range of tastes and interests, the draft invitation to apply lists six further programme categories in addition to the four mandatory strands. Although not compulsory, a majority of the six has to be included in the channel's output.

The Independent Television Commission has however decided to take a graduated approach to the venture because of the obvious financial uncertainties involved.

The winner will be expected to be on the air no later than December 31 1994 but will have five years to build up to full coverage. At the outset "no less than 40 per cent" of coverage will be the minimum test.

Initial minimum requirements will be set for the various programme categories and will not be increased until after five years of broadcasting.

To complete the competitive environment for the channel, the third Astra satellite is due to be launched in February 1993, bringing the total of channels that can be received on a single Astra dish to 48, although that is likely to include channels covering all the main European language groups.

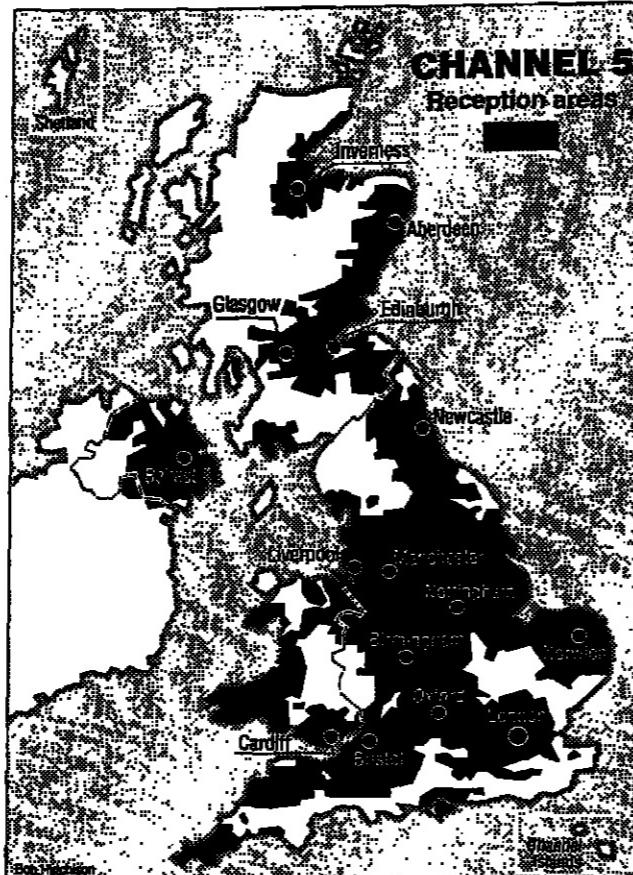
Despite all such difficulties, a tense contest will almost certainly get under way when the ITA calls for applications in January.

There is no shortage of people who want to become broadcasters. But much more important

A tense contest will get under way when applications are sought in January

tantly, until radically different digital compression technology becomes practical, Channel 5 remains the last opportunity to run a near-national commercial television channel in the UK.

Even from the outset, it should be able to reach more people than the largest individual ITV station and will certainly be available potentially to an even larger audience through cable and satellite.



Indeed, Channel 5 could also reach the "missing" parts of the country and tap into what should be as many as 5m homes by the beginning of 1995 with the use of satellite as well as orthodox transmitters.

"An additional channel with imaginative rather than competitive scheduling could enhance the total strength of the terrestrial system in the increasingly competitive environment enabled by technology," Mr Dukes believes.

The players will definitely be awarded by competitive tender and will go to the highest bidder from those who have passed the initial quality threshold, unless there are "exceptional circumstances".

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Others who are looking seriously at putting together consortia to bid for Channel 5 include a number of independent production companies such as Mr Phil Redmond's Mersey Television, Mr Jonathan Ross's Channel X and SelectTV. Mr Peter Clark's Media Ventures International, a venture capital fund is also planning a bid with the possible support of Mr Silvio Berlusconi, the Italian media tycoon.

Channel 5 is also an option for a potential consortium of the four losing ITV companies,

and the West franchise.

Recently Mr Dukes argued that by 1995 the UK was likely to have fewer commercially funded terrestrial television channels than Poland.

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particularly Thames Television and TV-am. But this now looks increasingly unlikely with Thames clearly more interested in maximising its future earnings rather than committing itself to more than £200m start-up costs for what must be considered a high risk venture.

Mr Robin Foster, head of the media team at National Economic Research Associates (Nera), believes that bidders should be prepared to go back to the drawing board to find the right way forward for Channel 5.

"A conventional model Channel 5, even with low costs, looks a very risky proposition, suggesting an urgent need for bidders to come up with unique and innovative ways of programming the channel," Mr Foster has warned.

Nera's own suggested options include a metropolitan-based news and information station, an exclusive local sports station, a specialist interest channel with different themes on different days of the week and even a viewer participation channel with chat and phone-in lines, viewers' home video and home shopping.

Ms Sue Stoessel, an advertising consultant, warns that Channel 5 will not work if it is merely a secondary channel showing programmes originally made for other channels.

Viewers, she believes, will want high quality new peak-time programmes. If they are going to bother to get a new aerial for a single channel, Subscription would therefore

be a real alternative source of funds to pay for such programmes.

Perhaps the only certainty about Channel 5 at this stage is that it is likely to obey what is almost the law of new media ventures - that they have disastrous starts, come close to collapse and then finally make it but only after considerable refinancing and restructuring, which tend to bury the original investors.

## TV PROGRAMMES

## Price of an auction

against them, whereupon the corporation radically changed its habits, learned to make situation comedies and other big ratings attractions, and clawed its way back to 50 per cent.

Today life is not so simple. Not only are there the new technologies, but Channel 4 is to become an independent competitor no longer tied to ITV for its advertising, and we are also to have a Channel 5. Despite all that, the BBC will fight back again, and the swing of the pendulum is, anyway, due to go its way.

It will not be easy since ITV has discovered how to win big ratings with middle-of-the-road drama serials ("The Darling Buds Of May", "London's Burning", "The Bill"). But the BBC is well into its scheme for replacing what were once highly successful old faiths - "Howard's Way" has gone, now it seems "Wogan", in his present form anyway, is to be ditched - and a swing in the BBC's favour might well be expected, franchise revolution or no.

For the moment, some programmes on ITV - the news, arts, local material, current affairs, religion - will continue to be screened mandatorily in peak time. There are some in the higher ranks of the ITC who believe they will retain the power, in effect, to mandate programmes even after the new rules come into effect. But this is likely to prove one of the earliest points of contention between the commission and the licence holders since the broadcasters are already being advised by their lawyers that this is not so.

Whatever the outcome of that, it is hard to see how, in the medium and longer term, British commercial television can be anything but more ratings-conscious and thus more narrowly focused and less of a rich tapestry than before.

In the shorter term, ITVs two current affairs series in peak time, "This Week" and "World In Action", will probably be reduced to one, and in the longer term to none. Serious factual programmes such as "First Tuesday", "The City Programme", and "The Sunday Show", currently scheduled at the margins of peak time, are likely to be pushed into the late night or daytime wilderness, assuming they continue to be a profitable proposition at all.

The result in the past few weeks has been a total BBC share of about 42 per cent with commercial terrestrial television taking about 33.5 per cent and Sky and the cables taking the odd 4.5 per cent.

That is not a situation which the BBC will happily accept. In the early years of ITV the audience split went as far as 70:30.

Christopher Dunkley

## The rise of the independent producer

## Balance of power shifts from the big studios

IN 1986, when the Peacock Committee into the financing of the BBC recommended that within the next 10 years independent producers should have access to at least 40 per cent of television output, the notion was widely dismissed as crazy.

It was too much even for the deregulatory zeal of Mrs Margaret Thatcher's Conservative Government. The percentage was toned down although the time scale was also telescoped. Under the Broadcasting Act of 1990, independent producers must have access to at least 25 per cent of time on the UK's national television channels with some exclusions, mainly news and news magazines.

The provision involved perhaps the most radical change of all to the British broadcasting system. For the first time in the market in programmes was developing and channel controllers had the choice of having programmes made by staff in-house or commissioning them from an outside supplier.

The growing independent production market also made it possible for the first time in the UK to start thinking about a new species of broadcaster - the publisher/broadcaster similar to the Channel 4 model. Typically the publisher/broadcaster has a small central staff of commissioning editors and causes programmes to be made rather than is directly responsible for production.

The outcome of the competitive tendering process is that two large publisher/broadcasters, Carlton Television in London and Meridian which replaces TV5 Entertainment, have arrived at the heart of the ITV network.

As a result, it is likely that things will never be the same again. A shift in the balance of power has occurred, or at the very least a shift in the direction from where some of the best ideas flow. It has become a truism that many of the most original and creative ideas in areas such as comedy are coming from relatively small independent producers.

For instance, Birds of a Feather made by the SelectTV group of companies has been pulling in audiences of more than 14m for BBC 1 and the programme is second in the BBC ratings only to Casualty when soaps like Eastenders and Neighbours are excluded.

SelectTV, which has a 15 per cent stake in Meridian, plans to provide the company's

entire comedy output supplied to the network.

On Channel 4 "Drop The Dead Donkey", made by Hat Trick Productions, is one of the freshest situation comedies on British television.

It is simply no longer true that the brightest talents are all locked up as members of staff in the major studio-based broadcasters.

Already, independent producers have reached 20 per cent of output on ITV, excluding news and news magazines, during the "voluntary" period before the power of the

## It is no longer true that the brightest talents are locked up

stature takes over.

New independent programmes on ITV screens increased to 1,348 hours with a value of £106m for the year ending in June 1991 compared with 1,116 hours worth £27m a year earlier.

But some senior ITV executives believe that 25 per cent could very much turn out to be a minimum figure and that the balance of production could increasingly tilt towards independent producers.

Ironically, the arrival of Carlton and Meridian and their commitment to independents reduces the pressures on the other ITV companies to support independents. On present figures, the two newcomers could account for 27 per cent of network production, allowing those who want to continue to support integrated studio-based production to do so.

But Mr Steve Morrison, director of programmes at Granada Television, believes that in addition to the 27 per cent, the rest of the ITV companies will want to continue commissioning programmes from independents at the present rate, bringing the total to 45 per cent.

That's 20 per cent more than the required minimum. If we go on commissioning programmes from Thames and TV5, now both independent producers - say another 10 per cent - then over half the productions on ITV could be independent by 1993," says Mr Morrison.

All the signs are that the BBC will also be at least able to meet the 25 per cent quota by 1993.

Companies such as Carlton Television believe that the independent production model and the choice of ideas and flexibility it gives will turn out to be the dominant one in UK television and beyond in the 1990s.

Mr Morrison says there is an urgent need to strengthen the institutions to back up a likely production sector in the UK. There are hundreds of small independent production companies often living from hand to mouth and totally dependent on where the next commission is coming from.

Over the next decade a small number of dominant independents is likely to emerge which will be responsible for a large slice of the top programmes.

More consistent methods of funding programmes will also be required. There is a real fear that the main UK broadcasters will for different reasons be short of cash. Not only will there be increased competition but ITV will have to absorb the cost of the tenders and the increased slice of money going to the government. At the same time, the BBC licence fee is likely to come under continuing pressure.

As a result, executives like Mr Morrison believe deficit financing of programmes, as happens routinely in the US, may become more common. Under deficit-financing, the money

comes from the broadcaster, to maintain the level and quality of productions we have."

He adds, however, that broadcasters will have to be allowed to participate in the growth of independent production. At the moment the maximum take is 15 per cent - if they will lose interest in it and take their profits only from advertising revenue.

Raymond Snoddy

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**PANASONIC'S PROMISE  
PROVED IN PRACTICE.**

Broadcasters had been looking forward to the benefits of digital VTRs for years. But when would it become reality? And could it really happen in a compact format using  $\frac{1}{2}$ " tape?

The last two years tell their own story...

January 1990. BBC Television go to Japan and see for themselves the very latest developments in Digital Broadcast Technology.

April 1990. A special Project Team is briefed to evaluate every aspect of Panasonic's new D-3  $\frac{1}{2}$ " Digital Broadcast video format.

August 1990. All tests completed satisfactorily, the Project Team recommends the adoption of the Panasonic format for BBC Television.

September 1990. The decision is ratified and announced at the IBC Exhibition in Brighton.

December 1990. BBC Television place their first order with Panasonic.

November 1991. After 9 months of using the new D-3  $\frac{1}{2}$ " Digital VTRs, with progressive integration and commitment, Panasonic's promise is proved in practice. In fact Peter Merchant, Chief Engineer BBC Television, is able to go on record with this comment:

"The format is already in daily service and fully meets our requirements."

**D** D-3 1/2" DIGITAL

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## COMMODITIES AND AGRICULTURE

# EC fisheries ministers agree conservation plan

By David Gardner in Brussels

EUROPEAN COMMUNITY fisheries ministers yesterday agreed – at their fifth attempt – to conservation measures that should begin to allow disastrously depleted fish stocks to recover and offer the community's 300,000 fishermen a better future than the dismal prospects they now face.

A controversial European Commission plan, to oblige vessels in those areas of the North Sea and West of Scotland now being over-fished to remain in port for 200 days a year, was refined into a compromise with swift and unanimous equanimity.

Boats will instead have to tie up for 130 days between Feb 1 and the end of next year. Alternatively, fishermen can choose the less flexible option of last year of staying in port for eight consecutive days each month. Or they can fish whatever they like within the total allowable catch (TAC) quotas, so long as they use bigger net mesh sizes.

The purpose of bigger mesh sizes is to allow immature cod and haddock – the two most threatened species – to escape. This should then allow the spawning stock biomass – the number of adult fish needed to produce the eggs for the species to survive – to recover.

The "mortality rate" among 14 of the 35 main Atlantic stocks, including cod and haddock, is now at least four times higher than sustainable.

The Commission has not fixed the exact level of the trade-off between staying in port or fishing with bigger mesh sizes. Last year, Germany, the UK and Denmark were exempted from the eight-day tie-up in exchange for using 110 mm square mesh nets, instead of the 90 mm diamond mesh nets commonly used. This year, getting total exemption from the tie-up is likely to require use of 120 mm mesh sizes, according to Mr David Curry, the UK agriculture and fisheries minister.

The option of using 110 mm mesh would get a "significantly reduced" number of obligatory days in port, he said.

Mr Curry said: "We have basically got what the industry wants," adding that the 135-day compromise was "very little other than their normal fishing season" for English and Scottish fishermen.

But North Sea TACs will remain low and are likely to get still lower in the short-term. For cod, ministers settled at last year's 100,000 tonnes, and for haddock at

## Moscow oil traders count their blessings

By John Lloyd in Moscow

AN OIL exchange claiming to be the largest in the Soviet Union held its first auction in Moscow yesterday and cleared, its organisers said, some \$2bn worth of oil products and oil production equipment. On the current rate, \$1bn is about \$10m.

The Hermes exchange, a network that links the Tyumen oil producing region with Moscow, St Petersburg and the port of Kaliningrad, opened for business in the Palace of Youth, a gaudy Brezhnev-era pile, after a blessing from an orthodox priest given under an illuminated sign wishing the brokers success in their money-making.

The senior managers of the exchange were later received by Alexei the Second, the Patriarch of Moscow and head of the Orthodox church. The new exchanges have been generous donors to the Church and new events organised by the new capitalist class are complete without a blessing, or at least a priestly presence.

Hermes, which has already founded three banks and says it has taken bids from foreign companies for seats on its exchange at upwards of \$50,000, is bidding to be a "fifth international raw oil exchange centre", with New York, London, Rotterdam and Singapore.

The Russian government has agreed with the Tyumen producers that 30 per cent of its annual output – 90m tonnes – can be sold freely on the exchanges, thus allowing exchanges like Hermes to come into existence. However, steel is produced will require top quality, hard cooking coal as more and more mills move to install a new technology to inject cheaper steam coal into their blast furnaces.

These benchmarks could well flow on to all other price levels for Asian steam and cooking coal and on to European coking coal settlements. However, some European buyers have been seeking effective cuts of more than \$2 a tonne. This was the stance taken by Westmoreland – a company that is becoming something of a scapegoat for recent low price levels agreed with Japanese mills – what all producers faced in Tokyo was the fact that the Japanese were producing less steel. Japanese

according to this week's International Coal Report Fax Weekly.

The 50-cent cut was followed

by reductions of \$1 a tonne for

poorer coking coals – soft and semi-soft – which means that the steam coal prices are likely to fall by at least this level from the present \$39.85 a tonne.

Whatever the stance taken by Westmoreland – a company that is becoming something of a scapegoat for recent low price levels agreed with Japanese mills – what all producers faced in Tokyo was the fact that the Japanese were producing less steel. Japanese

steel production, which hit 112m tonnes in the last financial year, is expected to fall to well below 105m tonnes in 1992-93. Unfortunately for the coking coal producers what steel is produced will require top quality, hard cooking coal as more and more mills move to install a new technology to inject cheaper steam coal into their blast furnaces.

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4 TIMES THURSDAY DECEMBER 19 1991

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FINANCIAL TIMES THURSDAY DECEMBER 19 1991

## LONDON STOCK EXCHANGE

# Share prices continue to give ground

By Terry Byford, UK Stock Market Editor

**WORRY** over the outlook for global interest rates and for the domestic economy continued to depress the FTSE yesterday. The FTSE slipped to within nine points of the important 4,400 benchmark with the stops and building share sectors again under selling pressure.

Attention was focused

around this morning's meeting of the Bundesbank policy council, at which the question of a rise in German interest rates is expected to preoccupy. But London was also cautious yesterday in case the Federal Reserve reduced US rates.

The Footsie fell 23.5 to 2,409.4 at mid-session when the general weakness in UK equities flagged. Fuelled by reports that General Motors, the US car manufacturer, may be plan-

**Account Dealing Dates**

Period Ending:

Dec 30

Jan 13

Options Settlement:

Dec 25

Jan 8

Jan 22

Last Dealing:

Dec 27

Jan 10

Jan 24

Accountant:

Jan 6

Jan 20

Feb 3

Next Dealing may take place from

13 to 20 business days earlier.

These dates may change.

See page 10 for details.

These dates may change.

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10 Bedford Row, London WC1R 4JU	077-030 2248			2 Barley Way, West, Kent ME27 9VA				Standard Life Assurance Co Ltd - Contd.				Trelleborg Assurance Co Ltd - Contd.				PO Box 119, St Peter Port, Guernsey GY1 6AA				Lazard Fund Managers (Channel Islands) Ltd				
Proprietary Fund	102.8		-0.1	UK Equity Fund	112.2		-0.1	International Growth	100.2		-0.1	American General	99.9		-0.1	Avonmore Fund	100.9		-0.1	161 New Bond Street, London SW1 1LP				
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Dividends	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	St Peter Port, Guernsey GY1 6AA								
Wid Profits	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	161 New Bond Street, London SW1 1LP								
Managed	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	St Peter Port, Guernsey GY1 6AA								
UK Equity	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	161 New Bond Street, London SW1 1LP								
Dividends	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	St Peter Port, Guernsey GY1 6AA								
Wid Profits	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	161 New Bond Street, London SW1 1LP								
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Wid Profits	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	161 New Bond Street, London SW1 1LP								
Managed	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	St Peter Port, Guernsey GY1 6AA								
UK Equity	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	161 New Bond Street, London SW1 1LP								
Dividends	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	St Peter Port, Guernsey GY1 6AA								
Wid Profits	121.0		-0.1	Corporate Bonds	112.3		-0.1	Equity Managed	100.2		-0.1	Avonmore Fund	100.9		-0.1	161 New Bond Street, London SW1 1LP								
Managed																								

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## FOREIGN EXCHANGES

## Rate talk depresses dollar

THE DOLLAR remained depressed as speculation continued to grow that the weakness in the US economy will soon lead to a cut in American interest rates, while there were lingering fears that Bundesbank might raise interest rates at its council meeting today.

The dollar fell in early dealings as the discussion about an imminent reduction in US rates spread round the market. The dollar fell to a low of DM1.5670 from DM1.5780 the previous day.

But with many operators short of dollars, there were few players willing to push the US unit much lower. An opportunity to buy dollars back came after Mr Alan Greenspan, chairman of the Federal Reserve, said he was "very uncomfortable" with calls to drive the dollar lower in order to boost US competitiveness.

Mr Greenspan's testimony on the economy was not as pessimistic as some had feared and encouraged dealers to mark the dollar higher. The dollar eventually settled at DM1.5730, ½ pfennig lower on the day.

The indication from the Federal Reserve that there would not be an immediate cut in interest rates also provided support. In its daily reserve operations, the Federal Reserve surprised the market

by adding liquidity.

But short-term money rates were steady and Federal funds remained close to the Federal Reserve's presumed target of 4½ per cent. Economists said the injection of liquidity carried no policy significance and did not alter the market's belief that the discount rate will be lowered to 4 per cent from 4½ per cent.

The dollar also finished lower at Y128.45 from Y128.60, while sterling against the dollar rose to \$1.6500 from \$1.6485.

The other factor tempering the dollar's recovery during the afternoon was the announcement from the Bundesbank that it will hold a press conference after today's council meeting.

This encouraged speculation that the Bundesbank will raise interest rates. In the past, the Bundesbank has often used a press conference to announce changes in interest rates.

Inside the ERM, the mark slipped to third from second strongest.

## EMS EUROPEAN CURRENCY UNIT RATES

	Eco Central Rate	Current Amounts Against Eco	% Change from Central Rate	% Spread vs. Sterling	Difference Indicator
Spanish Peseta	133.431	133.431	-2.86	4.76	49
Belgian Franc	2.02599	2.02599	-0.02	2.02	49
Dutch Guilder	2.02659	2.02659	-0.02	2.02	49
Italian Lira	0.13149	0.13149	-0.01	1.14	49
French Franc	6.65625	6.65625	-0.03	0.91	49
German Mark	0.495900	0.495900	-0.02	0.50	49
Swiss Franc	0.703233	0.703233	-1.96	0.00	38

Estimated rates set by the European Monetary System. Corrections are as follows: relative strength. Percentage change for each currency denotes a week's movement. Differences between the central rate and the current rate give the percentage deviation of the currency's market rate from its Eco central rate. Data calculated by Financial Times.

## POUND SPOT - FORWARD AGAINST THE POUND

Dec 18	Day opened	Curr	One month	2 months	Three months	4 m.
UK	1.6245	1.6215	1.6225	0.99-0.9750m	0.94	2.01-2.0250
Canada	2.9701	2.9690	2.9700	2.95-2.9650	2.95	2.95-2.9650
Australia	1.2280	1.2280	1.2280	1.21-1.2300	1.21	1.21-1.2300
New Zealand	1.1740	1.1740	1.1740	1.15-1.1900	1.15	1.15-1.1900
Ireland	1.0740	1.0765	1.0770	1.05-1.0800	1.05	1.05-1.0800
Portugal	2.5225	2.5225	2.5225	2.50-2.5400	2.50	2.50-2.5400
Spain	1.6215	1.6215	1.6215	1.58-1.6500	1.58	1.58-1.6500
Austria	1.0520	1.0520	1.0520	1.03-1.0700	1.03	1.03-1.0700
Switzerland	2.5250	2.5247	2.5240	2.50-2.5500	2.50	2.50-2.5500
Denmark	1.1620	1.1620	1.1620	1.14-1.1800	1.14	1.14-1.1800
Finland	1.1615	1.1615	1.1615	1.14-1.1800	1.14	1.14-1.1800
Norway	1.0520	1.0520	1.0520	1.03-1.0700	1.03	1.03-1.0700
Sweden	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Swiss Franc	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Switzerland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Denmark	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Finland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Norway	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Sweden	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Swiss Franc	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Switzerland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Denmark	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Finland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Norway	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Sweden	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Swiss Franc	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Switzerland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Denmark	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Finland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Norway	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Sweden	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Swiss Franc	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Switzerland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Denmark	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Finland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Norway	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Sweden	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Swiss Franc	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Switzerland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Denmark	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Finland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Norway	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Sweden	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Swiss Franc	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Switzerland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Denmark	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Finland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Norway	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Sweden	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Swiss Franc	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Switzerland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Denmark	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Finland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Norway	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Sweden	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Swiss Franc	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Switzerland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Denmark	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Finland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Norway	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Sweden	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Swiss Franc	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Switzerland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Denmark	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Finland	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700
Norway	1.0515	1.0515	1.0515	1.03-1.0700	1.03	1.03-1.0700



*3:00 pm prices December 18*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

## **NYSE COMPOSITE PRICES**

1991 Yld. Pf Sls  
High Low Stock Div. % E 1000 High

Chg's																							
Yield	P/	Div.	%	E 1000	High	Low	Stock	Yield	P/	Div.	%	E 1000	High	Low	Stock	Yield	P/	Div.	%	E 1000	High	Low	Stock
<b>Continued from previous page</b>																							
21 1/2 11 1/2 Sibleyway	13.808	17 1/2	16 1/2	17 1/2	44	38 1/2	23 1/2	Tandy Corp x	0.80	2.4	101320	25 1/2	24 1/2	25 1/2	25 1/2	17 1/2	17 1/2	17 1/2	17 1/2	17 1/2	17 1/2	17 1/2	17 1/2
4 1/2 2 1/2 SilverWyness	225	34	33	35	1/2	35 1/2	35	Tanita Inc	0.88	7.3	36	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
33 1/2 25 1/2 SilverPeak	0.20	0.73	0.21	0.25	1/2	25 1/2	25	Tasco Energy	1.22	4.4	11024	30 1/2	29 1/2	29 1/2	29 1/2	29 1/2	29 1/2	29 1/2	29 1/2	29 1/2	29 1/2	29 1/2	29 1/2
34 1/2 27 1/2 SilverStar	1.88	5.0	1.9	4	33 1/2	33	Teltronics	0.80	3.4	111497	17 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	
4 1/2 12 1/2 SilverStar Corp	0	4	3	3	1/2	12 1/2	12	Telecom Cpl	0.0	2	16	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2
66 1/2 57 1/2 SilverStar Mkt	1.00	1.5	1.01	1.00	1/2	56 1/2	54	TeleCo Sys	0.80	4.2	20198	19 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2
14 1/2 10 1/2 SilverStar Br	1.81	12.4	3.5	3.5	1/2	10 1/2	9	TeleCorp x	0.80	2.4	101320	25 1/2	24 1/2	25 1/2	25 1/2	25 1/2	25 1/2	25 1/2	25 1/2	25 1/2	25 1/2	25 1/2	25 1/2
45 1/2 38 1/2 SilverStone	2.80	6.4	12 402	43 1/2	1/2	38 1/2	37	Temex ADR	0.80	2.0	141020	40 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2
37 1/2 24 1/2 Sigma-Gen	2.80	6.4	12 402	43 1/2	1/2	24 1/2	23	TempiCalc x	0.80	2.0	141020	40 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2	39 1/2
2 1/2 2 1/2 Sigma-Gen	0.80	20.0	20.0	43 1/2	1/2	2 1/2	2	TempiCalc x	0.84	8.1	111361	94	94	94	94	94	94	94	94	94	94	94	94
16 1/2 7 1/2 SigmaSoft x	0.16	1.9	19 12102	51 1/2	1/2	7 1/2	7	Tennessee	1.80	8.8	54338	20 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2
25 1/2 25 1/2 SigmaSoft x	2.70	6.4	10 133	51 1/2	1/2	25 1/2	25	Tepco Pkgs	220	11.6	71376	19 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2
12 1/2 5 1/2 SigmaSoft	0.70	7.0	7.0	7.0	1/2	12 1/2	11	Textron	0.06	0.5	82	154	144	144	144	144	144	144	144	144	144	144	144
24 1/2 5 1/2 SigmaSoft	1.00	1.9	19 12102	51 1/2	1/2	24 1/2	23	Tesoro Pet.	0.2	2	1212	45	44	44	44	44	44	44	44	44	44	44	44
7 1/2 2 1/2 SigmaSoft	0.80	0.83	0.83	0.83	1/2	7 1/2	7	Texaco	3.20	5.8	111547	57	56	56	56	56	56	56	56	56	56	56	56
48 1/2 38 1/2 SigmaSoft	2.82	8.4	12 12370	48 1/2	1/2	38 1/2	37	Texaco C	3.85	7.4	3	52	52	52	52	52	52	52	52	52	52	52	52
48 1/2 40 1/2 SigmaSoft	2.72	8.5	12 12370	48 1/2	1/2	40 1/2	39	Texaco Ind.	0.20	1.0	84	19 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	
74 1/2 50 1/2 SigmaSoft	1.20	2.0	21 16482	50 1/2	1/2	50 1/2	49	Texaco Int'l	0.72	2.6	51224	27	27	27	27	27	27	27	27	27	27	27	27
74 1/2 52 1/2 SigmaSoft	0.71	0.5	86	86	1/2	52 1/2	51	Texaco Pac.	0.40	2.1	12000	36	35	35	35	35	35	35	35	35	35	35	35
8 1/2 3 1/2 SigmaSoft	11 .55	6	45	45	1/2	8 1/2	8	Texaco Pac.	1.10	11.3	90	92	92	92	92	92	92	92	92	92	92	92	
11 1/2 11 1/2 SeleniaAsia	0.16	1.01	15 1259	12 1/2	1/2	11 1/2	11	Texaco Pac.	1.10	25.9	2101	42	41	41	41	41	41	41	41	41	41	41	41
8 1/2 5 1/2 SeleniaAsia	0.10	1.3	12 75	75	1/2	8 1/2	8	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	0.26	8.4	12 12370	31 1/2	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
7 1/2 3 1/2 SeleniaAsia	0.25	8.1	300	300	1/2	7 1/2	7	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
25 1/2 17 1/2 SeleniaAsia	0.16	8.7	12 75	75	1/2	25 1/2	25	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
11 1/2 13 1/2 SeleniaAsia	1.46	7.2	6 207	207	1/2	11 1/2	11	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
11 1/2 8 1/2 SeleniaAsia	2.00	1.6	18 1259	12 1/2	1/2	11 1/2	11	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
10 1/2 6 1/2 SeleniaAsia	0.40	3.5	12 207	207	1/2	10 1/2	10	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
21 1/2 10 1/2 SeleniaAsia	0.40	3.5	12 207	207	1/2	21 1/2	21	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
21 1/2 21 1/2 SeleniaAsia	0.20	5.6	124168	34	1/2	21 1/2	21	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 12 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72	5.6	124168	34	1/2	17 1/2	17	Texaco Pac.	1.12	3.0	11186	37	36	36	36	36	36	36	36	36	36	36	36
17 1/2 11 1/2 SeleniaAsia	1.72</td																						

**NASDAQ NATIONAL MARKET**

*3:00 pm prices December 18*

#### **AMEX COMPOSITE PRICES**

600 am-6100pm December 10

AMEX COMPOSITE PRICES												3:00 pm prices December 10																							
Stock	Div.	P/V	Sls	1968				1969				1970				1968				1969				1970											
				High	Low	Close	Chng	Stock	Div.	P/V	Sls	High	Low	Close	Chng	Stock	Div.	P/V	Sls	High	Low	Close	Chng	Stock	Div.	P/V	Sls	High	Low	Close	Chng				
Am Corp	0	5	4	4	4	4	+1	CIM Corp	1	755	24	13	2	+1	Hastings	0.24	22	751	384	355	36	OMC Corp.	0.14	5	189	73	71	71	OMC Corp.	0.14	5	189	73	71	71
Amex Inc	0.16	10	22	17	17	17	+1	Com FdA	0.01	120	4	3	4	+1	Hawthorne	0.24	22	751	384	355	36	Pall Corp.	0.44	12	120	35	35	35	Pall Corp.	0.44	12	120	35	35	35
Amherst	1	678	17	15	17	17	+1	Computer	0.50	82	5	17	17	+1	Hawthorn	0.11	22	11	2	1	-1	Perini	0.10	7	992	12	12	12	Perini	0.10	7	992	12	12	12
Amherst Ind	0	112	22	15	15	15	+1	Com FdA	0.11	50	10	10	10	+1	Hawthorn	0.10	13	2	31	2	-1	Petrol. Ind.	0.31	5	8	28	9	9	Petrol. Ind.	0.31	5	8	28	9	9
Amico	13	151	22	15	15	15	+1	Com FdA	0.15	51	34	33	33	+1	Hawthorn	0.10	13	36	52	52	+1	Petrol. Ind.	0.10	12	13	30	30	+1	Petrol. Ind.	0.10	12	13	30	30	+1
Amico	0.34	12	3	3	40	40	+1	Com FdA	0.0	6	20	19	19	+1	Hawthorn	0.23	22	229	25	25	+1	Phil. Ind.	0.11	11	11	27	27	+1	Phil. Ind.	0.11	11	11	27	27	+1
Amico A	1.30	7	26	20	20	20	+1	Com FdA	0.17	31	25	24	24	+1	Hawthorn	1	184	12	7	7	-1	Ply. Ind.	0.12	10	10	27	27	+1	Ply. Ind.	0.12	10	10	27	27	+1
Amico B	0.0	10	15	13	13	13	+1	Com FdA	0.40	19	19	18	18	+1	Hawthorn	7	188	1	1	1	-1	Ply. Ind.	0.12	14	14	9	9	+1	Ply. Ind.	0.12	14	14	9	+1	+1
Amico C	0.0	10	15	13	13	13	+1	Com FdA	0.40	19	19	18	18	+1	Hawthorn	0.24	3	702	21	21	+1	Prestidio	0.10	2	70	3	3	+1	Prestidio	0.10	2	70	3	+1	+1
Amico D	0.0	10	21	21	21	21	+1	Com FdA	0.33	6	85	17	16	+1	Hawthorn	0.25	3	112	64	54	+1	Pri. Com.	0	293	1	1	1	-1	Pri. Com.	0	293	1	1	1	+1
Amico E	0.0	64	21	34	34	34	+1	Com FdA	0.33	6	36	72	72	+1	Hawthorn	0.25	3	134	35	35	+1	R&W Co.	3	26	4	29	29	+1	R&W Co.	3	26	4	29	29	+1
Amico F	0.0	38	368	58	58	58	+1	Com FdA	0.33	42	56	54	54	+1	Hawthorn	0.25	3	245	1	1	-1	R&W Co.	2	65	2	24	24	+1	R&W Co.	2	65	2	24	24	+1
Amico G	0.0	9	15	15	15	15	+1	Com FdA	0.33	44	35	35	35	+1	Hawthorn	0.25	3	303	1	1	-1	R&W Co.	1	33	1	34	34	+1	R&W Co.	1	33	1	34	34	+1
Amico H	0.0	3	17	14	14	14	+1	Delimed	0	371	1	1	1	-1	Jan Bell	81	589	14	14	14	+1	SUN Corp.	1.82	24	4	29	29	+1	SUN Corp.	1.82	24	4	29	29	+1
Amico I	0.0	0	0	0	0	0	+1	Descon	0.7	82	4	4	4	+1	Kurtz Corp.	7	72	9	9	9	+1	SUN Corp.	1.82	24	4	29	29	+1	SUN Corp.	1.82	24	4	29	29	+1
Amico J	0.0	0	0	0	0	0	+1	Duplex	0.48	18	79	10	10	+1	Kuby Sq.	15	53	70	70	70	+1	SUN Corp.	1.82	24	4	29	29	+1	SUN Corp.	1.82	24	4	29	29	+1
Amico K	0.0	0	0	0	0	0	+1	DWES Corp	0	44	35	35	35	+1	Laborgo	16	11	11	11	11	+1	TII Ind.	1	40	14	14	14	+1	TII Ind.	1	40	14	14	14	+1
Amico L	1.80	9	38	51	51	51	+1	Easta Co	0.42	8	100	95	95	+1	Laborgo	16	5	3	3	3	+1	Tel Prod.	0.40	10	146	10	10	+1	Tel Prod.	0.40	10	146	10	10	+1
Amico M	0.03	14	42	47	47	47	+1	Easta Co	0.42	8	100	95	95	+1	Laborgo	16	5	3	3	3	+1	Thermal	0.30	43	52	52	52	+1	Thermal	0.30	43	52	52	+1	+1
Amico N	0.0	2	3	3	3	3	+1	Europgroup	1.52	16	11	12	12	+1	Laborgo	1	5	5	5	5	+1	Thermal	75	51	9	9	9	+1	Thermal	75	51	9	9	9	+1
Amico O	0.06	20	26	103	103	103	+1	Edu Key	0.07	41	1633	74	74	+1	Laborgo	23	21	16	16	16	+1	Thermal	26	78	23	23	23	+1	Thermal	26	78	23	23	23	+1
Amico P	0.04	10	22	23	23	23	+1	Edu Key	0.22	10	12	14	14	+1	Laborgo	23	21	16	16	16	+1	Total Pet.	0.88161	21	116	116	116	+1	Total Pet.	1	105	21	21	21	+1
Amico Q	1.00	31	21	22	22	22	+1	Edisto	0	188	14	15	15	+1	Lynch Cr.	23	21	16	16	16	+1	Total Cr.	1	442	83	83	83	+1	Total Cr.	1	442	83	83	83	+1
Amico R	0.0	8	16	15	15	15	+1	Egg Serv	74	3271	1	1	1	-1	MageeDigi	0	171	47	47	47	+1	Vivitron	24	59	14	14	14	+1	Vivitron	24	59	14	14	14	+1
Amico S	0.0	125	52	54	54	54	+1	Ent Midg	1	51	11	11	11	+1	Mader ISC	0	150	164	164	164	+1	Wingard	1	1	1	1	1	+1	Wingard	1	1	1	1	1	+1
Amico T	0.45	23	125	52	54	54	+1	Fab Inst	0.50	15	15	35	34	+1	Mazur Maxxum	0.44	3	249	20	20	+1	Wingard	1	1	1	1	1	+1	Wingard	1	1	1	1	1	+1
Amico U	0.0	1011	103	94	94	94	+1	Fab Inst	0.50	15	15	35	34	+1	Media A	0.44	3	244	15	15	+1	Wingard	1	1	1	1	1	+1	Wingard	1	1	1	1	1	+1
Amico V	0.0	18	114	114	114	114	+1	Fab Inst	0.50	15	15	35	34	+1	Media A	0.44	3	244	15	15	+1	Wingard	1	1	1	1	1	+1	Wingard	1	1	1	1	1	+1
Amico W	0.0	32	2	15	15	15	+1	Fab Inst	0.50	15	15	35	34	+1	Mem Co	0.44	68	214	15	15	+1	Wingard	1	1	1	1	1	+1	Wingard	1	1	1	1	1	+1
Amico X	0.25	25	519	134	127	124	+1	Fab Inst	0.50	27	3	30	29	+1	Mem Co	0.44	68	214	15	15	+1	Wingard	1	1	1	1	1	+1	Wingard	1	1	1	1	1	+1
Amico Y	0.02	22	22	14	14	14	+1	Fab Inst	0.49	46	26	22	22	+1	Mem Co	0.40	14	19	16	16	+1	Wingard	1	1	1	1	1	+1	Wingard	1	1	1	1	1	+1
Amico Z	0.00	27	58	54	52	54	+1	Fab Inst	0.49	46	26	22	22	+1	Moog A	0.40	6	65	16	16	+1	Wingard	1	1	1	1	1	+1	Wingard	1	1	1	1	1	+1
Amico A	0.00	0	0	0	0	0	+1	Fab Inst	0.49	46	26	22	22	+1	MSR Expl	3	0	0	1	1	+1	Wingard	1	1	1	1	1	+1	Wingard	1	1	1	1	1	+1
Amico B	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	13	120	57	57	57	+1	Xytronix	16	34	14	13	14	+1	Xytronix	16	34	14	13	14	+1
Amico C	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	1	120	57	57	57	+1	Xytronix	24	59	14	14	14	+1	Xytronix	24	59	14	14	14	+1
Amico D	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1
Amico E	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1
Amico F	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1
Amico G	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1
Amico H	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1
Amico I	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1
Amico J	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1
Amico K	0.00	0	0	0	0	0	+1	Fab Inst	1.08	133	56	52	52	+1	Nabors	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1	Xytronix	1	120	57	57	57	+1
Amico L	0.00	0	0	0	0	0	+1	Fab Inst	1.08																										

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*Journal of the American Statistical Association*, Vol. 45, No. 259, June, 1950.

**& WEAR**

The FT proposes to publish this survey on February 18 1992. It will be of particular interest to the 130,000 directors and managers in the UK who read the weekday FT. If you want

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*Data source: BMRB Businessman Survey 1990*

## AMERICA

# Concern about economy holds Dow in check

## Wall Street

**CONCERN ABOUT** the US economy continued to dampen spirits on Wall Street yesterday morning, writes Karen Zagor in New York.

At 1.30pm, the Dow Jones Industrial Average was 6.71 lower at 2,855.57 in moderately heavy volume. On the big board, declining issues outpaced those advancing by a ratio of three to one, and declines were posted by all of the major market indices. The Standard & Poor's 500 fell 1.38 to 391.36 at 12pm and the Nasdaq composite lost 1.81 to 537.89. On Tuesday, the Dow dropped 16.77 to close at 2,902.28.

Comments by Mr Alan Greenspan, the Federal Reserve chairman, to Congress about the "faltering economy" came as no surprise to the market, but there was some disappointment over the lack of a rate cut yesterday morning.

General Motors edged 3% lower to \$27.72 after the big auto maker announced a slate of cost-cutting measures, including selling some non-core assets and cutting staff. The company does not expect charges related to the measure to match its 1990 third quarter charge of \$2.1bn.

Among the other big US carmakers, Chrysler lost 3% to \$10.10 and Ford held steady at \$24.2.

Technology issues were heavily traded. Digital Equipment tumbled 5.5% to \$51.11 after predicting that it would probably turn in a loss for the three months ending December 28. Digital blamed its poor second quarter performance on the impact of a weak worldwide economy on customer demand for larger computer systems. Last year, Digital had second quarter net income of \$11.1m or 92 cents a share on revenues of \$3.35bn.

IBM fared better than Digital yesterday morning, rising 3% to \$86 in active trading.

Speculation about a big charge against earnings continued to swirl around Citicorp,

which lost 3% to \$94 in active trading after dropping 3% a day earlier. The banking group has denied the rumours.

Americitech, one of the so-called "Baby Bell" regional telephone companies formed after the split-up of AT&T in the early 1980s, gained 5% to \$63.41 after announcing plans to cut more than 4,000 jobs. Americitech expects to take a fourth-quarter restructuring charge of about \$140m or 53 cents a share.

After a delayed opening caused by an order imbalance, Commonwealth Edison shed 3% to \$36 in active trading amid concern over a rate dispute at the Chicago-based utility company. On Monday, the Illinois Supreme court remanded a March 1991 rate order back to the Illinois commerce commission, opening the door for a lengthy dispute and a possible rate roll-back.

In the secondary market, Amgen lost ground for a second day after Soundview Financial cut its investment rating from "buy" to "hold" on the stock and cut its 1992 earnings estimate for the company. At mid-session, the stock was 31% lower at \$39, adding to its 1% decline on Tuesday.

## Canada

TORONTO turned mixed at midday but the market remained listless. The composite index rose 2.8 to 3,327.5, recovering from a low of 3,151.51. Declining issues led those advancing by 25 to 210, and volume was 18.3m shares traded at C\$191.5m.

Tax-loss selling continued to weigh on the market.

Coca-Cola Beverages of Canada dropped C\$1 to C\$6.4. The company said that it expected lower-than-expected earnings tomorrow.

Northern Telecom, one of the best performers in the market this year, slipped C\$1 to C\$49 on profit-taking.

Among active issues, T and H Resources fell 2 cents to 16 cents, Inco doubled C\$1 to C\$2.4. Laidlow class B rose C\$1 to C\$1.4 and Nova was flat at C\$1.4.

## ASIA PACIFIC

# Weakness in futures depresses Nikkei

## Tokyo

**SHARE PRICES** were weighed down by selling pressure in the futures markets yesterday, and the Nikkei average fell in dull trading, writes Emiko Terazono in Tokyo.

The index shed 106.39 to 22,625.90, after opening at a day's high of 22,570.14 and hitting a low of 22,402.32. Volume fell to 200m shares from 260m. "It's a typical year-end market," said Mr Ross Purdie at S.G. Warburg Securities. He added that most foreign investors had closed accounts for the year.

Losses led gains by 752 to 212, with 170 issues unchanged. The Topix index of all first section stocks lost 14.77 to 1,704.01 in London trading, the JSE/Nikkei 50 index fell 6.48 to 1,268.18.

In Tokyo, index-linked buying related to the Nikkei futures expiry on Simex in Singapore helped to cut losses late in the afternoon. Earlier, small-lot selling had been triggered by the overnight fall on Wall Street and the weakness in the futures markets, following Tuesday's announcement

of an increase in margin deposits for futures and options-related trading. Traders said that the rise in trading costs would decrease the number of players, which would lead to a more volatile market.

Institutional investors said that they did not intend to commit funds to equities in the near future. "We cannot buy or sell at these levels," said Mr Kaoru Shimura, head of equities trading at Sumitomo Life Insurance. He added that shares were still too expensive, and that the poor profit projections of companies had yet to be discounted in stock prices.

The Tokyo Stock Exchange announced yesterday that arbitrageurs had stepped up sales of shares against futures positions. Some 340m shares worth Y340.15bn were sold during the week ended December 13. Cash positions held against March futures totalled 1.1bn shares worth Y1,181.7bn as of December 13, up 524m shares or Y54.7bn from the previous week.

High-technology stocks fell on small-lot selling by foreign investors. NEC fell Y20 to Y1,160 and Sony Y170 to Y4,190.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY DECEMBER 17 1991				MONDAY DECEMBER 16 1991				DOLLAR INDEX				
	US Index	US Change %	Yen Index	Local % chg on day	US Index	US Change %	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)	
Australia (60).....	149.23	-0.4	121.53	121.31	122.43	-0.3	4.55	149.80	121.63	122.93	128.70	112.31	118.35
Austria (21).....	134.47	+0.2	126.04	124.03	125.47	+0.3	2.45	126.25	124.20	125.00	132.50	105.44	105.44
Belgium (47).....	138.37	-0.2	111.06	110.85	111.88	-0.7	5.44	136.55	111.23	110.85	112.15	109.55	110.04
Canada (115).....	130.70	-0.8	108.44	106.24	107.22	-0.41	-0.38	131.78	107.28	108.89	108.14	124.28	125.49
Denmark (37).....	257.41	+0.7	209.63	209.25	211.18	+0.9	1.67	256.61	208.09	207.59	208.61	213.50	217.74
Finland (15).....	73.32	-1.5	59.71	59.61	60.15	-0.51	-1.6	74.44	60.59	60.45	61.08	66.59	73.32
France (108).....	141.38	+0.8	114.31	114.21	115.14	+0.58	+0.8	137.73	114.21	113.57	113.28	114.49	118.02
Germany (65).....	172.21	+0.1	120.50	120.50	120.52	+0.1	-0.02	120.52	120.52	120.53	120.52	119.45	119.45
Hong Kong (55).....	172.21	+0.4	140.25	139.99	141.29	+0.39	+0.4	171.56	139.54	139.30	140.80	171.24	176.14
Ireland (61).....	163.61	+1.0	133.41	133.11	134.39	+1.14	+0.6	162.15	131.16	131.86	133.07	135.27	132.88
Italy (77).....	72.14	+1.0	58.75	58.82	59.18	+1.17	+1.0	71.39	58.11	57.95	58.59	63.55	61.57
Japan (47).....	151.56	-0.7	107.14	106.88	107.95	-0.98	-0.8	106.88	107.55	107.69	107.82	108.79	110.23
Malaysia (58).....	208.18	-0.2	169.22	170.78	220.16	-0.2	2.83	206.53	169.31	171.12	220.58	247.78	189.18
Mexico (17).....	150.17	+1.2	105.84	105.84	105.85	+0.23	-0.1	127.01	105.43	102.00	104.07	122.98	104.63
Netherlands (31).....	147.10	+1.2	112.00	112.00	112.00	+1.2	+1.18	127.01	105.43	102.00	104.07	122.98	104.63
New Zealand (14).....	44.59	+2.3	36.31	36.25	36.59	+0.75	+1.6	45.45	36.22	37.19	37.44	54.84	41.18
Norway (30).....	174.59	+0.2	142.19	141.53	143.24	+0.47	+0.4	174.60	142.11	141.77	145.29	149.93	122.47
Singapore (38).....	210.89	+0.4	171.75	171.41	173.01	+0.02	+0.3	210.08	170.98	170.58	172.39	159.53	151.83
South Africa (61).....	235.22	-5.4	191.55	191.21	191.79	-0.74	-0.1	234.59	201.86	204.03	174.49	217.89	173.00
Spain (53).....	145.74	+0.2	118.69	118.47	119.57	+1.08	-0.3	145.78	118.65	118.37	119.54	110.99	112.12
Sweden (25).....	169.60	+0.7	138.12	137.87	139.15	+0.43	+0.2	169.44	137.10	138.76	138.23	142.70	131.51
Switzerland (59).....	95.42	+0.0	77.70	77.57	78.29	+0.46	-0.1	95.41	77.68	77.47	78.31	82.52	100.07
United Kingdom (236)....	176.43	-1.0	143.85	143.28	144.70	-0.4	-0.5	177.17	142.40	143.84	144.20	187.44	156.27
USA (325).....	135.57	-0.5	128.94	128.71	129.87	-0.3	-0.3	134.55	127.49	127.19	128.55	156.55	132.58
Europe (622).....	140.17	+0.0	114.15	113.88	115.00	+0.0	+0.4	140.15	114.08	113.78	115.01	151.52	126.50
Nordic (107).....	175.28	+0.6	142.75	142.49	143.80	+1.0	+0.1	174.82	141.88	141.54	143.05	141.88	155.55
Pacific Basin (78).....	132.97	-0.7	108.29	108.09	109.24	-0.6	-1.1	133.88	108.97	108.71	109.87	145.92	117.85
Euro-Pacific (14).....	130.45	-0.5	110.49	110.32	111.70	-0.23	-0.3	130.70	110.27	110.99	112.18	127.77	121.23
North America (64).....	154.45	-0.5	125.62	125.62	125.64	-0.5	-0.5	155.03	125.62	125.64	125.64	144.44	132.95
Europe Ex UK (596).....													